

# Boards and Commissions Application - Benjamin

First Name	Benjamin
Last Name	VanGessel
Address	1160 Green Rd.
Address 2	
City	Ann Arbor
State	MI
ZIP	48105
Registered Voter	Yes
Ward	2
Years a Resident	6
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Environmental Protection Specialist
Employer Name	United States Environmental Protection Agency
Employer Address	2000 Traverwood Dr Ann Arbor, MI 48105
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I am seeking this appointment both as a concerned citizen and as a transportation professional hoping to improve the accessibility, safety, and resiliency of the transportation systems in Ann Arbor. I hope to use my education, background, and passion to integrate these concerns into the transportation systems of Ann Arbor.</p> <p>My experience with transportation is rich and varied. I've worked on corridor and neighborhood transportation studies, performed state, national, and international level transportation/greenhouse gas analysis, and conducted quantitative and qualitative research leading to state and</p>

national design guidance.

Throughout my early twenties, I was able to take extended trips away from the relative safety and comfort of my hometown, Grand Rapids, and venture outward with little more than my trusty bicycle and some camping gear. I pedaled the good, the bad, and the ugly of roadways and bicycle paths throughout the United States. Whether it was clipping along the well-maintained bike lanes of Boulder, Colorado, or trudging along the pothole-laden roads of East Chicago, these experiences exposed me to the power of transportation infrastructure to improve or impede quality of life.

Later, in 2009, I was in the audience of a talk given at the University of Michigan which detailed the Swiss transportation planning approach highlighting the tremendous focus on public transportation. This talk inspired me to take my first trip to Switzerland. My experiences indelibly demonstrated that Switzerland has one of the best, regionally connected public transportation systems in the world. The frequency, density and interconnectedness of individual modes with the overall network of buses, trams, commuter rail, funicular and railroads was nothing short of remarkable. Likewise, traveling through the many Swiss cities, towns, and villages made me increasingly interested in the interactions between transportation, land use, and social equity.

Traveling to Switzerland was the catalyst for studying Transportation Planning at the University of Michigan. As a graduate student of Transportation Planning at the University of Michigan, I learned about the engineering and community-planning aspects of transportation and refined my skill set. Concurrently, spending my summers as a Planning Aide for the City of Grand Rapids gave me firsthand experience with the complexities of real-world transportation planning. In Grand Rapids I was involved in non-motorized, transit, parking, and alternative fuel vehicle planning. Building off of my experiences as a cyclist, I eagerly participated in the development of a non-motorized system plan focusing on the future of pedestrian and bicycle travel within Grand Rapids area. The plan sought to establish cycling not just as a recreational activity but as a viable transportation alternative for the region's citizens. If nothing else, this experience instilled within me that projects like this have the potential to expand options for citizens to change behavior by taking action that could improve their overall health, reduce their personal environmental impact and generally improve their quality of life. While working in Grand Rapids, I also encountered the complex demands on a city's streets including parking, service vehicles, transit stops, bike and pedestrian facilities, etc.

Currently, at the United States Environmental Protection Agency, I am working collaboratively on a multi-disciplinary team to develop tools and methodologies to improve efficient travel within urbanized areas. This position has made me a regular consumer of the latest news on emerging technology and best practices throughout the transportation planning and engineering community. I hope to bring this insight to Ann Arbor.

In summary, I believe that my background and skills are a great fit for this commission. Likewise, this is a great opportunity to become more engaged in a wonderful community and improve the accessibility, safety, and resiliency of the transportation systems in Ann Arbor.

Willing to Disclose Disability Yes

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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# Boards and Commissions Application - Bethany

First Name	Bethany
Last Name	Folsom
Address	8223 Bayberry Ct
Address 2	
City	Dexter
State	MI
ZIP	48130
Registered Voter	No
Ward	
Years a Resident	0
Phone Number	734-647-6542
Phone Type	Work
Email	bnf@med.umich.edu
Occupation	Health Educator
Employer Name	University of Michigan Health System
Employer Address	1500 E. Medical Center Dr F3970 Ann Arbor, MI 48109-5231
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	Although I am not an Ann Arbor resident, I do work in the City of Ann Arbor at C.S. Mott Children's Hospital. I serve as both the Health Educator for the Pediatric Trauma Program as well as the Coordinator for Safe Kids Huron Valley. Advocating for safety of children, youth, and teens within the community is a daily task, and often I seek out professional relationships with representatives from the school system, the city, or other community groups that show an interest in reducing the incidence of preventable injury. Four of my main focus areas fall within the broader scope of transportation: bike safety, pedestrian safety,

passenger safety/child restraint systems in vehicles, and  
teen driving.

Willing to Disclose Disability No

Conflict Organization 1 University of Michigan Health System

Title or Affiliation 1 Employee

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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# BETHANY FOLSOM

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8223 Bayberry Ct. Dexter, MI 48130 | [REDACTED] | bnf@med.umich.edu

December 19, 2016

Christine Schopieray  
Mayor's Office, City Hall 3<sup>rd</sup> Floor  
301 E. Huron  
Ann Arbor, MI 48104

To Ms. Schopieray:

This letter is written to express my interest in joining the Transportation Commission for the City of Ann Arbor. I have recently attended several different meetings where I have heard representatives from the City speak about renewed efforts to advocate for safe transportation for all members of society. As an individual this message is encouraging as it aligns with my professional and personal goals of promoting safe practices for the community's youngest members: the children, youth, and teens. A person serving on the Transportation Commission needs to be one who can look at the broader community, the resources available, and assist in the development of action plans that incorporate safe practices for all members of the community.

I work as the Health Educator for C.S. Mott Children's Hospital Pediatric Trauma Injury Prevention Program. My goal in this role is to take injury prevention messaging and share it with children, youth, teens, and families. Research shows that preventable injuries are the number one killer of kids in the United States. The key word in that statement is "preventable," meaning that with education, strategic programming, and awareness, we can equip people with the tools and resources they need in order to keep kids safe. Another aspect of my job is to serve as the Coordinator for Safe Kids Huron Valley. Together as a coalition we advocate for change, promote programming, and serve as a key resource for families and professionals.

C.S. Mott Children's Hospital Pediatric Trauma Injury Prevention Program uses data to drive programming and efforts. Some of the leading causes of injury, in both number of hospitalizations and in injury severity, have to do with transportation. Whether it be biking, walking, riding in cars, or driving, all of these actions have the potential for accidents and injury. Utilizing curriculum developed by public health and injury prevention professionals, our information is appropriate for children across the developmental span and is tailored for school and classroom needs.

With a strong history of supervisory positions and managerial responsibilities, I have developed excellent leadership skills and capabilities. Characteristics that have proven to be foundational for my success have been: effective communication, the ability to build strong professional relationships, and being able to complete tasks in not only a quality manner, but in an efficient manner as well. I believe that my experiences and educational background make me a strong candidate for the Transportation Commission. I know if given this opportunity, I will make a quality member that truly embraces and represents the principles that you set for the group. I look forward to speaking with you about opportunities within your program.

Thank you,



Bethany N. Folsom

# BETHANY FOLSOM

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8223 Bayberry Ct, Dexter, MI 48130 | [REDACTED] | [bnf@med.umich.edu](mailto:bnf@med.umich.edu)

## **PROFESSIONAL EXPERIENCE**

### PEDIATRIC TRAUMA INJURY PREVENTION COORDINATOR: CS MOTT CHILDREN'S HOSPITAL

Ann Arbor, MI (8/2015 to present)

- Assess need for programming based on community trends of pediatric injury and hospitalization
- Create and implement programs and education about various topics within injury prevention
- Evaluate and modify current programs and education
- Act as a liaison for safety practices on various committees
- Serve as Safe Kids Huron Valley Coalition Coordinator

### PART TIME INSTRUCTOR: WESTERN MICHIGAN UNIVERSITY

Kalamazoo, MI (1/2012 to Present)

- Design and Instruct the following courses:
  - Families and Hospitalization I (Spring 2012, Spring 2013, Summer 2014)
  - Families and Hospitalization II (Fall 2012, Spring 2014, Fall 2014)
  - Child Life Strategies (Spring 2013)
- Consult on the building of a Child Life concentration within the Family Life Education Department
- Mentor students pursuing Child Life

### CHILD LIFE COORDINATOR: METRO HEALTH HOSPITAL

Wyoming, MI (11/2011 to 8/2015)

- Supervise and coordinate team of 5 staff members and 20 volunteers as well as 2 student programs
- Create and manage program budget
- Advocate for the expansion and growth of the program
- Provide emotional, psychosocial, and developmental support in a variety of settings
- Document individual/team interventions and program statistics
- Coordinate with the Foundation to raise funds and maintain a positive relationship with donors

### CERTIFIED CHILD LIFE SPECIALIST: HELEN DEVOS CHILDREN'S HOSPITAL

Grand Rapids, MI (9/2007 to 11/2011)

- Provide emotional, psychosocial, and developmental support on both the epilepsy monitoring unit and an unit supporting nephrology and cardiology populations
- Create and implement developmentally appropriate play groups
- Organize playroom and donations received
- Supervise volunteers
- Co-coordinate practicum student program

## **ACCOMPLISHMENTS**

### **C.S. MOTT CHILDREN'S HOSPITAL**

- Expanded scope of services for the health educator role
- Created a developmental play group focusing on safety and injury prevention
- Improved design of and communication within Safe Kids Huron Valley
- Built a relationship with Child's Play Charity to receive funds to both support play within the hospital and to create an app for bike and helmet safety
- Created new, and improved existing relationships with departments within the hospital
- Collaborated with community groups to apply for grants and improve various aspects of safety

## **METRO HEALTH HOSPITAL**

- Developed a child passenger safety program educating new caregivers before discharge
- Implemented dress code and uniform policy
- Improved structure in scheduling and professionalism of department resulting in higher numbers in statistics, patient satisfaction, and number of consults received
- Formed education program providing instruction of infant massage to caregivers
- Planned and implemented internship program and improved practicum student program

## **HELEN DEVOS CHILDREN'S HOSPITAL**

- Coordinated move of each staff member and storage spaces during the transition to a new building
- Implemented dress code and uniform policy
- Sat on the shared-leadership council for unit
- Served on a committee working to improve the patient experience and employee satisfaction
- Participated on a documentation task force for department revising the charting practices
- Created external websites providing information for pediatric kidney transplants
- Assisted as a member of the 5S Program working on ways to improve operations and storage
- Worked as part of the Educational Committee and Social Committee

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## **EDUCATION**

### **ILLINOIS STATE UNIVERSITY: NORMAL, IL (2004-2006)**

- Master of Science Degree in Family and Consumer Science: Child Life Emphasis

### **TRINITY INTERNATIONAL UNIVERSITY: DEERFIELD, IL (1999-2003)**

- Bachelor of Arts Degree in Psychology, Minor in Sociology

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## **AFFILIATIONS**

### **CHILD LIFE COUNCIL**

- Mentor for the Mentor-Mentee Program: 2014-2015
- Leadership Development Committee: 2012-2013

### **WEST MICHIGAN THERAPY DOGS**

- Certified Handler: 2012-present

### **MICHIGAN CHILD LIFE STUDENT GROUP**

- Advisor: 2012-present

### **GREAT LAKES ASSOCIATION OF CHILD LIFE PROFESSIONALS**

- Educator-at-Large on Executive Board: 2014-2016
- Mentor to 2 Mentees for the Mentor-Mentee Program: 2013-2014, 2014-2015
- Education Committee: 2011-2016
- Secretary on Executive Board: 2013-2014
- Student Symposium Chair: 2012-2014, 2016

### **HABITAT YOUNG PROFESSIONALS**

- Secretary on Executive Board: 2013-2015

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## **VOLUNTEERING AND OTHER INVOLVEMENT**

Mentor: Ann Arbor Health Hackathon (2016 Event)

Consultant: Pediatric Urology Web Design Project (2015-Present)

Metro Health Pet Therapy Program (2012-2015)

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## **CERTIFICATIONS**

Certified Child Life Specialist: 2006-Present

Certified Child Passenger Safety Technician: 2012-Present

Senior Checker: 2013-present

Certified Infant Massage Instructor: 2013-Present



# Boards and Commissions Application - Bradley

First Name Bradley  
Last Name Parsons  
Address 2936 Saint Aubin Ave  
Address 2  
City Ann Arbor  
State MI  
ZIP 48108  
Registered Voter Yes  
Ward 3  
Years a Resident 3  
Phone Number [REDACTED]  
Phone Type Cell  
Email [REDACTED]  
Occupation Stay at home parent  
Employer Name My Partner is employed at UM  
Employer Address 500 S State St Ann Arbor, MI 48109  
Board Interested in 1 Transportation  
Board Interested in 2  
Board Interested in 3  
Board Interested in 4  
Reason for Seeking See Letter of Intent and Resume  
Willing to Disclose Disability No  
Conflict Organization 1  
Title or Affiliation 1  
Conflict Organization 2  
Title or Affiliation 2  
Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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# Bradley Parsons

2936 Saint Aubin Ave, Ann Arbor, MI, 48108 • Phone: [REDACTED]  
[REDACTED]

December 12, 2016

Mayor Christopher Taylor and City Council  
c/o Christine Schopieray  
Mayor's Office, City Hall - 3rd Floor  
301 E. Huron  
Ann Arbor, MI 48104

Dear Mayor Taylor and City Council:

My name is Bradley Parsons and I am writing to request a position on the newly formed Transportation Committee. I have an extensive background with bicycles as viable transportation, both through personal experience and through academic inquiry. More important to this commission, my research and ponderings have always been focused on the ways in which bicycles can be integrated into current transportation systems and the ways in which multiple modes can coexist in shared spaces, with users of all modes in mind. Please also consider my experiences serving the communities in which I live, including my current participation with two local non-profit advocacy and education groups—*Washtenaw Bicycling and Walking Coalition* as well as with *Common Cycle*. I can offer the Transportation Commission, and this community, a thoughtful and nuanced perspective as we all take strides to make Ann Arbor an even better city to live, work, visit and traverse through.

Before relocating to Ann Arbor three years ago, I was a community leader in bicycle advocacy efforts in Iowa City, Iowa. My civic participation included volunteering, and eventually leading, the *Iowa City Bike Library*—a non-profit bicycle cooperative who fulfilled its mission of increasing transportation cyclists by offering education, tool access, and a free bike program. Likewise, I co-founded *Think Bicycles of Johnson County*—an advocacy collective that included participants from various established cycling entities and retail establishments which also worked with City and University planners and engineers to address issues in establishing and strengthening a viable bicycle network. During my time in Iowa City, I also spent a year as the Sidewalk Inspector in the City's Engineering Division and gained first-hand experience of the pressures and processes that transportation engineers face. These experiences provided me the opportunity to better understand the stakeholders in each area of engagement and to find solutions all entities could agree to.

Academically, I studied American Culture both at California State University, Fullerton and at the University of Iowa. The bulk of my coursework was historically situated from 1950 to the present and focused on the way individuals and groups react and respond to the structures they live within, predominantly communication and transportation systems. My academic research led me to investigate the politics and practices that shape the debates over where bicycles belong. I investigated the debates over where bicycles belong within the cycling community, the debates that surface between cyclists and other roadway users, and the ways the built environment shapes user understandings of how transportation networks ought to function as well as the reactions users express when they perceive network shortcomings. Suffice it to say, I have spent an inordinate

amount of time researching and thinking about cyclists and the broader transportation networks they come into contact with and I think that perspective will be valuable for the Transportation Commission.

My family and I live near Packard and Platt, in the 3<sup>rd</sup> Ward. We are a car-free family by choice, but also due to the financial constraints of being a single income family. I point this out to highlight the reality that many municipalities face in attracting relatively young families to their cities. When my partner accepted a fulltime position on North Campus in November of 2015, we decided to plant roots in Ann Arbor and made a conscious decision to buy a modest home within bicycle distance to her place of employment. We purposely chose the school location for our son Jackson by the distance and routes available where we could traverse that length by bicycle or foot, even through winter. Where we landed had more to do with our transportation options than with the physical structure itself. In other words, transportation matters in more ways than some might think. For some, transportation corridors are merely a way to get from A to B as quickly as possible. For others, these transportation networks literally shape the lives they lead. The tension between efficient movement and safe movement is one I take very seriously. I look forward to the opportunity to improve all these terrains of movement and to improve the lives we lead.

I am happy to provide references upon request or to speak further about my application and my background. Thank you for your time.

Sincerely,

Bradley Parsons  
Washtenaw Bicycling and Walking Coalition  
Common Cycle

# Boards and Commissions Application - Cyrus

First Name                   Cyrus  
 Last Name                    Naheedy  
 Address                      500 Snyder Ave  
 Address 2  
 City                          Ann Arbor  
 State                         Michigan  
 ZIP                          48103-5553  
 Registered Voter            Yes  
 Ward                         4th  
 Years a Resident            2 current, 6 total  
 Phone Number              [REDACTED]  
 Phone Type                 Cell  
 Email                        [REDACTED]  
 Occupation                 Senior Transportation Engineer  
 Employer Name             MS2  
 Employer Address         3815 Plaza Drive Ann Arbor, Michigan 48108  
 Board Interested in 1     Transportation  
 Board Interested in 2  
 Board Interested in 3  
 Board Interested in 4

Reason for Seeking

The topic of transportation is always an interesting subject to discuss. Everyone uses at least some portion of the transportation system - whether it is our roads, our transit or our sidewalks - and thus has their own perspective on what can be done to improve some aspect of it. What makes it ripe for discussion is there are inevitable conflicts that arise. No one wants to be stuck in traffic, but no one wants to live (or work, or eat, or shop...) near a busy road that has been optimized for traffic flow.

The discussion may be better framed as a question of priorities and values. What do we as a community value:

convenience or safety? Cars or people?

At the November 10 meeting where City Council provided initial approval of the ordinance to establish the Transportation Commission, Councilman Chip Smith was quoted in The Ann Arbor News/MLive: "We're going to have to accept that we cannot drive across town at 5 o'clock in 10 minutes anymore." I wholeheartedly agree: many cities across the country are now prioritizing people over cars in their downtowns and other concentrated neighborhoods. Providing more space for pedestrians and bicycles, slowing down traffic and other measures are part of this approach, and it has repeatedly paid dividends in safety, economy and quality of life.

Ann Arbor has made progress towards this goal – as a professional transportation engineer, I never cease to be heartened by the Leading Pedestrian Intervals I see across town – but there is always more that can be done. Helping enable that progress is why I am serving as the current non-motorized representative for the Washtenaw Area Transportation Study and as a member of the Washtenaw Bicycling and Walking Coalition.

Given how our transportation options are continuing to change from new technologies and services, I think upcoming decisions will be of even greater importance. Our country has spent the last several decades planning our cities around cars. New advances in vehicle technology should not deter us from our current goal: to continue to plan Ann Arbor around people.

I believe the Transportation Commission can play an important role in helping to make the decisions that would keep Ann Arbor on track to achieve that vision. I submit my application to the city because I would be honored to be a part of it.

Willing to Disclose Disability No

Conflict Organization 1 MS2

Title or Affiliation 1 Employee

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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## EDUCATION

<b>NYU Polytechnic School of Engineering:</b> M.S. Transportation Planning & Engineering	2012
<b>University of Michigan:</b> B.S.E. Industrial & Operations Engineering	2004

## EXPERIENCE

<b>Midwestern Software Solutions (MS2)</b> <i>Senior Transportation Engineer</i>	Ann Arbor, MI 2015-Present
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- Serving as a subject-matter expert in transportation planning & traffic engineering, collaborating with software development team to enhance existing traffic analytics products & develop new data-driven solutions
- Conducting research on new industry trends, technologies, & solutions for transportation data applications
- Interfacing with clients to develop & document technical & functional system requirements
- Preparing technical reports, proposals, & system support documents

<b>Sam Schwartz Engineering</b> <i>Transportation Engineer I, II</i>	New York, NY 2012-2015
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- Identified & developed feasible solutions to mitigate significant transportation impacts associated with commercial & residential development through use of accepted engineering standards (New York CEQR, MUTCD, ITE Trip Generation/Parking Generation manuals) & traffic analysis software (HCS, Synchro)
- Prepared detailed site circulation plans, mitigation drawings & truck loading dock layouts utilizing AutoCAD & AutoTURN
- Analyzed various traffic data through advanced use of Excel/VBA & clearly communicated results through preparation of technical memorandums & graphical illustrations
- Applied & expanded project management skills through managing data collection efforts involving internal & external staff, as well as preparing project proposals with scope, schedule & budget
- Sample projects include:
  - **Vehicle Throughput Analysis:** World Trade Center (WTC) Vehicle Security Center, Port Authority Bus Terminal
  - **Construction Logistics/Transportation Management:** WTC Construction, LaGuardia Airport Redevelopment
  - **Transportation Impact Analysis:** Barclays Center Arena, Elmhurst Plaza, New York Presbyterian-Hospital
  - **Trip & Parking Generation Analysis:** 55 Wythe Mixed-Use Development, Longwood Gardens Expansion
  - **Travel Demand Management:** North Shore-Long Island Jewish Hospital, Barclays Center Arena
  - **Pedestrian Flow Analysis:** 30 Rockefeller Plaza Lobby Renovation
  - **Traffic Calming:** Con Edison Site Analysis, Super Bowl Boulevard, World Trade Center, Second Avenue Subway
  - **Community Outreach:** Second Avenue Subway, World Trade Center

<b>Port Authority of New York &amp; New Jersey</b> <i>Planning &amp; Regional Development Internship – September 11<sup>th</sup> Memorial Scholarship Program</i>	New York, NY 2011-2012
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- Modeled ground access choices to LaGuardia Airport & analyzed results in support of a federally funded Alternatives Analysis, resulting in two improved bus transit routes (M60 & Bx41 Select Bus Service) & one new route (Q70 Limited)
- Forecasted future travel demand patterns for all PANYNJ airports
- Integration of transit alternatives into TransCAD as an expansion of regional New York Best Practice Model

<b>New York City Department of Transportation</b> <i>Planning &amp; Sustainability Internship</i>	New York, NY 2009-2011
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- Performed statistical & geographical analyses of traffic data using Excel, SPSS & ArcGIS to compare traffic speeds, capacities & crash rates before & after implementation of traffic pattern changes throughout New York City, including the installation of pedestrian plazas at Times Square & Herald Square and the installation of bicycle and transit lanes citywide
- Wrote backgrounds, summaries, & analyses of various DOT projects for 2010 *Sustainable Streets Index* (NYCDOT's program for tracking & documenting changes to the street network) with an emphasis on safety and mobility improvements via Complete Streets implementations
- Updated Synchro traffic networks using collected data & observations in preparation for M34 Select Bus Service

<b>Hewlett-Packard (Knightsbridge Solutions prior to acquisition)</b> <i>Software Engineer/Consultant</i>	Chicago, IL & Madison, WI 2005-2009
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- Developed & tested database oriented software using Structured Query Language (SQL) to create data warehouses for client's business intelligence needs, allowing clients to make better informed business decisions
- Led testing team of both local & offshore (in Chennai, India) consultants & clients on several projects which included new & significant upgrades to existing delivered software, requiring extensive communication with client management & outlining of detailed level testing specifications with team members
- Wrote technical software support documentation & high-level design/strategy documents for clients & management
- Recruited & trained new Quality Assurance analysts on project team



# CYRUS NAHEEDY, PE

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## TECHNICAL SKILLS

- **Applications:** AutoCAD, AutoTURN, Highway Capacity Software (HCS), SPSS, Adobe Illustrator, ArcGIS, Synchro/SimTraffic, TransCAD, Microsoft Office, Microsoft Access
- **Transportation Engineering Standards:** HCM, MUTCD, AASHTO, New York City Environmental Quality Review (CEQR), NYCDOT Street Design Manual, ITE Trip & Parking Generation Manuals
- **Programming Languages:** SQL, Visual Basic.NET, Visual Basic for MS Applications (VBA), Korn Shell Scripting
- **Additional:** Broad business analysis experience; extensive experience in software development, testing & debugging; strong general & technical writing skills

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## PROFESSIONAL CERTIFICATIONS, ORGANIZATIONS, DEVELOPMENT & AWARDS

- **Professional Engineer** – New York State, license number 094464 (valid through November 2017); Michigan state, license number 6201063073 (valid through October 2018)
- **Washtenaw Area Transportation Study** – Technical Committee Non-motorized Representative
- **Institute of Transportation Engineers** – North New Jersey Local Arrangement Chair (2014), Member (2012-Present)
- **Washtenaw Bicycling and Walking Coalition** – Member (2015-Present)
- **Young Professionals in Transportation** – Member (2013-Present)
- **Transportation Alternatives** – Member (2013-2014)
- **SSE Innovation/University Committee** – Internal training of staff (advanced Excel use), coordinating internal & external presentations by SSE staff, piloting changes to internal processes to increase productivity & advance knowledge sharing (2012-2015)
- **NYCDOT GPS Data Collection Program** – Demonstrated use of iTREC trial software for GPS speed run analysis to multiple divisions within NYCDOT, leading to ultimate decision to purchase full licenses (2011)
- **ArcGIS Desktop III: GIS Workflows & Analysis** – two-day classroom instruction advancing ArcGIS capabilities (2011)
- **September 11<sup>th</sup> Memorial Scholarship** – awarded tuition reimbursement & internship at PANYNJ
  - Presented at New York Metropolitan Transportation Council meeting (September 2012): “Regional Airport Choice & Ground Access Choice Modeling”
  - Attended Transportation Research Board Annual Meeting (2012) & Urban Affairs Association National Conference (2012)
- **NYU-Polytechnic Graduate Center Scholarship** – awarded tuition reimbursement for academic achievement (2010-2012)

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## REFERENCES

Available Upon Request

# Boards and Commissions Application - Eric

First Name	Eric
Last Name	Boyd
Address	342 Mulholland Street
Address 2	
City	Ann Arbor
State	MI
ZIP	48103
Registered Voter	Yes
Ward	Fifth
Years a Resident	15
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Director of Research Networks
Employer Name	University of Michigan
Employer Address	4251 Plymouth Road Ann Arbor, MI 48103
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I am a member of the board of the Friends of the Border to Border Trail. I am a member of the board of the Old West Side Association. I am the parent of two school-age children. I am a frequent bike commuter to work.</p> <p>I am very interested in improving the ability of adults and children to safely navigate the city of Ann Arbor by walking and biking. I am particularly interested in ensuring safe routes to school in the Old West Side and surrounding neighborhoods, as there are numerous challenging environments for children to traverse on their way too and from school.</p>

Willing to Disclose Disability No

Conflict Organization 1 University of Michigan

Title or Affiliation 1 Director of Research Networks (ITS)

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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# Eric L. Boyd

342 Mulholland Street  
Ann Arbor, MI 48103



## Professional Summary

Innovative, accomplished leader in information technology, network software development, and advance network architectures with a 14-year track record of proven leadership in multi-institutional open source software development efforts, demonstrated expertise in research grant management as a PI, management of multi-disciplinary teams, and a deep familiarity with the development of tools for large scale IP networks.

## Qualifications

- Architect or co-architect of major, highly visible open source software projects (perfSONAR, OSCARS, OESS, FSFW) in the R&E community that now serve as critical infrastructure for many R&E networks.
- Architect or co-architect of advanced, innovative network services (AL2S, GENI Mesoscale, LHCONE, ION, Network Virtualization) in the R&E community that now serve as a basis for a significant fraction of R&E traffic.
- Leader who has successfully transitioned innovative ideas into production services run by operations (perfSONAR -> Performance Assurance Service, OSCARS -> ION and GENI Mesoscale, OESS and FSFW -> AL2S and Network Virtualization).
- Skilled communicator (have presented countless talks to the R&E community and written strategy documents, grant proposals, and documentation).
- Have secured over \$5.5 million in NSF grants that were all completed on-time, on-budget, and met or exceeded federal requirements and expectations.
- Co-author of the Internet2 BTOP application (\$93 million) that has funded much of the current Internet2 infrastructure.
- Demonstrated leader of direct staff (up to 9 direct reports at Internet2 and Solidspeed Networks), indirect staff (having led Internet2's management of the IU Systems team), and collaborators (having led the perfSONAR open source project), with highly productive working relationships with peers.
- Innovative community leader (liaison to several working groups, long-time collaborator with NTAC) with wide respect among R&E peers, capable of running community meetings (GLIF, OGF, Joint Techs, perfSONAR workshop, and SDN FTW).

## Work Experience

Director of Research Networks, University of Michigan	(2016-Present)
Senior Director of Strategic Projects, Internet2	(2012 - 2016)
Deputy Technology Officer, Internet2	(2007 - 2012)
Director of Performance Architecture and Technology, Internet2	(2005 - 2007)
Software Development Technical Manager, Internet2	(2004-2005)
Performance Engineering Consultant, Internet2	(2002-2004)
Vice-President of Research & Development, Solidspeed Networks	(2000-2002)
Software Development Engineer, Compaq Computer Company	(1997-2000)
Software Development Engineer, Hewlett-Packard Company	(1995-1997)

## Community Involvement

Board Member of the Old West Side Association  
Board Member of the Friends of the Border to Border Trail  
Member of the Citizens Advisory Council for the Allen Creek Greenway Master Planning Process

## Education

MSE and PhD in Computer Science and Engineering (University of Michigan, 1992 & 1995)  
BSE in Electrical Engineering (Princeton University, 1990)

Application for Membership  
City Council Boards/Commissions/Committees  
City of Ann Arbor, Michigan

Return To: Mayor's Office  
City Hall – 3rd Floor  
301 E. Huron St., PO Box 8647  
Ann Arbor, MI 48107-8647

Phone: 734 794-6161  
Fax: 734-332-5966

Name Flavio daCosta  
Home Address 3885 Waldenwood Dr Zip 48105  
Ann Arbor Resident: YES  NO  Number of years as a Resident 6 years Ward 2  
Phone (H) (m) [REDACTED] (W) \_\_\_\_\_ (Fax) \_\_\_\_\_  
Email Address [REDACTED]  
Occupation Software engineer  
Employer Name & Address Nutshell  
212 S. 5th Ave. Zip 48104

Board/Commission/Committee on which you are interested in serving:

- 1) Transportation Commission 3) \_\_\_\_\_  
<https://a2gov.legistar.com/LegislationDetail.aspx?ID=2875366&GUID=7783CCD0-2A24-4FD9-A57C-AD52B9993ADB>  
2) \_\_\_\_\_ 4) \_\_\_\_\_

Reasons for seeking appointment (Areas of Interest, Goals, etc.):

I am a local resident who lives in Ann Arbor and commutes 4 miles everyday downtown either by bike, bus, or car. I have children going to Ann Arbor Public schools that ride the AAATA bus home daily. I love public transit. I have a passion for the flow of information and people, I love to see things operate in a smooth, safe, efficient, and optimized way. My goal for joining the transportation commission would be to learn more about the challenges our systems face, and how I may contribute towards solutions to these challenges.

**Please submit a résumé including your job experience and education along with this application or a detailed letter of intent delineating relevant qualifications.**

DISCLOSURE OF POTENTIAL CONFLICT OF INTEREST

In order to avoid any potential conflict of interest, I, the undersigned, agree not to be involved in any recommendations or decision making regarding any agency(ies) or entity(ies) for which I serve in the following capacity(ies) which may contract or subcontract with the City of Ann Arbor.

Agency	Capacity in Which I Serve
_____	_____
_____	_____
_____	_____
_____	_____

Signature [Handwritten Signature] Date 12/4/2016

Log onto <http://a2gov.legistar.com/Departments.aspx> for a list of current City Boards, Committees and Commissions.

Flavio daCosta -- [REDACTED]  
3885 Waldenwood Dr -- Ann Arbor, MI 48105 -- [REDACTED]

```
/* == SUMMARY ===== */
  Highly skilled, passionate, professional software developer and system
  administrator working with open source technologies.

/* == SKILLS ===== */
  * Software: Php, Javascript/Ajax/Node, Bash, SQL, Git
  * Database: PostgreSQL, MySQL; OLTP, OLAP
  * Administrator: Nginx, Mysql/PostgreSQL, DNS, ipvs, iptables, ansible
  * Cloud: Amazon Web Services, Linode, Digital Ocean
  * Encryption: Pgp, X.509/SSL, vpn/ipsec/OpenVPN
  * Misc: High-Performance and Availability, OOP/MVC/GOF Design Patterns

/* == CERTIFICATIONS ===== */
  Zend Certified PHP Engineer, Network+, Security+, Linux+,
  Linux Professional Institute Certification (LPIC),
  Tandem Skydiving Instructor/National Competitor, Private Pilot License

/* == EMPLOYMENT HISTORY ===== */
2011.01 to present - Nutshell, Ann Arbor, MI - Engineering Lead
  Software development, architecture, infrastructure. Early employee helped
  build the Nutshell stack to the product it is today.

2010.08 to 2011.01 - Systems In Motion, Ann Arbor MI- Senior Consultant
  Software development, manage team of developers on LAMP project for high
  profile client, Best Buy. Train and mentor junior developers.

2006.6 to 2010.08 - Traffic Engine Inc, Aliso Viejo CA -- Senior Application Mgr
  Software development, database and system administration, traffic management
  for a High-performance Search Marketing Technology Company. Wrote PPC Ad
  delivery system processing 600+ Million queries daily. Manage team of
  developers. Telecommute.

Ongoing - Independent Contracting (Linux consulting)
  Installs (applications, firewalls, VPNs), hardening, training. Linux,
  Security and Programming presentations. Custom LAMP (Linux Apache MySQL Php)
  Development. Contribute to FOSS via Bug reporting, development in C/GTK+,
  Patch submitting (Seahorse GnuPG[PGP] GUI, Anjuta IDE)

2003.9 to 2006.6 - North American Bancard, Troy MI -- Senior Application Dev
  Software Development on company Intranet/Extranet. Interfaced with multiple
  banking providers via multiple Internet API/Protocols. Inventory tracking
  and order fulfillment system. Online merchant processing application
  submission system with HTML/SOAP interfaces. Automated fax routing
  application via bar codes. Online Signature capture application.


2003.2 to 2003.9 - Wright & Hunter, Birmingham MI -- Project Manager/Developer
  System Administration, Network and Security Consulting. Web development
  programming. Project Management for widespread technology deployment.

2001.8 to 2002.5 - Acclarant, Inc., Troy MI -- Solutions Developer
  A Microsoft Certified Gold Partner, responsibilities include database driven
  ASP (web based) application programming. Software testing (Rational Robot).
  Maintain network and production/staging/live environments, Firewall & VPNs.

2000.2 to 2001.7 - webMojo, Birmingham MI -- Software Developer
  Designed and developed PHP CMS (Content Management Systems) and custom
  LAMP development. Network engineering, consulting, design and sysadmin.

1997.4 to 2000.2 - Algonac Community Schools, Algonac MI --
  Technology Network Specialist - Director Role
  Executed all aspects of Technology Department. Prepared Requests for
  Proposals (RFP), USF Funding, Serviced all equipment, handled all
  network/desktop security/firewall, Training and support. Directed projects
  including wiring 9 schools for data and voice, computer in every classroom,
  servers and networking equipment.
```

# Boards and Commissions Application - Jeannette

First Name	Jeannette
Last Name	Patterson
Address	3930 Penberton
Address 2	
City	Ann Arbor
State	Michigan
ZIP	48105
Registered Voter	Yes
Ward	
Years a Resident	21
Phone Number	
Phone Type	Cell
Email	jeannette.patterson@ohm-advisors.com
Occupation	Civil Engineer
Employer Name	OHM Advisors
Employer Address	34000 Plymouth Rd Livonia, MI 48150
Board Interested in 1	Transportation Commission
Board Interested in 2	Sustainability
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	I am interested in impact the autonomous vehicles will have on the future of public transportation. I would like to assist my community in preparing for this technology and a more sustainable future. I am a Civil Engineer so I have an understanding of traffic and transportation design, however, it is not my specialty. I work in the Environmental Water Resources Group and my focus is in sustainable infrastructure.
Willing to Disclose Disability	
Conflict Organization 1	OHM Advisors

Title or Affiliation 1      Project Manager EWRG

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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## Background

### Education

Bachelor of Science in Civil Engineering, Michigan Technological University, 1988

### Registration

Professional Engineer, MI, 1992, #6201038757

### Experience

With OHM since 2013

Jeannette Patterson is a civil engineer in OHM Advisors' Environmental & Water Resources Group. Her land development experience provides an understanding of community sewer systems that is beneficial to her current work designing of hydrologic and hydraulic systems. Jeannette is involved with modeling water systems and hydraulic analysis of sewer systems. She enjoys opportunities to be involved in many aspects of water resources engineering.

Jeannette is skilled in various computer programs including ArcGIS, InfoWater, H2OMap, SWMM and MS Excel.

## Relevant Experience

- *8 years of Environmental Water Resources experience*
- *10 years of experience in Land Development*

### **Engineering Consultant Oakland County WRC, Oakland County Water Resources Commissioner, Oakland County, MI – Ongoing**

Jeannette is available to do engineering analysis on an as-needed basis. These projects include the analysis of all the lift station capacity in Oakland County, Storm event analysis of the sewer systems as well as water system evaluations. Additionally, she is currently assisting the WRC in rewriting their stormwater standards to comply with the MDEQ MS4 permit requirements.

### **Sanitary Sewer Improvements Preliminary Engineering SSIPE, City of Ann Arbor – Ongoing**

Assistant project manager on a project to evaluate hydraulic issues in the sanitary sewer system. This work involves metering, smoke testing basement elevation surveys and SWMM model analysis. The team will provide a technical memorandum on the RDII contributions for each meter district and prepare preliminary engineering solutions to prevent system surcharging and SSO.

### **Combined and Sanitary Sewer Study, City of Royal Oak, Michigan – 2014 - 2015**

The City of Royal Oak enacted a stormwater ordinance in 1991 that required on-site stormwater detention for significant property improvements. The City also implemented a program of adding restrictor plates to their catch basins and constructed detention with their own projects. The objective of these projects was to reduce the propensity for basement backups from the combined sewer system into basements. The City desired to study their sewer system to determine how effective the ordinance and other improvements have been, understand the risks if future basement backups, and to recommend system improvements or revisions to the ordinance that may be warranted.

The project consisted of flow metering and modeling to evaluate the effectiveness of the ordinance and other improvements, and determine the risks of basement backups in the City. The study found that the ordinance and subsequent improvements have had a tremendous impact on peak flows, reducing them by about half. Recommendations included continuing to require detention through the ordinance, coordination with the County to understand impacts of the regional system and regional stormwater controls planned, and several minor system improvements. Jeannette was the project engineer for the study, SWMM modeling GIS map preparation and report composition.

**LCWA Water Model Update Water Reliability Study, Livingston Community Water Authority, MI – 2015**

LCWA serves Brighton, Green Oak and Hamburg Townships. Jeannette is responsible to update the H2O Map model to reflect system improvements and demand changes, review proposed developments and prepare the Water Reliability Study as required by the MDEQ.

**Superior Township Water Reliability Study, Superior Township, MI – 2015**

Superior Township receives water from DWSD and is served through YCUA. Jeannette used results from the H2O MAP analysis to prepare the Water Reliability Study for Superior Township as required by the MDEQ.

**Oakland Township Water Reliability Study, Oakland County Water Resources Commissioner, MI – 2013**

Oakland Township is served by 7 separate well systems. Jeannette used results from the H2O MAP analysis to prepare the Water Reliability Study for Oakland Township as required by the MDEQ.

**Oakland Township Preliminary Water Storage and Treatment Analysis, Oakland County Water Resources Commissioner, MI – 2014**

This analysis used the previously completed water reliability study of existing conditions to provide a plan for the necessary system improvement in storage and water treatment for Oakland Township and Oakland County WRC.

A preliminary design and technical memorandum for the proposed water treatment and system storage tanks size and location was completed for the Southwest District. The preliminary design used projected growth estimates and expansion of water service areas to provide a 20-year design. A technical memorandum for a plan to connect the Oakland Hunt and Southeast water systems and provide additional storage and water treatment plant expansion was also prepared.

**Footing Drain Disconnect Analysis, City of Ann Arbor – 2014**

Was part of the team working on the SWMM model analysis. Reviewed the City's sewer GIS the previous consultant modeling work to prepare the meter district maps and meter district characteristic intersects. Provided a technical memorandum on the RDII contributions for each meter district.

**Farmington Sewer System; Middlebelt Stormwater Relief Tunnel Project, Oakland County WRC – 2013\***

Was part of the team working on the SWMM model analysis to determine the optimal hydraulic location of weir structures, sizing of gates and flushing systems.

**Rouge Valley Sewage Disposal System, Wayne County – 2010\***

Worked on the system analysis to provide a basis for Wayne County and Customer Community contract renewals. The goal of the analysis was to allow Wayne County to estimate the customer communities flow contributions to the system.

**GDRSS Model Updates, Detroit Water and Sewerage Department – 2008\***




**Jeannette Patterson, PE**  
Project Manager

---

Updated the existing SWMM Model with cross connections located in the city center.  
Researched plans in the DWSD achieves and provided detailed drainage area maps.

***\*Work completed outside OHM Advisors***

# Boards and Commissions Application - John

First Name	John
Last Name	Mouat
Address	719 West Washington
Address 2	
City	Ann Arbor
State	Michigan
ZIP	48103
Registered Voter	Yes
Ward	Fifth
Years a Resident	42
Phone Number	
Phone Type	Cell
Email	<a href="mailto:jmouat@mitchellandmouat.com">jmouat@mitchellandmouat.com</a>
Occupation	Architect
Employer Name	Mitchell and Mouat Architects, Inc.
Employer Address	113 South Fourth Avenue Ann Arbor, Michigan 48104
Board Interested in 1	Transportation
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>As the founding chair of the Transportation Committee of the DDA and a former WATS Policy Committee member I developed an understanding and knowledge of local transportation issues. I have had the opportunity to work with staff at the City and the AAATA on transit issues and projects. In October I attended the National Shared Mobility Summit in Chicago to learn more about the future of shared use mobility (e.g. Zip Car, Maven, Uber, etc.). My wife is a source of information and inspiration in her role as Director of the Climate Analysis and Strategies Center in the EPA Office of Transportation and Air Quality. Professionally my firm has designed transit centers and I am part of the Design</p>

Team for the proposed Ann Arbor Train Station. My personal interest in this particular committee is in potential long term planning of transportation systems with a particular eye towards limiting carbon emissions, enabling urban land development, and promoting sustainable economic development. Since the Transportation Committee is new I would appreciate the opportunity to talk with someone about the vision, role, and logistics of this group as foreseen by City Council. Attached is a partial resume showing transportation projects and local public clients. Thanks, John

Willing to Disclose Disability

Conflict Organization 1 Mitchell and Mouat Architects, Inc.

Title or Affiliation 1 Partner

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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Close

**JOHN H. MOUAT, LEED AP**  
Mitchell and Mouat Architects, Inc.



**Professional/  
Community  
Affiliations**

City of Ann Arbor Downtown Development Agency  
Board of Directors  
Housing Policy Board  
Past Board of Directors  
Washtenaw Area Transportation Study (WATS)  
Past Policy Committee  
Ann Arbor YMCA,  
Past Board of Directors  
Ann Arbor Civic Theater  
Past Board of Directors

**Professional  
Experience**

**Registered in Michigan, 1983**  
**Leadership in Energy & Environmental Design –**  
**Accredited Professional (LEED AP)**  
**Historic Architect, Michigan State Historic**  
**Preservation Office**  
Registered in Colorado, 2006  
Mitchell and Mouat Architects, Inc., 1994  
Mitchell and Associates, Inc., 1991  
John H. Mouat, Architect, 1989  
Continental Capital Development, 1982

**Education**

**University of Michigan**  
Bachelor of Science, Architecture 1979  
**George Watson's College, Edinburgh, Scotland 1974**

**Relevant  
Public  
Projects and  
Local Clients**

**State of Michigan**  
**Lansing, Michigan**  
Pontiac Intermodal Station  
Various Projects

**University of Michigan**  
**Ann Arbor, Michigan**  
Fuller Road Inter-Modal Transportation Center  
and Parking Structure  
Thayer Parking Structure Façade Study

**Michigan State University**  
**East Lansing, Michigan**  
Intermodal Transportation Facility Study

**City of Ann Arbor – Downtown Development**  
**Authority**  
**Ann Arbor, Michigan**  
Fourth and Washington Parking Structure

**University of Michigan Health Care System**  
**Ann Arbor, Michigan**  
Various Projects

**City of Ann Arbor Parks and Recreation**  
**Ann Arbor, Michigan**  
Fuller Park Pool Facility  
Fuller Park Solar Installation  
Various Projects

**Ann Arbor Public Schools**  
**Ann Arbor, Michigan**  
Various Projects

**Washtenaw Intermediate School District**  
**and High Point School**  
**Ann Arbor, Michigan**  
Various Projects

**Washtenaw County**  
**Ann Arbor, Michigan**  
Various Projects

**Ann Arbor Housing Commission**  
**Ann Arbor, Michigan**  
Various Projects

# Boards and Commissions Application - John

First Name	John
Last Name	Sloat
Address	1235 Morningside Drive
Address 2	
City	Ann Arbor
State	MI
ZIP	48103
Registered Voter	Yes
Ward	5
Years a Resident	29 years (various periods between 1970 and 2016)
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Attorney
Employer Name	J A Sloat PLLC
Employer Address	1235 Morningside Drive Ann Arbor, MI 48103
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I have a strong interest in getting more involved in our city government and participating in our democratic processes. Transportation is, of course, central to our community and region. If I was appointed to the Commission, I would bring my perspective as a home owner, pedestrian, cyclist, user of public transportation, and as a driver. While I believe strongly in increasing participation in public transportation, I also consider myself a realist and a pragmatist. I would also bring my perspective as a graduate of the University of Michigan Law School and as an attorney who worked for international law firms between 2002 and 2016. While I do not have experience dealing with transportation policy, I would be ready to work hard to learn and I would eagerly work in collaboration with my fellow Commission members.</p>

Willing to Disclose Disability

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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**John Andrew Sloat**  
1235 Morningside Drive, Ann Arbor, Michigan 48103

## EXPERIENCE

### **Self-Employed Contract Attorney, Ann Arbor, MI**

2010 - present

- Work on complex insurance coverage matters for Fortune 500 clients of Proskauer Rose LLP.
- Licensed to practice in Illinois and Michigan.

### **Proskauer Rose LLP, Chicago, IL**

2008 -2010

#### *Litigation Associate*

- Recruited by former Mayer Brown LLP partners to join in starting up Chicago office.
- Continued role from prior firm in representing Fortune 500 company in complex insurance coverage dispute involving multiple insurers. Responsibilities included:
  - Took lead role in negotiating and drafting \$9.9 million settlement agreement.
  - Work on summary judgment briefs and appellate brief in New York state court.
  - Handled multi-million dollar claims in various state insurance liquidations.
- Drafted appellate briefs for insurance coverage dispute on behalf of one the largest privately held multinational corporations in the United States.

### **Mayer Brown LLP, Chicago, IL**

2002 - 2008

#### *Litigation Associate*

- Extensive role in \$700 million insurance coverage dispute on behalf of Fortune 500 company involving multiple insurers. Responsibilities included:
  - Drafted strategy memoranda addressing both legal and financial aspects of case.
  - Prepared internal settlement analyses, including complex decision analysis and coverage modeling.
  - Prepared settlement presentations to insurers and worked on drafting settlement agreements.
  - Took depositions of insurer corporate representatives.
- Sole associate working with partner on matter representing national accounting firm.
  - Drafted brief in federal district court responding to motion by international reinsurance firm to enforce an arbitration subpoena against client.
  - Worked on negotiation and drafting of joint defense agreements.
- Worked on various commercial litigation: Drafting summary judgment briefs; drafting discovery requests and responses; managing document discovery; negotiating settlements; fact investigation.

### **First Defense Legal Aid, Chicago, IL**

Summer 2002

**Intern** – Legal research. Handled calls seeking legal services information.

### **Family Law Project Student Attorney, Ann Arbor, MI**

Summer 2000

**Intern** – Worked on personal protection orders for clients, including court appearances.

## EDUCATION

### **University of Michigan Law School, Ann Arbor, MI**

*Juris Doctor*, December 2001

- Cum Laude
- *Michigan Law Review*, Articles Editor

### **New School for Social Research, New York, NY**

*Master of Arts in Philosophy*, May 1996

### **Oberlin College, Oberlin, OH**

*Bachelor of Arts in Philosophy*, May 1992

- Honors in Philosophy

# Boards and Commissions Application - Joshua

First Name	Joshua
Last Name	Bosman
Address	1021 Vaughn St.
Address 2	Apt C
City	Ann Arbor
State	Michigan
ZIP	48104
Registered Voter	Yes
Ward	4
Years a Resident	5
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Food & Beverage Serviceperson
Employer Name	The Blue Leprechaun
Employer Address	1220 South University Avenue Ann Arbor, Michigan 48104
Board Interested in 1	Ann Arbor Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>Generally speaking, I would be grateful for any opportunity to play an active role in the Ann Arbor community. As a city resident and University of Michigan graduate, I like to think I have reasonably strong opinions regarding local issues.</p> <p>I have specific interest in the Ann Arbor Transportation Commission, as a direct result of my service within the Ann Arbor Taxicab Board. Through this experience, I have developed a vested curiosity with regard to the safety and satisfaction of those who occupy Ann Arbor's streets. With the advent of revolutionary technological innovation, I think it imperative that regulations be put in place and enforced</p>

so as to protect the rights of established transportation media while simultaneously facilitating a smooth introduction to more modern means of travel.

Willing to Disclose Disability No

Conflict Organization 1      Kappa Sigma Fraternity

Title or Affiliation 1      Assistant Alumnus Advisor

Conflict Organization 2      Jewish Resource Center

Title or Affiliation 2      Active Member

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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Close

## Joshua Bosman

1021 Vaughn Street, Ann Arbor, MI 48104 | [REDACTED]

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### Education

- **University of Michigan** *September 2012 – December 2015*
  - Bachelor of Science in Biopsychology, Cognition and Neuroscience
    - Minor: Mind and Meaning Philosophy
  - GPA: 3.17 (4-point scale)

### Skills

- Trained and practiced in EEG administration.
  - University of Michigan Cultural Neuroscience Laboratory *May 2014 – January 2015*
  - PSYCH 326: Directed Research in Neuroscience
- Experienced in collaborative data organization via Excel, SPSS.
  - BIOLOGY 226: Animal Physiology, PSYCH 326

### Professional Experience

- **The Blue Leprechaun/Study Hall Lounge** – Ann Arbor, MI
  - Server *June 2015 – Present*
    - Provided hospitality, food & beverages for Ann Arbor residents and visitors.
  - Shift Leader *September 2015 – Present*
    - Supervised, coordinated server sales and floor activity; scheduled and organized large-scale party events.
- **White Pine Systems** – Ann Arbor, MI *May 2016 – November 2016*
  - Account Executive, Healthcare Sales Division
    - Directed marketing and outreach initiatives; maintained clinician data.

### Career Highlights

- “The Big Divide” *June 2016 – November 2016*

Produced and promoted educational video series in order to facilitate industry-wide discussion on contemporary healthcare policy.  
Episode 1: [https://www.youtube.com/watch?v=JagjavC8\\_qk](https://www.youtube.com/watch?v=JagjavC8_qk)
- “Difficult People” *April 2016, Ann Arbor*

Delivered a lecture to Eta Kappa Nu’s annual Student Leadership Conference, concerning workplace conflict resolution strategies, from a service industry perspective. Followed by discussion and Q&A.

### Organizations

- **Kappa Sigma Fraternity**
  - Executive Committee Member: Grand Scribe *April, 2013 – February, 2014*
    - Awarded “Outstanding Grand Scribe” for helping to break records in philanthropy & rush.
  - Assistant Alumnus Advisor *March 2016 – Present*
    - Served as a resource for academic and professional development; helped executive committee reinforce local Code of Conduct.
- **Ann Arbor Taxicab Board**
  - Commissioner *April 2016 - Present*
    - Proposed, discussed and voted on municipal taxicab policy on a monthly basis.

**Application for Membership  
City Boards/Commissions/Committees  
City of Ann Arbor, Michigan**

Email or deliver completed applications to:

Christine Schopieray  
Mayor's Office, City Hall – 3<sup>rd</sup> Floor  
301 E. Huron  
Ann Arbor, MI 48104  
Phone: 734-794-6161 ext. 41602  
Email: [cschopieray@a2gov.org](mailto:cschopieray@a2gov.org)

Name Kenneth Clark Date 12/29/16

Home Address 497 Larkspur St. ZIP 48105

Registered Voter in Ann Arbor: Yes  No  Ward 10 Number of Years Resident in Ann Arbor 30

Phone (H) [REDACTED] (W) 734-214-4883 (Fax) 734-214-4440

Email Address [REDACTED]

Occupation Software developer

Employer Name & Address US Environmental Protection Agency  
2565 Plymouth Rd, Ann Arbor, MI ZIP 48105

Board/Commission/Committee on which you are interested in serving:

- 1) Transportation Commission 2) \_\_\_\_\_  
3) \_\_\_\_\_ 4) \_\_\_\_\_

Reason for Seeking Appointment (Areas of Interest, Goals, etc.):

I have long experience and knowledge on this topic, and have served on four city boards and commissions involving non-motorized transportation & environmental impacts.

NOTE: If applying to the Commission on Disability Issues, the Commission requires that 9 of the 13 members have a disclosed disability, as defined by the federal ADA. Are you willing to disclose a disability to serve on this Commission? Yes \_\_\_ No \_\_\_  
If you answered "Yes", you will need to provide a description of your disability once you have been selected for appointment, prior to your confirmation. Please note that any description you submit will become a public record, and may be subject to public disclosure. If you answered "No" or do not have an ADA disability, you will be considered for the 4 other spots on the Commission.

**Please submit a résumé including your job experience and education along with this application or a detailed letter of intent delineating relevant qualifications.**

DISCLOSURE OF POTENTIAL CONFLICT OF INTEREST

In order to avoid any potential conflict of interest, please list all organizations/entities you are affiliated with that may contract or subcontract with the City of Ann Arbor. By submitting this application, you acknowledge that you may be required to recuse yourself from voting on or discussing matters regarding these organizations/entities.

Organization/Entity	Describe Your Title or Affiliation
None	
_____	_____
_____	_____
_____	_____
_____	_____

Visit <http://a2gov.legistar.com/Departments.aspx> for a list of current City Boards, Committees, and Commissions.

December 29<sup>th</sup>, 2016

Kenneth Clark  
497 Larkspur St.  
Ann Arbor, MI 48105

Ann Arbor Mayor Christopher Taylor  
City of Ann Arbor,  
301 E. Huron  
Ann Arbor, MI 48107

Dear Mayor Taylor,

I am applying for a position on the Transportation Commission. I've been a resident of Ann Arbor since 1986, when I came here as a student at the University of Michigan. Except for one year, I've also always worked in Ann Arbor, and have biked to school and work all but the one year I worked out of town. My wife is also a UofM grad, and also bikes to work. Our two kids are students at Skyline High School and UofM, and we walked with them to school every day at Northside Elementary, and to their bus stops for Clague and Skyline.

As you may know, I've spent many years being an advocate of nonmotorized transportation in Ann Arbor. In the past, I was a member and chairperson of the Ann Arbor Bicycle Coordinating Committee. I've also served the city as a member of the Ann Arbor Environmental Commission, and for a time I was the chairperson of the EC's transportation committee. I've been active in planning efforts, including previous Transportation Plans, Northeast Area Plan, and Nonmotorized Plans. I was most recently proud to serve Ann Arbor as a member of the Pedestrian Safety and Access Task Force.

While I've primarily been an advocate for non-motorized transportation in Ann Arbor, I've used most of the other forms of transportation we have available. I've taken the Air Ride to and from Metro, as well as various taxis and shuttle services. I've ridden both AAATA and University buses, and over the years taken regular cabs in Ann Arbor and Night Ride. While I bike to work most days – all year long – we have three motor vehicles in the house, and use two of them almost every week. I've even rollerbladed to work in the past.

Also, we've traveled enough to see how transportation systems work in numerous cities both here and in Canada and Europe. I remember being impressed by the signal progression system and the light rail in Toronto. Tübingen, our sister city in Germany, had an astounding amount of bicycle traffic - and I can tell you why and which parts we can replicate here. I've used the transit and rail systems in Seattle, Portland, San Francisco, Madison, Boulder, Austin, San Antonio, Chicago, NYC, Toronto, Pittsburgh, and others.

Climate change is the primary reason I've always mostly biked for transportation, and safety and GHG emissions are the biggest problems I think we need to tackle. But there are numerous other areas we can do a better job at, from snow clearing to traffic signal timing to Act 51 allocations. Michigan may need to be dragged into the transportation future, but Ann Arbor should continue to lead the way, and I hope to help in that effort.

Thank you for your consideration.

Sincerely,

Ken Clark

# Ken Clark

---

497 Larkspur St, Ann Arbor, MI 48105 | [REDACTED]

## Objective

I would like to be considered for a position on the Ann Arbor Transportation Commission.

## Education

### DEGREE | DATE EARNED | SCHOOL

- BS Computer Science | 1992 | University of Michigan, Ann Arbor

## Experience

- 1996 – 2003 – Member of the Ann Arbor Bicycle Coordinating Committee
- 1999 – 2003 – Chair of the Ann Arbor BCC
- 2001 – 2003 – Involved in Northeast Area Plan Revision and Northeast Area Transportation Plan
- 2001 – 2004 – Regional Director for the League of Michigan Bicyclists
- 2001 – 2008 – Board member for the Washtenaw Bicycling and Walking Coalition
- 2001 – 2006 – Ann Arbor Environmental Commission member
- 2002 – 2007 – Provided CTN with “Perils for Pedestrians” media for a weekly program
- 2003 – 2004 – Member of the Ann Arbor Jackson/Huron Task Force
- 2004 – 2006 – Member of Ann Arbor Non-Motorized Plan Advisory Committee
- 2006 – 2010 – Member of the Northside Elementary School PTO
- 2009 – 2010 – Northside PTO President
- 2013 – 2015 – Member of the Ann Arbor Pedestrian Safety and Access Task Force
- Year-round bike commuter since arriving in Ann Arbor in 1986, except for one year
- Performed trail maintenance for a non-motorized path near my home since 1995
- For all of the organizations listed above, I’ve either served as chair, co-chair, or secretary. I’ve only listed the chair/president separately.
- I’ve been a passenger on Amtrak, Megabus, AirRide, AAATA, Greyhound, NightRide, and regular cabs locally.
- I’ve been a member and used ZipCar.
- I’ve used public transportation in Chicago, Detroit, Seattle, Portland, San Francisco, Madison, Boulder, Austin, San Antonio, Pittsburgh, NYC, Toronto, and others.
- I’ve used trains/light rail in the US, Canada, France, and Germany.
- I’ve bike toured for over 2000 miles in the US, Canada, France, and Germany.
- Since 2007, our family has owned and operated an organic farm near Chelsea, which is most of our family driving these days.

# Boards and Commissions Application - Kyle

First Name	Kyle
Last Name	Lady
Address	618 S. Main St.
Address 2	Apt. 629
City	Ann Arbor
State	MI
ZIP	48104
Registered Voter	Yes
Ward	5th
Years a Resident	10
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	R&D Engineer
Employer Name	Duo Security, Inc.
Employer Address	123 N. Ashley Ann Arbor, MI 48104
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I'm currently serving as the vice chair of the city's Taxicab Board, which, as staff and Council are aware, is being dissolved in favor of this new commission. The Board's chair, Michael Benson, and I worked to structure the Commission in a way that balances subject-matter professionals and citizen representation. I'm proud to have been a part of positioning the city to be more effective in the realm of transportation issues, and I want to continue to give back to the community by start this new commission off on the right foot as we develop processes and committees.</p> <p>Having traveled in the city by car, bus, and foot as a frequent visitor, undergrad, graduate student, and now professional both before and after I developed a mobility disability, I've had a variety of transportation experiences that I'd bring to</p>



the Commission. If appointed, I would work to improve all aspects of transportation—a common day-to-day pain point—for residents, commuters, and visitors to Ann Arbor.

Willing to Disclose Disability

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

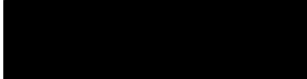
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Close

# Kyle Lady

123 N. Ashley St.  
Ann Arbor, MI 48104



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## Education

- 2012–2015 **Ph.D. (incomplete), Computer Science & Engineering, University of Michigan, Ann Arbor, MI.**  
Advisors: Brian Noble, Farnam Jahanian, and Michael Bailey
- 2010–2012 **MSE, Computer Science & Engineering, University of Michigan, Ann Arbor, MI.**
- 2006–2010 **BSE, Computer Science & Engineering, University of Michigan, Ann Arbor, MI.**  
Honors: James B. Angell Scholar, University Honors (x4), Dean's List (x6)

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## Experience

### Professional

- 2015–present **Sr. R&D Engineer, Duo Security, Ann Arbor, MI.**  
- Proofs of concept & internal and external data analysis
- 2010 **Software Engineering Intern, SAIC, Ann Arbor, MI.**  
- Complex and Urban Terrain Sensing program
- 2009 **Software Development Intern, Merck & Co., Inc., Rahway, NJ.**  
- Automated lab sample processing system for Pharmacokinetics Lab

### Research

- 2011–2015 **Graduate Student Research Assistant, University of Michigan.**  
- Worked with Network & Security Research Group; advised by Farnam Jahanian and Michael Bailey  
- Worked on distributed systems with Brian Noble  
- Research focus: cloud concurrency, DNS, Internet measurement, botnets, malware analysis
- 2012 **Arbor Security Engineering and Response Team Intern, Arbor Networks.**  
- Explored security research questions using static and dynamic analysis of Arbor's malware database

### Teaching

- 2011–2014 **Grader, University of Michigan, EECS 280.**  
- Supported instructors in course administration by operating/maintaining autograder system, handling regrade requests, and assessing student submissions for plagiarism
- 2011 **Graduate Student Instructor, University of Michigan, EECS 280.**  
- Taught two discussion sections for introductory programming and data structures course
- 2010 **Graduate Student Instructor, University of Michigan, EECS 496.**  
- Provided administrative and grading support for senior ethics and professionalism course  
- Developed and taught entrepreneurship lecture
- 2009 **Instructional Aide, University of Michigan, EECS 280.**  
- Taught a discussion section for introductory programming and data structures course
- 2008–2009 **Instructional Aide, University of Michigan, Engineering 101.**  
- Assisted freshman students with introductory “problem-solving with programming” course

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## Service

### Professional

- 2016 **Scholarship Reviewer**, *Tau Beta Pi*.
- 2014–2015 **Governor**, *IEEE–Eta Kappa Nu Board of Governors*.
- 2013–2015 **Integrity Board Member**, *Rackham Graduate School*.
- 2012–2015 **Committee Member**, *University of Michigan College of Engineering Awards Committees*.
- 2013–2014 **Rackham Graduate Student Representative**, *Senate Advisory Committee on University Affairs – Student Relations Advisory Committee*.
- 2013 **Judge**, *IEEE Student Enterprise Award*.

### Student Organizations

- 2010–present **Alumnus Advisor**, *Eta Kappa Nu BE*.  
- Co-chair, 2016 conference
- 2013–present **Alumnus Advisor**, *Epeians Engineering Leadership Honor Society*.
- 2013–present **Alumnus Advisor**, *Tau Beta Pi MI-Γ*.

### Community

- 2007–present **Technology Director**, *First Assembly of God*, Saline, MI.
- 2015–present **Vice Chair, Taxicab Board**, *City of Ann Arbor, MI*.

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## Professional Society Memberships

- ASEE American Society for Engineering Education
- HKN Eta Kappa Nu
- IEEE Institute of Electrical and Electronics Engineers
- SWE Society of Women Engineers
- TBP Tau Beta Pi

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## Publications

Kyle Lady, Minkyong Kim, and Brian Noble. Declared Causality in Wide-Area Replicated Storage. In *Proceedings of the 2nd Workshop on Planetary-Scale Distributed Systems (W-PSDS '14)*, Oct 2014.

Jakub Czyz, Kyle Lady, Sam Miller, Michael Bailey, Michael Kallitsis, and Manish Karir. Understanding IPv6 Internet Background Radiation. In *Proceedings of the 13th ACM SIGCOMM Conference on Internet Measurement (IMC '13)*, 2013.

Bernard Choi, Kyle Lady, Rong Ling, Lucinda Cohen, Xinchun Tong, and Gino Salituro. Moving Towards Seamless Integration of Automated Sample Preparation with LC–MSMS for PK/PD Analysis. ASMS Conference on Mass Spectrometry (oral presentation by B. Choi), June 2011.

# Boards and Commissions Application - Linda Diane

First Name	Linda Diane
Last Name	Feldt
Address	3 Keppler Court
Address 2	
City	Ann Arbor
State	Michigan
ZIP	48103
Registered Voter	Yes
Ward	5
Years a Resident	48
Phone Number	7346624902
Phone Type	Cell
Email	ldf@lindadianefeldt.com
Occupation	Holistic Health Practitioner, author, teacher
Employer Name	self
Employer Address	3 Keppler Court Ann Arbor, Michigan 48103
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	To ensure representation and continuity for the work of the Pedestrian Safety and Access Task Force, which I chaired. I am interested in providing a holistic perspective for the Commission, making sure we create a transportation culture that includes public transportation, pedestrians, bicycles, cars, and all other alternative modes. I believe I can work well with others, and understand how to make sure previous reports, commissions, task forces and findings are included in the current planning and advocacy process. I've been networking with a number of government and public citizen groups on these issues, and would like to continue doing that in a more meaningful way. I am also very interested in

empowering people to make actual changes rather than just be reactive and complain. I've learned a lot in the last few years of service, and I would like to put that to further use for the benefit of Ann Arbor.

Willing to Disclose Disability

Conflict Organization 1      Washtenaw Biking and Walking Coalition

Title or Affiliation 1      I am a member, with no decision making power

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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Close

Linda Diane Feldt  
Holistic Health Practitioner  
3 Keppler Court  
Ann Arbor MI 48103  
734-662-4902 [ldf@lindadianefeldt.com](mailto:ldf@lindadianefeldt.com)

I am interested in serving on the Ann Arbor Transportation Commission, as indicated in the attached application. This letter is to outline what I believe are my qualifications.

I believe that it is important to have someone from the Pedestrian Safety and Access Task Force serve on the Commission. This would provide continuity, as well as awareness of the many resources and people who were part of that process. I enjoyed my role as chair of the Pedestrian Safety and Access Task Force, and I would like the chance to ensure our work, as well as the many other task forces and commissions involved in transportation planning for Ann Arbor, are included in future planning.

After the Task Force turned in our report to City Council I spent many months talking to people about a possible Transportation Commission, and believe I have a good idea of the scope and the possibilities for this new group. I am especially interested in utilizing previous reports and documents that should be part of the commission's work.

I am the daughter of a city planner. I certainly have gained a great deal of information from my father on planning issues and the rich dinner table discussions I grew up with have had a great impact on my ability to work with and appreciate urban and regional planning. It was a real treat to talk with my father about the subjects that came up over the time I was chairing the task force, he was a great resource.

I am a long term and determined walker and biker. My relationship with public transportation includes a high school internship with the Ann Arbor Transportation Authority. I am also a driver, who makes a point of driving at or under the speed limits.

I have served on hundreds of boards, committees and commissions over the last four decades, including past roles as President of the People's Food Co-op, President of the American Polarity Therapy Association, member of the National Certification Board for Therapeutic Massage and Bodywork, appointed by the Governor to The Michigan Department of Social Services Office of Children and Youth Services Youth Advisory Commission, appointed by The Governor to The Office of Criminal Justice Services Juvenile Justice Advisory Committee, appointed by The Governor to The Office of Juvenile Justice Services Advisory Commission.

I am presently serving as a Board Member for Partners in Expanding Health Access and Quality, an International consulting organization and 501(c)3 service provider.

I am interested in committee work that is efficient, creates results, is transparent, is inclusive, and benefits from and follows great process.

Thank you for your consideration.

Linda Diane Feldt

# Boards and Commissions Application - Matthew

First Name	Matthew
Last Name	Evans
Address	2522 Esch Ave
Address 2	
City	Ann Arbor
State	MI
ZIP	48104
Registered Voter	Yes
Ward	3
Years a Resident	6
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Registered Nurse
Employer Name	VAMC Ann Arbor
Employer Address	2215 Fuller Rd Ann Arbor, MI 48105
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I am a 3-5 day a week bicycle commuter and would like to have insight into strategies to implement safer situations for pedestrians, alternative commuters, and drivers alike. Specifically, I would like to see an increase in traffic law enforcement from all modes of transportation including cars, bicycles, and pedestrians; all of whom put themselves at risk by failing to use traffic controls properly. Areas of concern include heavy traffic areas like Fuller Rd. where cars don't always stop at pedestrian crosswalks as evenly as they should and many pedestrians often don't use those crosswalks in the first place. Better infrastructure for safety and encouragement to local</p>



businesses like UMHS needs to be done to push compliance with local ordinances.

Willing to Disclose Disability **No**

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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## **Matthew Evans**

2522 Esch Ave  
Ann Arbor, MI 48104

Email: [REDACTED]

### **PROFILE**

Registered nurse with over 6 years of experience in ambulatory acute/chronic pain management and peri-operative care. Experience with multiple healthcare information systems and strong aptitude for IT systems. Currently finishing Master's Degree as a Family Nurse Practitioner. Trustworthy and highly motivated work ethic extended from 9 years of military service and maintaining of Top Secret security clearance. Confident in professional abilities and eager to take on new tasks.

### **EDUCATION**

Frontier Nursing University; Hyden, KY — Master's Degree Nursing (in progress), April, 2014-Present  
Morrisville State College; Morrisville, NY — Associates Degree Nursing, 2009

### **EXPERIENCE**

#### **Acute and Chronic Pain Registered Nurse, VAMC Ann Arbor – August, 2015 – present**

Office-based RN focused on managing acute and chronic pain for both in and out-patients. Responsible for scheduling patients in hospital EMR for pain procedures and clinic visits. Assess patients in PREPARE clinic to identify pain needs prior to surgery. Established procedures and policies for new in-hospital epidural service. Manage in-patient acute on chronic pain exacerbations. Participates in group counseling to improve pain management goals and minimize opioid use. Maintains database of patients who utilized pain service. Provide triage for patient referrals and follow-up phone calls to ensure patient compliance and patient satisfaction with service.

#### **St Joseph Staffing Agency Float Pool, St Joseph Mercy Hospital — August, 2013 – August, 2015**

Float pool RN for Post Anesthesia Care Unit. Maintain working knowledge of five different hospitals within the St Joseph Health System. Experience in maintaining high work standards across multiple hospital locations. Displayed ability to work in multiple locations and interact well with staff and patients from various healthcare settings.

#### **Post Anesthesia Care Unit Nurse, Henry Ford West Bloomfield; West Bloomfield, Mi — October, 2011 – July, 2015**

Experience in Pre-op and PACU working with both adult and pediatric populations. Monitored airway, vital signs, EKG, and aided in numerous pain management techniques. Extensive training on customer service and positive family outcomes. Recognized computer skills; selected as super user for EPIC rollout. Co-chair evidence based practice committee.

#### **Acute Pain Nurse, St Joseph Mercy Hospital; Ann Arbor, Mi — February 2011 – July 2011**

Experience on pain service team managing the pain, side effects, and billing for all epidural patients throughout hospital. Treat pain through fast assessment and judgement on appropriate epidural concentrations and rates. Maintain documentation on all patients to include placing appropriate order sets and assessment documentation. Manage billing database daily for all patients within APS care.

#### **Post Anesthesia Care Unit Nurse, Harper University Hospital-DMC; Detroit, Mi — February 2010 - October 2011**

Extensive experience on PACU team managing adult patient loads of over 60 cases daily. Provided critical nursing care and monitoring for patients recovering from anesthesia. Trained on monitoring systems, critical patient assessment and experience as a charge nurse managing patient volumes and nursing assignments.

### **SKILLS**

Specialized training in leadership, communication, briefing/speech, analysis, and assessment.  
Critical Care training through the AACN Essentials of Critical Care Orientation course.  
Trained and certified in BLS and ACLS.  
Skilled with word, excel, and power point.

**REFERENCES:** Available upon request.

# Boards and Commissions Application - Matthew

First Name	Matthew
Last Name	Toschlog
Address	803 Sycamore Pl
Address 2	
City	Ann Arbor
State	Michigan
ZIP	48104
Registered Voter	Yes
Ward	4
Years a Resident	21
Phone Number	[REDACTED]
Phone Type	Home
Email	[REDACTED]
Occupation	Software Developer
Employer Name	Revival Productions
Employer Address	301 N Neil St Suite 400 Champaign, Illinois 61820
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	Interested in transportation issues, particularly in insuring that city facilities enable multiple transportation modes to coexist safely. In favor of a Complete Streets approach to serve all city residents and visitors.
Willing to Disclose Disability	
Conflict Organization 1	
Title or Affiliation 1	
Conflict Organization 2	

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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Close

# Matthew Toschlog

803 Sycamore Place  
Ann Arbor, MI 48104



## ***Professional Experience***

Thirty years of experience in software development management, programming, and video game production.

### Quantum Signal, LLC (2005 – 2015)

As Director of Games and Simulations, responsible for developing a variety of projects including commercial games and serious simulations. Hired and managed a team of programmers, designers, and artists. Managed business development for video game projects and acted as customer contact for simulation projects. Responsible for the entire product lifecycle, including establishing project requirements, budgets, and schedules; managing day-to-day development; preparing interim deliveries; meeting with clients; managing change requests; and ensuring a final delivery that meets customer needs.

### Outrage Games/Outrage Entertainment (1996 – 2003)

Founded Outrage Entertainment in October 1996. Owned and managed the company through its acquisition by a major video game publisher 2002. Served as Studio Director through 2003.

Supervised all studio operations including project management, finances, planning, and hiring. Negotiated publishing contracts. Established personnel, bookkeeping and tax procedures. Set project staffing levels and mentored project leads. Retained and supervised outside contractors. Promoted products on press tours and at press events. Managed project staffs up to 35 people and a studio staff of 40. Was lead programmer on *Descent 3* and executive producer on all projects.

### Parallax Software Corporation (1993 – 1996)

Co-founded Parallax Software in June 1993 and co-managed the company until it split in 1996.

Co-managed all areas of operation including programming, game production, personnel, and finances. Negotiated publishing contracts. Wrote 3D engine, physics, and other systems for *Descent* and *Descent II*.

### Lerner Research/LookingGlass Technologies (1989 – 1993)

Lead programmer and project director on *Car & Driver Interactive Road Test* (1992, EA), an early 3D driving game. Developed the 3D graphics system used by *Car & Driver* and the pioneering dungeon game *Ultima Underworld*.

Sublogic Corporation (1986 – 1988)

Programmer on several flight simulation games including *Flight Simulator* and *Jet* for Amiga, Atari ST, & Macintosh. Wrote game systems in a variety of assembly languages and developed 3D maps.

***OTHER EXPERIENCE***

President-Elect, Burns Park Elementary Parent-Teacher Organization, 2013-2014

Secretary, Burns Park Elementary Parent-Teacher Organization, 2012-2013

Member, City of Ann Arbor Bicycle Coordinating Committee, 2003-2004

Board Member, International Game Developers Assn., 2000-2002

Chair, International Game Developers Association, 2001-2002

Speaker, Game Developers Conference, 1999

# Boards and Commissions Application - Melissa

First Name	Melissa
Last Name	Stults
Address	2320
Address 2	Walter Drive
City	Ann Arbor
State	MI
ZIP	48103
Registered Voter	Yes
Ward	5th ward
Years a Resident	4.5 years
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Contractor
Employer Name	The Kresge Foundation
Employer Address	3215 W. Big Beaver Road Troy, MI 48084
Board Interested in 1	Transportation Commission
Board Interested in 2	Environmental or Sustainability (if we create it) Commission
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	I am extremely interested in helping the City of Ann Arbor advance our transportation services, particularly as it pertains to expanding and improving public transit and regional rail. I'm also interested in promoting alternative modes of transit, multi-modal transit, and supporting compact and mixed-use development that is transportation accessible. I fundamentally believe we have a unique opportunity to shape the future of Ann Arbor, both our land use policies as well as the accessibility and welcoming nature of our community. I'd like to do what I can to ensure we grow and develop in a sustainable and just way.

Willing to Disclose Disability No

Conflict Organization 1      The Kresge Foundation

Title or Affiliation 1      Consultant

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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Close



## MELISSA A. STULTS

2320 Walter Drive • Ann Arbor, MI 48103 • [REDACTED]

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### Education

#### University of Michigan (Ann Arbor, MI)

**Ph.D.**, Urban and Regional Planning and Natural Resources and Environment, September 2016  
Dissertation Topic: Assessing Local Climate Adaptation Planning and Action in the United States

#### Columbia University (New York, NY)

**M.A.**, Climate and Society, August 2005

#### University of New England (Biddeford, ME)

**B.S.**, Marine Biology, May 2004

**B.S.**, Environmental Science, May 2004

*Summa Cum Laude* with Highest Departmental Distinction

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### Professional Climate and Sustainability Experience

#### The Climate Resilience Fund (Ann Arbor, MI)

*Program Officer, February 2016 – Present*

- One of two staff working to launch a new philanthropic endeavor to invest in climate resilience initiatives (urban and natural) in the United States. Includes actively seeking investments from existing foundations and venture capitalists, organizing a philanthropic working group on climate change adaptation and resilience, and building strategic partnerships with foundations, federal agencies, nonprofits, and for profit organizations working on topics related to climate adaptation and resilience.
- Conducting research on the state of climate adaptation/resilience within the U.S. and areas in need of existing and future investment.

#### Consulting (Ann Arbor, MI)

*Climate and Sustainability Consultant to The Kresge Foundation, September 2013 – Present*

- Assisting The Foundation with designing and implementing an evaluation of designated grantees.
- Researching current practices and opportunities for scaling up how urban-focused professional societies are engaging and educating their membership around climate change mitigation, adaptation, and social equity.
- Leading development of a climate curriculum for the Foundation's partners, grantees, staff, and the public that focuses on climate adaptation, climate mitigation, and social equity.
- Writing grant reports for the Board of Directors to consider in their funding allocations.
- Led a research team in identifying and profiling over 3,500 types of adaptation resources and services provided by 85 adaptation-related organizations.
- Created, administered, and analyzed a survey of 200 local governments to assess what types of climate adaptation services and resources local stakeholders are using and what resources they need to prepare for climate change. Created and administered the survey in partnership with ICLEI-Local Governments for Sustainability, The National League of Cities, and the Urban Sustainability Directors Network.
- Organized a convening of 55 local, nonprofit, philanthropic, federal, and private sector stakeholders to discuss the current and future state of the local climate adaptation service-provider landscape.

*Climate Adaptation Consultant to the City of Aspen, CO, October 2015 - present*

- Providing strategic guidance to the City of Aspen's Sustainability Director in the creation of a climate adaptation planning process.
- Creating, organizing, and supporting adaptation-focused stakeholder engagement efforts.

*Climate Adaptation Consultant to Adaptation International, September 2012 – present*

- Led project of climate scientists, social scientists, and local stakeholders from Miami, OK in exercise to use existing weather thresholds as a technique for modeling future climate impacts.
- Led team of climate and social scientists, GIS experts, and stakeholders in the 1854 Ceded Territory (including three Bands of Chippewa) in the development of a climate change vulnerability assessment and climate adaptation plan.
- Providing on-demand assistance in designing participatory adaptation planning techniques.
- Providing on-demand assistance in identifying contextually relevant adaptation strategies to help build place-based resilience.
- Assisted the Jamestown S'Klallam Tribe in developing a climate adaptation strategy.
- Developed a series of vulnerability worksheets and associated processes to help stakeholders in the North Olympic Peninsula Resource Conservation and Development District conduct a qualitative vulnerability assessment.

*Climate and Sustainability Consultant to the City of San Antonio, TX, January 2015 – March 2016*

- Co-developed a sustainability planning process that culminated in a community-wide sustainability plan for the City of San Antonio.
- Designer of sustainability-focused public participation techniques.
- Conducted research on promising sustainability and climate practices for inclusion in plan.
- Evaluated sustainability activities based on community-established priorities.

*Climate Adaptation Consultant to Stratus/Abt Consulting, April 2014 – March 2016*

- Co-developer of a research protocol to assess the state of community-based adaptation activities in the United States.
- Assisted in the creation of a cross-case analysis to identify commonalities and novelties across 17 community-based adaptation efforts profiled within the project.
- Applied the research protocol to undertake interviews and analysis of community-based adaptation activities in Boston, MA; Grand Rapids, MI; Cleveland, OH; and Seattle Public Utilities in Seattle, WA.
- Generated written case studies describing and analyzing a community-based adaptation activity unfolding in the four communities identified above.
- Helped organize a public launch of the report, including speaking about the work on a number of conference panels.

*Climate Adaptation Consultant to VHB Consulting, May 2013 – December 2014*

- Co-creator of the adaptation certification criteria for the New York State Climate Smart Communities™ program.
- Provided technical assistance to New York State communities with implementing climate adaptation and mitigation strategies per the Climate Smart Communities™ program.
- Created and delivered climate vulnerability trainings for New York local governments.

*Climate Adaptation Consultant to the Institute for Sustainable Communities, September 2013 – December 2014*

- Co-developed and delivered workshops in the San Francisco Bay area and New Orleans for communities recognized as a Rockefeller Foundation 100 Resilient™ Cities recipient.
- Co-developed agendas and support material and co-led a series of Climate Leadership Academies focused on climate adaptation activities for U.S. local government stakeholders.

*Climate Adaptation and Mitigation Consultant to Schneider Electric, September 2012 – December 2012*

- Organized and facilitated workshop with Schneider Electric staff to develop a new suite of climate and sustainability services for local government clients.
- Conducted research on climate adaptation and mitigation services provided by the private sector to support local government climate and sustainability efforts.

**Summit Energy Services (Louisville, KY)**

*Sustainability Analyst, July 2011 – March 2012*

- Assisted Fortune 500 companies in developing their climate and sustainability programs,

including assistance with tracking sustainability performance indicators.

- Assisted local governments clients with identifying, implementing and monitoring the success of energy efficiency, transportation, renewable energy, waste diversion, water conservation, and other climate and sustainability initiatives.
- Oversaw the development of services for local government clients in the areas of climate mitigation, climate adaptation, and sustainability.
- Developed service offerings pertaining to supply chain assessment and life cycle analysis.
- Analyzed greenhouse gas emissions and tracked sustainability performance metrics for Fortune 500 companies.

### **ICLEI-Local Governments for Sustainability (Boston, MA)**

*Climate Mitigation and Adaptation Director, February 2011 – July 2011*

- Oversaw the development of ICLEI's Climate Resilient Communities (adaptation) program and ICLEI's Communities for Climate Protection (mitigation) program.
- Managed five (5) professional staff, including work planning, budgeting, and professional development.
- Contributed to the team developing the national sustainability index for local governments – STAR Community Index.
- Project management, including management of approximately 15 grants. Notable projects included:
  - Development and delivery of a Green Business Challenge that engages the commercial sector in local greenhouse gas, water, and waste reduction efforts.
  - Creation of national guidance for how local governments can inventory greenhouse gas emissions, set emissions reduction targets, create plans for reducing emissions, and implementing those plans.
  - Creation of national guidance for local governments on how to conduct a climate change vulnerability assessment, set climate preparedness goals, select climate preparedness strategies, and implement preparedness strategies.
- Led/Facilitated an adaptation advisory group and scientific advisory group comprised of local governments, academics, and federal agency representatives that provided strategic direction to ICLEI's adaptation program.
- Developed resources and support for behavioral change initiatives including how to effectively communicate climate change and risk, and how to inspire and promote individual and corporate behavior change.
- Fundraised, including seeking revenue from private foundations, federal agencies, and through fee-for-service consulting.
- Regularly proposed, analyzed, and assisted local governments with implementation of sustainability and climate protection strategies.
- Maintained partnerships with dozens of organizations centered on topics related to sustainability such as green jobs development, energy efficiency, renewable energy installation, resilience building, and federal regulations.
- Organized meetings, workshops, trainings, networking events, and national webinars for audiences ranging from a dozen to a few hundred.
- Delivered presentations and trainings to local communities, private sector entities, non-profit allies, federal partners, and others. Over 100 presentations delivered through work with ICLEI.
- Extensive experience both working in and managing a multi-disciplinary team.
- Regular report writing including experience writing reports, briefs, memos, and funding proposals.

*Adaptation Manager, November 2009 – February 2011*

- Oversaw development of ICLEI's Climate Resilient Communities™ (adaptation) program, including development of relevant tools, resources, and trainings on adaptation and

resilience planning.

- Developer of ADAPT- the Adaptation Database and Planning Tool, a resource that guides users through conducting a vulnerability and risk assessment, goal setting, action planning, implementation, and monitoring.
- Managed three-part adaptation series focused on local, state, and federal collaboration on coastal resilience based out of Groton, CT.
- In collaboration with the San Diego Foundation, worked with local governments and relevant stakeholders in the San Diego Bay to create a San Diego Bay Regional Sea-Level Rise Adaptation Strategy.
- Worked with researchers at the University of Michigan to develop a series of resources and host workshops and trainings focused on managing extreme heat.
- Managed effort in Lewes, DE exploring how climate change could be integrated into the City's multi-hazard mitigation plan.

*Regional Program Manager, April 2009 – November 2009*

- Oversaw the Northeast and Mid-Atlantic region of ICLEI USA, including overseeing two staff, providing direct membership support to members in New England and the Mid-Atlantic, and assisting the Regional Director with fundraising.
- Assisted with the development of ICLEI USA's climate adaptation program.
- Managed the completion of a greenhouse gas inventory and an Energy Efficiency and Conservation Strategy for the City of Richmond, VA.
- Managed Methane to Markets program with ICLEI Brazil.
- Developed climate change outreach strategy for Falls Church, Virginia.

*Senior Program Officer, April 2007 – April 2009*

- Provided technical guidance on greenhouse gas emissions quantification, identifying emissions reduction activities, developing Climate Action Plans, and helping municipalities implement local sustainability actions.
- Co-facilitated the Massachusetts, Maine, Maryland, and Virginia Climate Protection Networks.
- Led development of the Municipal Clean Energy Toolkit.
- Assisted in development of ICLEI's climate adaptation program.
- Designed and co-led adaptation planning workshops for local governments in both St. John's, Newfoundland and Boston, MA, with support from the Conference of New England Governors and Eastern Canadian Premiers.
- Led the region's New England Cities Project, which aided in implementation of climate mitigation policies and practices in ten select New England cities.
- Developed ICLEI's Outreach and Communications Guidebook.
- Managed a community-wide emissions inventory for the City of Boston.
- Managed an emissions analysis program for 10 New York City Universities.

**Coalition for Rainforest Nations (New York, NY)**

*Outreach Coordinator, April 2006 – April 2007*

- Collaborated with Coalition members and United Nations Framework Convention on Climate Change (UNFCCC) Focal Points to advance the policy and scientific argument for inclusion of economic incentives for avoided deforestation within the UNFCCC and Kyoto Protocol. Work included report writing, policy analysis, and Coalition building.
- Organized international meetings and correspondence with Coalition members. Organized workshops in Rome, two meetings in New York City, and a meeting in Costa Rica.

**Columbia University's Center for Climate Systems Research (New York, NY)**

*Project Manager, February 2006 – August 2006.*

- Led client engagement and outreach project focused on supporting the New York City Department of Environmental Protection (NYCDEP) with understanding their climate

risk. Efforts included organizing monthly outreach and science meetings, analyzing climate adaptation and mitigation findings for presentations and publications, and working with a team to create a climate adaptation report for the NYCDEP.

**Columbia University's Global Roundtable on Climate Change (New York, NY)**

*Program Coordinator, June 2005- June 2006*

- Organized international conferences of private, public, and governmental leaders to discuss the trajectory of future domestic and international climate policy.
- Maintained regular dialogue with CEO's, heads of State, Senators, and heads of Non-Governmental Organizations through newsletters, reports, and email communications.
- Wrote reports and briefs on issues relating to climate change science and policy.

**Research  
Experience**

**University of Michigan, Ann Arbor, MI**

*Ph.D. Research, Sept 2012 – September 2016*

Dissertation research investigated the content and quality of all readily available U.S. local climate adaptation/preparedness/resilience plans. Research included an analysis of all the strategies included in plans, approaches identified (or not) for implementing identified adaptation strategies, an analysis of the types of uncertainty local communities identify, and techniques being used to overcome uncertainty. In addition, undertook an analysis of how climate change can and is being integrated into local hazard mitigation plans.

**The Kresge Foundation, Ann Arbor, MI**

*Investing How Urban Professional Societies Educate and Engage Members on Climate and Social Equity, April 2016 - present*

Leading a research project to investigate how urban professional societies are currently educating and engaging their memberships on issues related to climate change mitigation, adaptation, and social equity. In addition, identifying promising practices as well as opportunities to significantly and meaningfully scale-up the way that urban professional societies engage urban professionals on climate and social equity issues. Project involves desktop research, telephone interviews with representatives from professional societies, literature review, and report writing.

**The Kresge Foundation, Ann Arbor, MI**

*Evaluating Grant Recipient, August 2016 - present*

Leading an evaluation of a Kresge Foundation grant recipient to understand how effective their adaptation initiatives have been, what perceived value they have given to partners and the adaptation field as a whole, and what areas for improvement exist. Research involves the designing and administering of surveys, interviews, and content analysis.

**Missy Stults Consulting, Ann Arbor, MI**

*Assessing the Local and Regional Adaptation Resource and Service Landscape, July 2013 – December 2014*

Led a research project that investigated the types of climate adaptation resources and services provided by nonprofits, boundary organizations, and federal agencies to support local and regional climate change adaptation. Effort included supervising five researchers, fundraising, and contract management.

**University of Michigan, Ann Arbor, MI**

*Characteristics of Resilient Urban Systems, October 2014 – January 2016*

Conducted surveys and text analysis to identify process and outcome-based characteristics of resilient urban systems identified within the academic literature as well as those embraced by practitioners.

**University of Michigan, Ann Arbor, MI**

*Science Research Fellow, May 2012 – December 2014*

Undertook research and supported implementation of urban adaptation initiatives, including:

- Researching and contributing author to the Adaptation Chapter and contributing author to the Urban Technical Input for the 2014 U.S. National Climate Assessment.
- Organized, facilitated and monitored a climate messaging research project between Minneapolis and Saint Paul, MN to gauge the differences between positive and negative framing in driving adaptation action.
- Organized region-wide Adaptation in the Great Lakes Conference in June 2014.
- Supported implementation of adaptation activities in Toledo, OH; Dayton, OH; Ann Arbor, MI; Flint, MI; Thunder Bay, ON; and Kingston, ON.
- Assisted the Huron River Watershed Council with integrating climate change into natural hazard mitigation planning throughout Washtenaw County, MI.

**German Bundestag, Berlin, Germany**

*Intern, Office of Ernst Ulrich von Weizsäcker, MaB, MP*

*May '05-July ,05*

Researched and prepared policy briefings on socially responsible savings and investing, climate change policy in the United States, and Germany's progress towards meeting its Kyoto target.

**New York City Department of Environmental Protection (New York, NY)**

*Intern, Climate Change Task Force, January 2005- May 2005*

- Conducted a greenhouse gas inventory and wrote a corresponding report for the New York City Department of Environmental Protection identifying potential agency-wide mitigation strategies utilizing ICLEI's Clean Air and Climate Protection (CACP) Software.
- Assisted in identifying vulnerabilities to New York City's water supply.

**Selected Teaching Experiences**

**University of Michigan, Ann Arbor, MI**

*Guest Lecturer, Climate Policy Seminar, March 2015*

Developed and delivered lecture to 22 students on local government structure and operations, and techniques being employed at the local level to mitigate and adapt to climate change.

**University of Michigan, Ann Arbor, MI**

*Guest Lecturer, Sustainable Water Resource Management, February 2015*

Developed and delivered lecture to 40 students on climate adaptation and techniques being employed at the local level to prepare for climate change impacts to water resources.

**Institute for Sustainable Communities, Minneapolis, MN**

*Guest Lecturer, Adaptive Water Resources Management and Infrastructure, October 2014*

Developed and delivered lecture to 80 local government stakeholders on projected changes in climate and techniques for preparing for climate impacts in the water sector.

**University of Michigan, Ann Arbor, MI**

*Graduate Student Instructor, School of Natural Resources and Environment, September – December 2012 and September – December 2013*

Developed syllabus, course materials, lectured for, and evaluated the performance of 14 students in Master's-level seminar on "Climate Adaptation."

**Institute for Sustainable Communities, Ann Arbor, MI**

*Program and Curriculum Developer, Great Lakes Climate Leadership Academy, September – November 2013*

Assisted in organizing, managing, and presenting a Climate Leadership Academy for 10 Great Lakes communities focused on building resilience towards weather, climate variability, and climate change.

**University of Michigan, Ann Arbor, MI**

*Graduate Student Instructor, School of Natural Resources and Environment, January – April 2013*

Developed syllabus, course materials, lectured for, and evaluated the performance of 19 students in Master's-level seminar on "Climate Policy."

**Institute for Sustainable Communities, Philadelphia, PA**

*Guest Lecturer, Adaptive Water Resources Management and Infrastructure, June 2013*

Developed and delivered lecture to 80 local government stakeholders on techniques for preparing for climate impacts on the water sector.

**Institute for Sustainable Communities, Portland, OR**

*Guest Lecturer, Climate Adaptation and Resilience 2.0, October 2012*

Developed and delivered lecture to 105 local government stakeholders on emerging practices and knowledge around climate adaptation and resilience.

**Massachusetts Institute of Technology, Cambridge, MA**

*Guest Lecturer, Local Climate Action, January – May 2011*

Prepared and delivered presentations on local climate adaptation and mitigation action to Dr. JoAnn Carmin's seminar on climate change adaptation.

**Publications**

**Peer-Reviewed**

- Stults, M. and Woodruff, S.C. 2016. Looking under the hood of local adaptation plans: shedding light on the actions prioritized to build local resilience to climate change. *Mitigation and Adaptation Strategies for Global Change*. In press.
- Woodruff, S.C. and **Stults, M.** 2016. Planning to be Prepared: Assessing the Content and Quality of U.S. Local Climate Adaptation Plans. *Nature Climate Change*. 1-13.
- Meerow, S., Newell, J., and **Stults, M.** 2016. Defining Urban Resilience: A Review. *Landscape and Urban Planning*. 147: 38-49.
- Meerow, S. and **Stults, M.** 2016. Comparing conceptualizations of urban climate resilience in theory and practice. *Sustainability*. 8(7): 701.
- Nordgren, J., **Stults, M.**, and Meerow, S. 2016. Supporting Local Climate Change Adaptation: Where we are and where we need to go. *Environmental Science and Policy*.
- Stults, M.** and Nordgren, J. (2015). Introduction – Special Edition on Climate Change Adaptation. *Michigan Journal of Sustainability*. 3: 1-4.
- Biagini, B., Bierbaum, R., **Stults, M.**, & Dobardzic, S. (2014). A typology of adaptation actions : A global look at climate adaptation actions financed through the Global Environment Facility. *Global Environmental Change*, 25, 97–108.
- Peterson, A.S., Hals, H., Rot, B., Bell, J., Miller, I, Parks, J. and **Stults, M.** (2014). Climate Change and the Jamestown S'Klallam Tribe: A Customized Approach to Climate Vulnerability and Adaptation Planning. *Michigan Journal of Sustainability*. 2: 1-16.
- Bierbaum, R.M. and **Stults, M.** (2013). Adaptation to Climate Change: Context Matters. *Michigan Journal of Sustainability*. 1: 1-16.
- Bierbaum, R.M., Smith, J.B., Lee, A., Blair, M., Carter, L., Chapin III, S., Fleming, P., Ruffo, S., **Stults, M.**, McNeeley, S., Wasley, E., and Verduzco, L. (2013). A Comprehensive Review of Climate Adaptation in the United States: More Than Before, but Less Than Needed. *Journal of Mitigation and Adaptation Strategies for Global Change*. 18(3): 361-406.
- Rosenzweig, C. Major, D.C., Demong, K., Horton, R., Stanton, C., & **Stults, M.** (2006). Managing climate change risks in New York City's water system: assessment and adaptation planning. *Mitigation and Adaptation Strategies for Global Change*, 12(8): 1391-1409.
- Downie, D., Brash K., and **Stults, M.** (2006). "The Global Roundtable on Climate Change," *World*

*Resources Review*, 18(4): 627-643.

### **Book Chapters**

- Stults, M.** and Vogel, J.M. (2015). Reducing Vulnerability to Flooding in Grand Rapids, Michigan. In Bullock, J.A., Haddow, G. D., Haddow, K.S., Coppola, D.P. (eds.), *Living with Climate Change: How Communities Are Surviving and Thriving in a Changing Climate*. Auerbach Publications, 286p.
- Stults, M.**, Nordgren, J.R., Meerow, S., Ongun, M., Jacobson, R., Hamilton, C. (2015). Assessing the Climate Adaptation Resource and Service Landscape. In Bullock, J.A., Haddow, G. D., Haddow, K.S., Coppola, D.P. (eds.), *Living with Climate Change: How Communities Are Surviving and Thriving in a Changing Climate*. Auerbach Publications, 286p.
- Bierbaum, R.M., Smith, J.B., Lee, A., Blair, M., Carter, L., Chapin III, S., Fleming, P., Ruffo, S., **Stults, M.**, McNeeley, S., Wasley, E., and Verduzco, L. (2014). Adaptation Chapter of the 2013 U.S. National Climate Assessment. Washington D.C., U.S. Global Change Research Program.
- Seijas, N., Torriente, S.M., Hefty, N.L., and **Stults, M.** (2011). Preparing for Climate Change While Advancing Local Sustainability: A Closer Look at Miami-Dade County, Florida, USA, in "Resilient Cities: Cities and Adaptation to Climate Change – Proceedings of the Global Forum 2010". Ott-Zimmerman, K. (ed.). Springer. Local Sustainability, Volume 1. 573 pgs.

### **Policy Reports**

- Climate Change Vulnerability Assessment and Adaptation Plan: 1854 Ceded Territory Including the Bois Forte, Fond du Lac, and Grand Portage Reservations. 2016.
- Jamestown S'Klallam Tribe. (2013). Jamestown S'Klallam Tribe Climate Vulnerability Assessment and Adaptation Plan.  
[http://www.jamestowntribe.org/programs/nrs/climchg/JSK\\_Climate\\_Change\\_Adaptation\\_Report\\_Final\\_Aug\\_2013s.pdf](http://www.jamestowntribe.org/programs/nrs/climchg/JSK_Climate_Change_Adaptation_Report_Final_Aug_2013s.pdf).
- The World Bank Group, (2011). Guide to Climate Change Adaptation in Cities. Contributing Author to Chapters 3: Framing Adaptation in Cities; 4: Developing a Roadmap for Adaptation; and 7: Financing Adaptation in Cities. International Bank for Reconstruction and Development/World Bank. 100pgs.
- City of Lewes, DE. (2011). Hazard Mitigation and Climate Adaptation Plan for the City of Lewes, Delaware.  
[http://www.ci.lewes.de.us/pdfs/Lewes\\_Hazard\\_Mitigation\\_and\\_CLimate\\_Adaptation\\_Action\\_Plan\\_FinalDraft\\_8-2011.pdf](http://www.ci.lewes.de.us/pdfs/Lewes_Hazard_Mitigation_and_CLimate_Adaptation_Action_Plan_FinalDraft_8-2011.pdf).
- State of Massachusetts. (2011). Massachusetts Climate Adaptation Report. Co-Author of the Local Economy and Government Chapter. <http://www.mass.gov/eea/docs/eea/energy/cca/eea-climate-adaptation-report.pdf>.
- Stults, M. and Pagach, J. (2011). "Preparing for Climate Change in Groton, Connecticut: A Model Process for Communities in the Northeast." CT DEP. [http://www.groton-ct.gov/depts/plandev/docs/Final%20Report\\_Groton%20Coastal%20Climate%20Change%20ProjectJP.pdf](http://www.groton-ct.gov/depts/plandev/docs/Final%20Report_Groton%20Coastal%20Climate%20Change%20ProjectJP.pdf).
- Rosenzweig, C., Major, D.C., and **Stults, M.** (2006). "New York. Managing flood risks: Staten Island's Bluebelt Programme." In the Greater London Authority's *Adapting to climate change: Lessons for London*. London, UK: Greater London Authority.
- Haverford Township (2009). Township of Haverford Climate Action Plan.  
[http://www.haverfordtownship.org/egov/docs/1239295902\\_125946.pdf](http://www.haverfordtownship.org/egov/docs/1239295902_125946.pdf).

### **Educational**

- Ewing-Thiel, J., Lundgren, K., Hewitt, K., and **Stults, M.** (2014). New York State Climate Smart Communities Climate Smart Communities Certification Manual Version 2.0  
[http://www.dec.ny.gov/docs/administration\\_pdf/certman.pdf](http://www.dec.ny.gov/docs/administration_pdf/certman.pdf).
- Stults, M.** (2008). "Local Governments Leading the Climate Charge in New England." The Yankee



Planner: A Publication of the Northern New England Chapter of the American Planning Association, 26(2).

**Stults, M.** (2008). Outreach and Communication Guidebook. ICLEI-Local Governments for Sustainability, USA.

**Stults, M.** (2008). Revolving Energy Fund Guidebook. ICLEI-Local Governments for Sustainability, USA.

**Stults, M.** (2008). Recycling and Solid Waste Guidebook. ICLEI-Local Governments for Sustainability, USA.

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**Grants** **The Kresge Foundation, Assessing the Local Climate Adaptation Resource and Service Landscape**, Missy Stults Consulting, PI, 2013-2015.

**National Oceanic and Atmospheric Administration, Sectoral Applications Research Program, Using Critical Thresholds to Customize Climate Projections of Extreme Events to User Needs and Support Decisions**, Missy Stults Consulting, Researcher, 2014-2016.

**Sea Grant, Integrating Climate Change into Hazard Mitigation Planning in Lewes, Delaware**, ICLEI-Local Governments for Sustainability, PI, 2010-2011.

**Home Depot Foundation, Green Business Challenge**, ICLEI-Local Governments for Sustainability, Grant Manager, 2010-2012.

**State of Connecticut, Preparing for Climate Change in Groton, CT**, ICLEI-Local Governments for Sustainability, PI, 2010-2011.

**The Kresge Foundation, Building Resilient Communities**, ICLEI-Local Governments for Sustainability, Co-PI, 2007-2011.

**San Diego Foundation, San Diego Bay Regional Adaptation Planning**, ICLEI-Local Governments for Sustainability, Co-PI, 2010-2012.

**Surdna Foundation, Building Resilient Communities**, ICLEI-Local Governments for Sustainability, Co-PI, 2008-2010.

**Kendall Foundation, New England Cities Project**, ICLEI-Local Governments for Sustainability, Lead Researcher, 2007-2009.

**Awards & Fellowships** **Doctoral Fellowship, Graham Environmental Sustainability Institute, University of Michigan**, 2013 – 2015.

**National Science Foundation Graduate Research Fellows Award** (Washington, DC), 2013 – 2016.

**World Environmental Forum Essay Contest Winner**, New York, NY, 2012.

**National Collegiate Athletic Association Scholar Athlete award**, New York, NY, 2004.

**University of New England Scholar Athlete**, Biddeford, ME, 2000-2004.

**All Academic NCAA Team**, Biddeford, ME, 2000-2004.

**All State Academic Team**, Biddeford, ME, 2000-2004.

**All-Conference Academic Team**, Biddeford, ME, 2000-2004.

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**Professional Memberships** American Society of Adaptation Professionals  
American Meteorological Society

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**Professional Service** *Chair, Projects and Evaluations Affinity Group, American Society of Adaptation Professionals*, September 2010–present.

*Member, Notre Dame Global Adaptation Index Advisory Board, March 2015 – present.*  
*Member, Resilient Communities for America Advisory Committee, March 2014 – present.*  
*Members, National Disaster Resilience Competition Advisory Committee, October 2014 – present.*  
*Board Member, Southern Climate Impacts and Planning Program, May 2010 – present.*  
*Co-Editor in Chief, Michigan Journal of Sustainability, May 2014 – May 2015.*  
*Reviewer, Climate Change 2014: Impacts, Adaptation, and Vulnerability: Part B: Regional Aspects. Working Group II Contribution to the Fifth Assessment Report of the Intergovernmental Panel on Climate Change. 2014.*  
*Editorial Board Members, Michigan Journal of Sustainability, September 2013 – May 2015.*  
*Member, Advisory Panel for the United Nations Strategy for Disaster Reduction, 2010-2011.*  
*Co-Chair, Association of Climate Change Officers Adaptation Committee, 2011-current.*  
*Advisory Board Member, Adaptation International, 2012-present.*

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**Public  
Service**

*Member, City of Ann Arbor Climate Action Partnership Committee, January 2014–present*  
*Commissioner, City of Ann Arbor Parks Advisory Commission, October 2012–present*  
*Co-Chair, Ann Arbor Dog Park Sub-Committee, October 2013 - present*  
*Commissioner, City of Ann Arbor Environmental Commission, December 2012–present*  
*Board Member, Southern Climate Impacts and Planning Program, May 2010 – present*  
*Alumni Council Member, University of New England, 2011-2014*

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**Language &  
Computer  
Skills**

Native **English**-speaker  
Intermediate **Spanish**  
Fluent in both Microsoft Windows and Macintosh environments. Proficient in ICLEI CACP and ADAPT Software.

# Boards and Commissions Application - Michael

First Name	Michael
Last Name	Benson
Address	2450 Stone Rd.
Address 2	
City	Ann Arbor
State	MI
ZIP	48105
Registered Voter	Yes
Ward	2
Years a Resident	9
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	PhD Candidate
Employer Name	University of Michigan
Employer Address	2450 Stone Rd. Ann Arbor, MI 48105
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I am applying to serve on the City's new Transportation Commission for three reasons; most importantly to help give back to the community that I love by making thoughtful decisions in the furtherance of good governance. Specifically, I am a strong proponent of making data-based decisions. During my tenure on the Taxicab Board, we witnessed a significant decline in our taxi stock. Rather than continue with the status quo, the Board undertook a review of transportation in Ann Arbor and looked to potential futures for taxis. Under my leadership and that of my vice chair, Kyle Lady, we determined that transportation policy in general was significantly underrepresented in the City's</p>

policy apparatus. Further, having attended many Council meetings over the past 9 years, I've seen the passion, drive, and high level of discourse that our residents feel towards mobility, traffic, and other transportation related challenges. The Transportation Commission is charged with a very wide area of responsibility and, if appointed, I would work collaboratively with staff and the other commissioners to setup processes within the Commission to help ensure that no component of the Commission's charge is neglected while simultaneously ensuring that the Commission doesn't get "stuck in the weeds" on any single issue and is always cognizant of the larger picture.

Second, the transportation commission is the new home of multi-modal transportation in the city. I regularly walk and drive around town and, weather permitting, bike for fun, commuting in the summer, and exercise. My experience with these modes of transportation would be a benefit on the Commission as I can understand the frustrations and desires of people using each form of transportation. Similarly, over my tenure on the Taxicab Board, I've gotten a first-hand view of a transportation business model; namely that of a taxi provider. This experience will be beneficial on the Commission as it looks to incorporate transportation businesses including taxis into every aspect of its process.

Finally, my time on the Taxicab Board has shown me that we are in the middle of a major transition with the advent of the sharing economy. If appointed to serve on the Transportation Commission, I will work to ensure that the needs of individual people aren't overshadowed by new technologies or by quickly developing services. Ensuring access, safety, and accessibility for all residents of and visitors to Ann Arbor is of paramount import particularly as we look to the next 25 years of Transportation in Ann Arbor.

Willing to Disclose Disability No

Conflict Organization 1 University of Michigan

Title or Affiliation 1 Doctoral Student, Electrical Engineering and Computer Science Department

Conflict Organization 2

Title or Affiliation 2

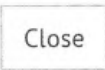
Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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Last modified at 12/1/2016 11:32 AM by System Account

# Michael Lee Benson

[REDACTED]  
2450 Stone Road  
Ann Arbor, MI 48105  
[REDACTED]

## EDUCATION

**University of Michigan**, Ann Arbor, MI  
*PhD Candidate, Electrical Engineering and Computer Science*

**University of Michigan**, Ann Arbor, MI  
*Masters of Science in Electrical Engineering*

May 2010

**Northeastern University**, Boston, MA  
*Bachelor of Science in Electrical Engineering, Summa Cum Laude*

May 2007

## KEY SKILLS

**Planning and organizing** - Refined planning and organizational skills that balance critical work, team and co-worker support, as well as ad-hoc responsibilities in a timely and professional manner.

**Team Player** – Strong listening skills. Enjoys sharing knowledge and helping others achieve to achieve common objectives.

**Technical** – Mastery of several computer programming languages (including C, C++, Fortran, Python, Matlab, Perl, PHP, Javascript, and Visual Basic) as well as Microsoft Office programs (Word, Excel, Powerpoint, Access, Publisher, and Outlook) and Adobe Design tools (Acrobat and Illustrator)

## EXPERIENCE

**City of Ann Arbor Taxicab Board**  
Member, Chair 2013 – Present

August 2012 – Present

Reviewed applications for new companies to operate taxicabs in the Ann Arbor market. Worked with City Council to update its Taxi ordinance to allow for increased competition between companies. Adjudicated case of taxi driver violating Board policy. Proposed and reviewed proposals to provide safety to transportation network companies in Ann Arbor. Encouraged participation on the Board and in public. Created awareness of the Board through public commentary. Led the process to respond to declining taxi stock.

**Eta Kappa Nu Student Leadership Conference**  
Co-Chair, 2016 Conference

June 2015 – April 2016

Negotiated hotel contracts, catering, and banquet costs for 200 attendees in Ann Arbor and Detroit. Planned event logistics including housing, transportation, meal plans, and equipment rental and set up. Created and monitored a registration process for 200 attendees; contacted potential attendees to encourage their attendance. Developed a guide to securing funding to attend a conference and distributed to potential attendees. Coordinated conference schedule. Served as an MC for numerous conference sessions including keynote addresses and plenary sessions. Recruited corporate sponsors, totaling \$18,000. Supervised on-site volunteer staff of 25.

**University of Michigan College of Engineering**  
Graduate Student Instructor; Head GSI ENGR101

September 2013 – December 2015

Taught non-programmers to use Matlab as well as the C++ programming language to solve engineering problems. Rewrote and expanded the course's automatic grading program to make it secure and accessible to the students as a learning tool. Coordinated exam creation, administration, and grading for over 700 students and 19 staff members 2 – 3 times per semester. Managed a staff of 9 Graduate Student Instructors, 5 instructional aids, 4 graders, and 3 lecturers. Awarded the Towner Prize for Outstanding Graduate Student Instructors for excellence in teaching.

**Student Advocates for Graduate Education**  
Chairperson

July 2012 – June 2014

Represented over 200,000 graduate and professional students from across the United States. Managed a team of 4 officers and a steering committee of 30 members as we shared best practices and worked with the federal government on behalf of the graduate and professional students attending public research institutions.

**University of Michigan Graduate Student Body**  
President

May 2010 – May 2013

Represented over 8,000 graduate students. Managed and directed a staff of 3 officers and chaired a board of 22 elected representatives. Worked to improve the University of Michigan's policies concerning graduate students. Addressed issues ranging from financial aid for graduate students to the decline of the graduate student housing stock as well as provided numerous social and service events for students to interact with one-another.

**Student Advocates for Graduate Education**  
Vice Chairperson

May 2010 – June 2012

Oversaw the planning and execution of the Coalition's annual fall summit. Developed and conducted regular meetings of the Coalition's campus leadership. Assisted the Chairperson in the execution of his duties including managing workflow and personnel.

**Millennial Net**, Burlington, MA  
Software Engineer

May 2007 – August 2007

Developed software in conjunction with the Software Engineering team for commercial and industrial distribution of Millennial Net's wireless sensor networks. Specialized in 2.4Ghz environment management solution. Programmed in C, C++, SQL, Perl/tk, Visual Basic, and PHP for internet-based applications, embedded processors, and standard desktop applications. Served as an onsite manager in Cherokee, KS, supervising and conducting a pre-installation visit for the company's environment management product line. Assisted the product assurance team in the verification and test of these systems.

**The MITRE Corporation**, Bedford, MA  
Technical COOP

July 2006 – April 2007

Developed both software and hardware for projects within MITRE's Air Force center for use by the company and its sponsors that serve in the national interest. Programmed in C, PERL, and MATLAB and also utilized the pSpice simulation language. Developed a standalone driver for a Tektronix DPO7254 oscilloscope to allow for advanced human / computer – device interactions. Developed a new graphical plotting capability for Matlab that allows waveforms to be manipulated in real-time in the graph window. Designed a 24 bit serial to parallel bridge allowing a single data line to signal up to 24 unique digital devices.

**Millennial Net**, Burlington, MA  
Software Engineer

September 2005 - June 2006

Developed software in conjunction with the Software Engineering team for commercial distribution of Millennial Net's wireless sensor networks. Programmed in C and Visual C++.net for both an embedded microchip environment as well as a PC controller. Worked to enhance and modify existing network protocol to support advanced device control features. Coordinated with the Product Assurance team to develop test plans for software and hardware under review. Designed an over the air packet sniffer system, generated a fully reviewed engineering design specification and implemented the specification in Visual Basic and C. Assisted the Product Assurance team in testing these systems.

**Millennial Net**, Burlington, MA  
Quality Assurance Engineer

July 2004 - January 2005

Assisted in the design and implementation of quality assurance procedures and tests for each of the company's wireless sensor network product lines. Developed hardware test tools to be used by the entire company. Developed automated software test applications to be used by the entire Quality Assurance Group prior to the release of a product. Served as a Field Application Engineer and worked on site at a client's office building. Worked closely with all other engineering groups and offered support to the sales and marketing groups.

**Student Government Association**, Boston, MA  
Vice President for Financial Affairs, Undergraduate Student Body

Summer 2002 – Summer 2004

Represented over 14,500 undergraduates on all financial matters. Served on the University's committee on funding priorities for two years. Directly oversaw the management, allocation, and use of over \$1.3M in student fees. Managed a grass roots campaign to adjust the students' self imposed activity fee. Assisted numerous students with their financial aid / customer service grievances. Provided direct services to 100+ students / constituents while providing indirect services to all 14,500 undergraduates. Additionally served as the Association's webmaster.



**World Association for Cooperative Education (WACE)**, Boston, MA      Summer 2002 – Spring 2006  
Programmer / Web Designer / Database Manager

Contracted to convert an obsolete Microsoft Access database into a multi-user mySql database accessible through the WACE website. Contracted to integrate credit card processing technology and student – position placement technology into the WACE member portal.

# Boards and Commissions Application - Michael

First Name	Michael
Last Name	Firn
Address	807 N. Main St.
Address 2	
City	Ann Arbor
State	Michigan
ZIP	48104
Registered Voter	Yes
Ward	1st
Years a Resident	31
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Co-owner/Operator
Employer Name	Sic Transit Cycles
Employer Address	1002 Pontiac Trail Ann Arbor, Michigan 48105
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>As a native Ann Arborite, dedicated bicycle commuter, and bicycle shop-owner, my goals in seeking appointment to the Transportation Commission are as follows:</p> <ol style="list-style-type: none"><li>1. Full Implementation of the Non-Motorized Transportation Masterplan</li><li>2. Helping to ensure the full realization of the B2B Trail and Allen Creek Greenway</li><li>3. Improve pedestrian safety and safe routes to schools throughout the city</li><li>4. Relieve automotive congestion throughout the city by expanding and improving public transportation and non-</li></ol>

motorized infrastructure

5. Acting as a liaison between local transportation and pedestrian advocacy groups and the Ann Arbor City Council

6. Helping to guide Ann Arbor into a national leader for bicycle infrastructure

Willing to Disclose Disability

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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November 28<sup>th</sup>, 2016

Mayor Christopher Taylor  
301 E. Huron St.  
Ann Arbor, Michigan 48104

Dear Mr. Mayor,

My name is Michael Firm and I am writing to voice my intention of being considered as a member of the newly-formed Transportation Commission. It is my understanding the Commission has one appointment for a local transportation-oriented business owner.

As a native Ann Arborite and the co-owner of Sic Transit Cycles since 2009, I am uniquely positioned to understand the needs and desires of the cycling community, many of whom are proponents of walking and public transportation. Furthermore, our business is continuing to thrive at the gateway of the B2B Trail, and the relationships we have built with neighbors, local transportation advocates, and other local business owners would be a positive addition to the Commission.

I have travelled and ridden bicycles extensively in North America and Europe, and have seen firsthand the important impact quality-infrastructure has played in places such as Montreal, Amsterdam, New York City, Minneapolis, Boulder, Portland, and Austin to name a few.

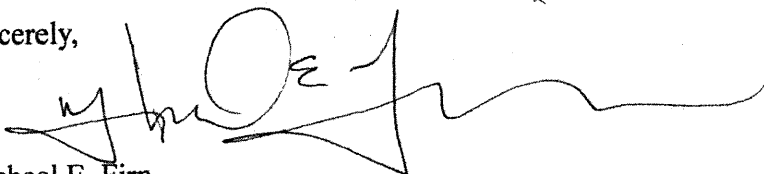
Beyond my global purview, I have also lived intentionally without owning a car in Ann Arbor for the last ten years. Walking the city, using the AATA in inclement weather, and riding my bicycle on nearly every street in the city over the past decade gives me a realistic and nuanced view of multimodal travel in the city.

I believe my appointment to the Commission would make a statement about the city's intention of furthering non-motorized transportation infrastructure. In addition, I see myself poised to be a liaison between the Commission and local advocacy groups such as the WBWC, Common Cycle, The Friends of the B2B, and the Allen Creek Greenway movement.

I'm confident my personal attributes as a precise communicator and problem-solver would benefit the Commission. I'm a critical thinker who enjoys building friendly relationships with others in the community, and it is my goal, regardless of this potential appointment, to play a greater role in bringing positive change to issues of transportation and pedestrian safety in Ann Arbor.

Thank you kindly for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael E. Firm", with a stylized flourish extending to the right.

Michael E. Firm

# Boards and Commissions Application - Neal

First Name	Neal
Last Name	Elyakin
Address	1300 Red Oak Road
Address 2	
City	Ann Arbor
State	MI
ZIP	48103
Registered Voter	Yes
Ward	5
Years a Resident	31
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Administator
Employer Name	WISD
Employer Address	1819 South Wagner Road Ann Arbor, MI 48106
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	I was a member of the Pedestrian Safety Task Force. I was a member of the Ann Arbor Human Rights Commission. I understand the politics of Commission work and how the city works. I also have many contacts in the city I can call upon to acquire input and advice, to be a good representative of the citizens who walk, roll, bike, ride, and drive in this city. I believe the city already has my resume from previous Commission work.
Willing to Disclose Disability	
Conflict Organization 1	
Title or Affiliation 1	
Conflict Organization 2	

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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## **PERSONAL VITAE**

**Neal Elyakin**

**1300 Red Oak Ann Arbor, Michigan 48103**



### **EDUCATION:**

Director of Special Education Approval - Grand Valley State University, 2002.

Special Education Supervisor Certificate – Grand Valley State University, 2001.

M.A. Special Education; Learning Disabilities - Eastern Michigan University, June; 1989.

B.A. Special Education/Emotional Impairments (Certified Special Education K-12, Regular Education K-8) - Michigan State University; December; 1983.

### **PROFESSIONAL POSITIONS:**

#### **2008 – present; Supervisor, Special Education Services, WISD.**

1. Responsible for all aspects of programming and service systems for students throughout the county with hearing loss and vision impairments.
2. Collaborate with all ten districts on transition for school age students with special needs; specifically in the areas of hearing loss and vision impairment.
3. Collaborate with state agencies, social service agencies, employers, others to best serve students with special needs.
4. Coordinate grant applications, special projects, and community outreach concerning services to students with special needs.

#### **2007 – 2008; Director of Special Education, Saline Area Schools.**

1. In Saline Area Schools, supervise all aspects of student support services, on contract through the WISD.
2. Responsibilities included all special education services, homebound services, early childhood and transition services, Section 504 services, Continuous Improvement Monitoring for district.

#### **2006 – 2007; Director of Special Education, Willow Run Community Schools. (1.0 FTE).**

1. In Willow Run Community Schools, supervise all aspects of student support services, including early childhood, homebound and homeless, Section 504 services, ICT (RTI) initiative for students at risk, Continued Improvement Monitoring; on contract through the WISD.
2. Managed special education budgets, consulted on hiring and special education procedures.

#### **2005 – 2006; Director of Special Education, Manchester Community Schools (0.4 FTE) & Director of Special Education, Willow Run Community Schools (0.6 FTE).**

1. In Manchester and Willow Run, supervise all aspects of special education services for the districts, on contract through the Washtenaw Intermediate School District (WISD).

#### **1999-2005; Principal of High Point School; Special Education Supervisor for WISD classrooms located in local districts; Ann Arbor, Michigan -**

1. Supervise and evaluate 20 professional staff and 40 paraprofessional staff; serving and educating students with varying special needs (in the moderate-severe range of mental and multiple impairments) in integrated school building and in K-12 local school district school buildings.
2. Participated in Administration Negotiations Committee with Professional teaching unit (2002, 2004) and Paraprofessional support unit (2005).

3. Developed process for professional teacher evaluation system and a probationary teacher evaluation system.

**1990-1999; Teacher Consultant for Special Education/Inclusion Programs - Washtenaw Intermediate School District, Ann Arbor, Michigan.** Worked with local school districts developing, maintaining and monitoring programs for students with special needs in their local school building; including –

1. Liaison work with human service agencies, job coach training, job site preparation, community based instruction and vocational training (in and/or out of school).
2. Developed WISD Instructional Planning Document for Challenging Behaviors (1991-1995).
3. Co-chaired Young Adult Study Group (1996-1997); final report presented to the Board.
4. Liaison to local buildings for school improvement; technical assistance to curriculum development team.

**1985-1990; Classroom Teacher - High Point Center, Washtenaw Intermediate School District, Ann Arbor, Michigan.** Self contained classroom for the severely behaviorally and cognitively impaired; housed in a center based program setting. Developed community activities and behavioral intervention strategies to help students return to their former classroom assignments; including vocational education skill building programs, parent education and staff in-service programs in instructional management. Directed activities of two classroom assistants.

**1984-1985; Consultant for Special Education Issues - Kiryat Yam, Israel.** Worked with the Ministry of Education in a small development town and developed programs for new immigrants with special education needs in neighborhood schools. These new immigrants came from the Former Soviet Union and Ethiopia. This intervention system had never been tried before. Worked with psychologists, teachers, and parents to develop support systems for special needs students and their families in their neighborhood schools.

**1983-1984; Classroom Teacher - Lansing Eastern High School, Lansing, Michigan.** Self contained classroom for the emotionally impaired. Taught all subjects to inner city High School aged students.

### **PROFESSIONAL AFFILIATIONS**

Association for Supervision and Curriculum Development (ASCD)  
Council for Exceptional Children (CEC)  
Michigan Association of School Administrators (MASA)  
Michigan Association of Administrators of Special Education (MAASE)

### **OTHER NON-PROFIT AND GOVERNMENTAL AFFILIATIONS**

President	Michigan Jewish Conference, Lansing, MI
Founding Member	Michigan Israel Business Bridge
Founding Member	Michigan Chapter, Seeds Of Peace
Founding Member	Michigan Chapter, Friends of Israel Defense Forces
Board Member	Washtenaw Area Council for Children
Board Member	Midwest Region, Jewish National Fund
Board Member	Midwest Region, American Jewish Congress
Board Member	Jewish Federation of Greater Ann Arbor (United Jewish Communities)
Commissioner	Ann Arbor Human Rights Commission
Member	Ann Arbor Pedestrian Safety Task Force



**REFERENCE LIST**

Professional

Scott Menzel, PhD      Superintendent, Washtenaw Intermediate School District (WISD)  
[REDACTED]

Naomi Norman      Assistant Superintendent, WISD  
[REDACTED]

Jennifer Burton, EdD      Executive Director, Special Education, WISD  
[REDACTED]

Ron Greiner      Michigan Department of Education, Compliance  
[REDACTED]

Personal

Debbie Dingell      Member of Congress, US House of Representatives  
116 Cannon House Office Building  
[REDACTED]

Adam Zemke      MI State Representative  
S-989 House Office Building  
[REDACTED]

Chuck Warpohoski      Ann Arbor City Council Member  
2020 Winewood, Ann Arbor  
[REDACTED]

David Shtulman      Executive Director, Jewish Federation of Greater Ann Arbor  
2939 Birch Hollow Drive, Ann Arbor  
[REDACTED]

Hannan Lis      Chief Operating Officer, Weight Watchers Group  
Bloomfield Hills, MI  
[REDACTED]

Chuck Newman      Founder, CEO, ReCellular  
2648 Roseland, Ann Arbor  
[REDACTED]

# Boards and Commissions Application - Robert

First Name	Robert
Last Name	Gordon
Address	2328 Fernwood
Address 2	
City	Ann Arbor
State	MI
ZIP	48104
Registered Voter	Yes
Ward	3
Years a Resident	20 plus
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Writer / Lobbyist
Employer Name	Self
Employer Address	2328 Fernwood Ann Arbor, MI 48104
Board Interested in 1	Transportation
Board Interested in 2	Energy
Board Interested in 3	
Board Interested in 4	

Reason for Seeking

The new transportation committee was brought to my attention by friends at AAATA. In my role as lobbyist for the Michigan Sierra Club, I am their transportation guru, and honestly one of only a handful of persons in Lansing who understands in full Public Act 51 (1951).

Ann Arbor is a special city. But it has issues. We need better bicycle infrastructure, crosswalk uniformity, pedestrian safety, and of course support for buses, trains, and investments to continue improving our roads and bridges.

As part of our new Transportation Committee, I will bring my

state lobbyist background, as well as my passions for bicycling and public transportation, to the table.

Willing to Disclose Disability No

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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**ROBERT M. GORDON**

**2328 FERNWOOD AVE  
ANN ARBOR, MI 48104**



Education:

Michigan State University (BA) 1983; Majored in religious studies.

University of Michigan (JD) 1986

Job Experiences:

Freelance writer, on financial, policy, regulatory issues. 1988 through present.

Attorney: Finley Kumble, et al, Miami, Florida, 1986 – 1994. Insurance and securities litigation.

Attorney: Self employed, Ann Arbor, MI 1994 – 1997.

Colorado Prime Foods: 1998 – 2003. Food sales and sales management. National manager of the year 2001 and 2002.

Other:

Activist with the Michigan Chapter of the Sierra Club. Currently lead volunteer lobbyist and vice chair of the Michigan Chapter Political Committee.




Activist with various transit organizations in Michigan.

Board Member and Treasurer, Washtenaw Bicyclist and Walking Coalition

Community activist for Recycle Ann Arbor.

Freelance catering and cooking.

References:

Mike Berkowitz   
State Rep. Bill LaVoy   
State Rep. Jeff Irwin 

# Boards and Commissions Application - Sarah

First Name	Sarah
Last Name	Cohen
Address	2406 Vinewood Blvd.
Address 2	
City	Ann Arbor
State	Michigan
ZIP	48104
Registered Voter	Yes
Ward	2
Years a Resident	21
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Stay at home mom
Employer Name	Home
Employer Address	2406 Vinewood Blvd. Ann Arbor, Michigan 48104
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	I am a member of A2 Safe Transport and I am interested in pedestrian safety.
Willing to Disclose Disability	
Conflict Organization 1	
Title or Affiliation 1	
Conflict Organization 2	
Title or Affiliation 2	
Conflict Organization 3	

Title or Affiliation 3

Conflict Organization 4

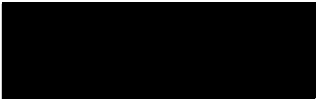
Title or Affiliation 4

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Sarah Cohen  
2406 Vinewood Blvd.  
Ann Arbor, MI 48104



I am interested in joining the Transportation Commission.

Since the tragedy of Justin Tang, it has become clear to me the I, as a parent and a citizen of Ann Arbor, can no longer sit back and assume that someone else can ensure my children's safety. I want to take an active role in helping to tackle the complicated issues involving keeping our pedestrians safe. That is why I am a founding member of A2 Safe Transport and interesting in becoming a part of the Transportation Commission.

I have been lived in Ann Arbor for the last 21 years (not including the time I spent here as a student at U of M). I love this town and am very proud of it.

This is not the first time that I have had to worry about my children having a safe route to school. When they attended Angell Elementary, there was no crosswalk or crossing guard on Geddes near the Arboretum. A group of parents in the neighborhood got together to figure out a solution. We decided that we, as parents, would be the crossing guards. One parent purchased stop signs and reflective vests; we each took shifts and made sure that our kids could cross Geddes Avenue safely. Soon, we were told that we could not act crossing guards since the city did not hire us. The city then decided to create the crosswalk and hire a crossing guard.

I have a BS in computer science for University of Michigan and was a software programmer for many years before taking some time off to raise my children. This software background is very helpful when it comes to solving very complex problems. I think about the issues at hand in a very logical and thoughtful process.

I would like to take a very active role in our community solving the very complex problem of transportation with a focus on pedestrian safety. I would love to see Ann Arbor blossom into a city that welcomes foot traffic and does its best to all of us safe.

Thank you,

Sarah Cohen

## Overview

Young professional with progressive experience in transportation and environmental planning, modeling, and policy.

## Education

University of Michigan – Ann Arbor, MI 5/2013

Master of Urban Planning (MUP)

- Master's Capstone Project – Foundations for Community Climate Action: Defining Climate Change Vulnerability in Detroit  
Assisted the Great Lakes Adaptation Assessment for Cities (GLAA-C) to develop downscaled climatology projections, assessing infrastructure and environmental health and safety vulnerabilities utilizing GIS spatial data, and develop adaptation guidance for the City of Detroit.
- Graduate Student Instructor for Professor Doug Kelbaugh, Course Title: "Architecture, Sustainability, and the City"  
Collaborated with course preparation, developed student assessments, graded student work, and conducted discussions.
- Graduate Student Research Assistant for Professor Margaret Dewar  
Collected and analyzed tax records, property condition assessments, and aerial imagery to manage a time-series geospatial GIS database of selected Detroit residential properties.

Aquinas College – Grand Rapids, MI

8/2008

Bachelors of Science – Majors: Mathematics, Sustainable Business

- President of Students Striving for Sustainability, a student environmental club.
- Students In Free Enterprise (SIFE) Wind Microturbine Team Leader and Senior Presenter.
- Coursework in environmental studies/sciences including biology, chemistry, and physics.

## Professional Experience

Environmental Protection Specialist

7/2016-Present

*Environmental Protection Agency State Measures and Transportation Planning Center*

Ann Arbor, MI

- Contributes technical and communications support to the National Port Strategy Assessment, a report examining current and future emissions and the potential of available strategies to reduce emissions from port-related equipment and vehicles.
- Provides technical support for transportation hot-spot related projects and research priorities.
- Serves as technical lead for EPA's Travel Efficiency Assessment Method (TEAM), a methodology to assess multi-pollutant emission reductions from TE strategies at the local, state and national level.

Institute Associate

11/2015-7/2016

*Georgetown Climate Center at Georgetown University*

Washington, DC

- Worked extensively with federal and state environmental, energy, and transportation officials to explore innovative policies to advance clean transportation within the Transportation and Climate Initiative (TCI) states (Northeast and Mid-Atlantic states).
- Performed analysis and validation for "Reducing Greenhouse Gas Emissions from Transportation: Opportunities in the Northeast and Mid-Atlantic", a major study analyzing the potential for greenhouse gas (GHG) reductions from the transportation sector and the resulting benefits, costs, and macroeconomic impacts for the TCI region.
- Presented findings of major study to numerous stakeholders including federal and state officials, NGOs, and general public.
- Extensively researched liquid fossil fuel infrastructure, including refinery capacity, distribution network, and the points of regulation/excise for fuel produced, distributed, and sold within the TCI region.
- Facilitated TCI's "market-based policy workgroup", consisting of representatives of TCI's member agencies, by organizing webinars and calls, developing white papers, and conducting member-directed research on transportation and energy topics.
- Planned major multi-day offsite retreat hosting 36 senior state environmental and transportation agency officials from participating TCI region states to discuss regional collaboration on market-based policies to reduce GHGs within region.

Transportation Emissions and Air Quality Modeling Research Project Fellow

6/2014–11/2015

*Environmental Protection Agency State Measures and Transportation Planning Center*

Ann Arbor, MI

- Collaborated on a multi-disciplinary team to develop, test, and release MOVES2014, an update to MOVES and NONROAD national transportation emissions models for analyzing emissions and estimating the environmental impacts of transportation.
- Gained extensive experience running the MOVES model to develop national aggregated, county, project-level, and State Implementation Plan inventories.
- Provided technical guidance to MOVES users by developing troubleshooting and installation guides for the MOVES model.
- Organized, developed, and presented outreach webinars for MOVES users including state transportation and air agencies.
- Conducted model in depth data analysis and validation by running MOVES processing MOVES2010b and MOVES2014 outputs in MySQL Workbench and Microsoft Excel, checked outputs against expected benchmarks, and produced technical reports.



- Analyzed and evaluated emission rate sensitivity of medium and heavy duty engines impacting port-related activity for the DrayFLEET emissions assessment model by computing, compiling, and summarizing output data.
- Developed publically-available spreadsheet tools for pre-processing user supplied data for use as MOVES2014 population and vehicle miles traveled activity inputs.
- Prepared draft technical guidance and procedures for using the MOVES emission model to estimating State and local Inventories of on-road greenhouse gas emissions and energy consumption for use in state and local greenhouse gas planning.
- Implemented EPA Quantitative Hot-spot Analyses technical guidance by reviewing quantitative analyses submittals to evaluate consistency and conformity with technical guidance for real world transportation projects.
- Presented in a monthly journal club synthesizing recent scientific studies to peers, technical, and non-technical audiences.
- Developed presentation materials for other staff to communicate changes to environmental regulation and guidance options for Clean Air Act mobile source requirements, NAAQS regulatory updates, and I/M program regulatory changes.
- Updated guidance on PM-Hotspot analysis and other procedures to evaluate transportation sector and air quality impacts with best available practices provided by scientific and engineering professionals.
- Run MOVES as a scenario tool and statistically process outputs to characterize air quality and evaluate air quality impacts of emissions changes from new or proposed public policies such as I/M programs and fuels programs.
- Served on various center teams to identify discrepancies in technical reports or data sets supplied by contractors.
- Served on Hotspot team to make determinations regarding whether or not collected environmental data are consistent with technical Hotspot procedures.

Presenter and Facilitator, West Michigan Climate Resiliency Framework  
*West Michigan Sustainable Business Forum*

2/2014–6/2014  
 Grand Rapids, MI

- Developed issue papers and outreach materials examining climate change impacts on business sectors and infrastructure.
- Facilitated discussion at business sector meetings to develop common climate resiliency language among industry officials.
- Routinely presented to audiences of diverse backgrounds and varying technical expertise regarding climate change impacts.

Technical Planning Consultant, Grand Rapids Innovation District (GRID)  
*The Institute for Energy Innovation*

9/2013–3/2014  
 Grand Rapids, MI

- Lead a multidisciplinary team of technical and non-technical stakeholders to develop a development plan for 25 acre site.
- Analyzed site problems and addressed complex civil infrastructure deficiencies and current environmental issues.
- Conducted study evaluating district energy technical feasibility and cost-benefit for the development site.
- Performed LEED for Neighborhood Development v2009 initial prerequisite assessment.
- Evaluated development impacts and implemented land use principles and transportation strategies to reduce development's overall environmental impacts.
- Drafted research report synthesizing local planning policy analysis, energy demand forecasting, demographics, real estate, and transportation data.

ThinkSwiss Research Scholar

6/2013–9/2013

*Hosted by the Institute for Economic Research at the University of Italian Switzerland*

Lugano, Switzerland

- Developed spreadsheet emissions model to assess the aggregate impacts of the Swiss on-road transportation sector on cantonal emission inventories for greenhouse gas (GHG) emissions and other regulated and unregulated pollutants.
- Developed tool to project Swiss on-road transportation energy demand forecasts and impact of law/policy changes such as the effect of low carbon and renewable fuels on transportation carbon intensity.
- Gathered and reviewed environmental, economic, and regulatory data compiled by various government agencies.
- Explored solutions and analyzed impacts of complex transportation and environmental policy and/or regulatory programs.
- Worked with multi-disciplinary government officials to analyze and interpret atmospheric carbon measurements, environmental and economic data, and demographic forecasts.
- Created methodology to estimate population and travel activity of light-duty mobile sources for GHG inventory development.
- Developed long range model to project emissions trends the Swiss light duty vehicle transportation sector.

Municipal Climate Adaptation Researcher

2/2/13–5/2013

*Great Lakes Adaptation Assessment for Cities, Graham Institute*

Ann Arbor, MI

- Reviewed municipal climate mitigation and adaptation plans and legal statutes for 30 cities in North America.
- Developed a methodology for other researchers to uniformly classify climate drivers, impacts, and proposed adaptation action and strategy items within the municipal adaptation plans to compare actions and strategies across regions and climatologies.

- Developed Adaptation Action database detailing climate drivers, impacts, and adaptation actions extracted from various municipal climate mitigation and adaptation plans used for the Cities Impacts and Adaptation tool (CIAT), a web based adaptation planning support tool to assist local government leaders to develop climate mitigation and adaptation plans.

State Measures and Conformity Intern

12/2012–5/2013

*Environmental Protection Agency State Measures and Transportation Planning Center (SMTPC)*

Ann Arbor, MI

- Developed spreadsheet tracking tool to document Project of Air Quality Concern determinations for the SMTPC.
- Reviewed transportation project environmental impact statements and air quality and transportation data submissions.
- Researched and developed a database of transportation related state and local greenhouse gas planning efforts.
- Worked with the center “Hotspot” team to interpret and apply regulation and policies to decide if transportation projects require a hotspot analysis.

Research Program Participant

6/2012–9/2012

*National Renewable Energy Laboratory Strategic Energy Analysis Center*

Golden, CO

- Conducted statistical quantitative evaluation to explore legislative efficacy of Federal incentives on alternative fuel vehicle market growth outcomes.
- Gathered and analyzed Federal and state regulations impacting alternative fuel vehicles and emergent vehicle technology.
- Authored a report examining the regulatory impacts on electric vehicle market development and infrastructure deployment.
- Synthesized findings with work of other federal laboratories and academic partners to present to management.

Transportation Research Intern

9/2011–8/2012

*The Ecology Center*

Ann Arbor, MI

- Compiled best practices in municipal ordinances to encourage electric vehicle infrastructure for Plug-In Ready Michigan Plan.
- Analyzed driver behavior patterns and engineering data to develop electric vehicle charging station siting recommendations.
- Authored a comprehensive study contrasting lifetime tax revenue of electric vehicle versus conventional vehicles.
- Authored policy recommendations regarding Michigan House Bill 4632, a bill proposing a registration tax for alternative fuel vehicles, evaluation vehicle registration data and long term market forecasts produced by the State of Michigan and independent analysts as well as additional stakeholder groups.
- Collaborated with the Alliance of Automobile Manufacturers to draft issue paper and legislative brief detailing policy position recommendations for a Michigan State Representative.

Planning Aide

4/2009–9/2011, 4/2012–6/2012

*City of Grand Rapids, Planning Department and Downtown Development Authority*

Grand Rapids, MI

- Coordinated stakeholder engagement through public meetings, social media, and surveys for various planning initiatives.
- Mapped bicycle activity and analyzed roadway and right-of-way conditions for bicycle infrastructure and parking improvements.
- Developed scenarios visualizations and provided qualitative and quantitative recommendations from activity and right-of-way data.
- Wrote policy and technical briefs for planning commission, city council, and program advisory board members.

### Software and Modeling Proficiencies

- |                               |                              |                                                      |
|-------------------------------|------------------------------|------------------------------------------------------|
| · ESRI ArcGIS 10 + Extensions | · Adobe Indesign             | · Argonne ‘GREET’ vehicle and fuels life-cycle model |
| · AERMOD, AERMOD Breeze, View | · Microsoft Office 1997–2013 | · EPA ‘MOVES’ transportation emissions model         |
| · SimaPro life-cycle Software | · MySQL Workbench            | · SEI ‘LEAP’ Long range energy planning model        |

### Awards and Accreditation

2012 USAEE Transportation Fuels and Technologies Case Competition Winner

LEED Accredited Professional (LEED-AP), United States Green Building Council (USGBC); June 2008


2008 SIFE USA Regional Competition-Wind Microturbine Team; Midwest Regional Champion

### Publications

Kessler, Jeff and VanGessel, Benjamin. “Greenhouse Gas Emission Reductions through National Ambient Air Quality Standards: The Role of Regional Low Carbon Fuel Standards” USAEE Working Paper No. 13-131

Kisner, Corinne, Kevin Mulder, and Benjamin VanGessel. “Assessing Heat Vulnerability and Access to Cooling Centers in Detroit, Michigan” *Agora Journal of Urban Planning and Design*. 7e (2013). Print.

# Boards and Commissions Application - Sean

First Name	Sean
Last Name	Duval
Address	7592 Abigail Drive
Address 2	
City	Superior Township
State	Milan
ZIP	48198
Registered Voter	No
Ward	
Years a Resident	Golden has been an A2 based business for 25 years
Phone Number	
Phone Type	Cell
Email	Sean@goldenlimo.Com
Occupation	Business Owner
Employer Name	Sean Duval
Employer Address	11900 Carpenter Road York Township, MI 48160
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>My vision is a transportation network that supports the growth of Washtenaw County's economy through efficient, accessible, affordable transportation.</p> <p>Our community has some strong transportation assets but also some challenged transportation systems. I believe with focused efforts, strong leadership, and most importantly, collaboration across private and public organizations and municipalities, we can provide high quality mass transportation, safe, vetted private service, accessible public and private transportation and access to the advantaged, disadvantaged, able and disabled.</p>


Willing to Disclose Disability

Conflict Organization 1	Golden Limousine, Inc.
Title or Affiliation 1	CEO
Conflict Organization 2	Southeast MI Workforce Board
Title or Affiliation 2	Board Chairman
Conflict Organization 3	Washtenaw County CVB
Title or Affiliation 3	Executive Committee and Board member
Conflict Organization 4	Shelter Association of Washtenaw County
Title or Affiliation 4	Board Member

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# Boards and Commissions Application - Stephanie

First Name	Stephanie
Last Name	Preston
Address	1941 Geddes Ave
Address 2	
City	Ann Arbor
State	MI
ZIP	48104
Registered Voter	Yes
Ward	2
Years a Resident	11
Phone Number	7343551580
Phone Type	Work
Email	
Occupation	Associate Professor of Psychology
Employer Name	University of Michigan
Employer Address	Department of Psychology 530 Church Street Ann Arbor, MI 48109
Board Interested in 1	Transportation Commission
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I am the founder of A2SafeTransport, a group of citizens in Ann Arbor who would like to see safer conditions for pedestrians in Ann Arbor, particularly children trying to get to school.</p> <p>Getting kids safely to school is the stated mission of A2SafeTransport, but my own passion is for non-motorized transportation in general, including walking and biking for recreation or transportation. Biking and walking are amazing and unusual activities because they they provide win-wins for the individual, the environment, and society. For the</p>

individual, walking and biking are fun, healthy, clear the mind, reduce stress, and help maintain a healthy weight. Walking and biking are also cheaper than the alternative and allow people to be independent who traditionally need to rely on others (e.g., kids who want to go to school/a friend's/the park; an older adult who cannot drive; a person who cannot afford a car or insurance).

For the environment and society, increased walking and biking also reduces greenhouse gas emissions, the number of cars on the road, and (in turn) the cost of road maintenance. For the Municipality, being a highly accessible city for non-motorized transportation would also enhance our national reputation as one of the most livable cities in the country. Moreover, Ann Arbor is the ideal size for non-motorized transportation, as most people could reach almost anywhere in town by foot or bike, particularly with the combined usage of private services like Uber and shared cars like Maven.

How often in life is something fun, cheap, and good for you AND for the community and environment?!

Currently, we are not experiencing these broad, mutual benefits because we are not treating safety, design, sustainability, and our public perception as mutually reinforcing issues that should be tackled strategically, concurrently, and creatively.

Moreover, with the dawn of shared ridership and the future of driverless vehicles, important decisions will have to be made to facilitate people's ability to safely use these innovations to provide a seamless experience across multiple forms of transit without a personal car, e.g., walking or biking plus public transit with the occasional Uber or shared vehicle (to access places further away or at late hours).

For example, last semester I attended an event sponsored by UM's Graham and Energy Institutes where the EPA solicited ideas about how shared driverless cars would alter people's behavior—for good and for bad. The number of possible implications were astounding, some of which would actually increase emissions or danger (e.g., if people used driverless cars as homes to sleep in at night while driving around to avoid rent or parking permits; if wealthy people owned multiple driverless cars to do errands in parallel; if passengers did not monitor driverless vehicles while doing work, socializing, and being inebriated—preventing them from taking over in an emergency).

These are complex issues. We want to resolve them in a way that maximizes their contribution to sustainability and independent transportation, without endangering people.

I am also interested in participating in the commission because of my related expertise in human factors.

I am a PhD research psychologist who studies human emotion, perception, and decision making--with a growing line of research on human factors. I have multiple research grants with the Hyundai Corporation to evaluate how people perceive vehicles. I also have a grant with the Environmental Defense Fund to study how people conceptualize the earth and environmental messaging. My expertise in how people actually think about problems, perceive situations, learn over time, and respond to their environment could benefit the commission even outside of decisions about non-motorized transportation.

For example, at the University of Michigan recycling rates were low and contamination was high because our system was confusing and implied that UM did not care about waste reduction. I worked on this problem for the University through multiple service positions involving the Executive Board for the Graham Sustainability Institute, Co-Chair of the Committee on the Culture of Sustainability at UM for President Schlissel and the Provost, and as the sole faculty member on the Waste Bin Redesign Committee. We recommended simple changes that will increase proper usage of bins while saving time, money, and energy over the long term, such as:

- uniform bin designs and signs across campus,
- always pairing trash and recycling bins (avoiding "the closest bin" problem),
- reducing the overall number of bins (cheaper and faster for facilities while increasing correct usage),
- redesigning logos to make them simple with images of the most common items (rather than an exhaustive list that people cannot process).

We also initiated and consulted on the design of "Zero Waste" Football games, which require some initial work to switch out products and vendors, but which is feasible, reduces significant waste from over 100k people per home game, tells the community that UM cares about waste reduction, and allows UM to avoid being "bested" by OSU—who has been doing Zero Waste athletics for years.

Decisions that do not take the human factor into account almost always underestimate the degree that people make fast, intuitive decisions based on habits and low-level environmental cues, regardless of the utility of those choices. Conversely, most designers and engineers overestimate the degree that people read, process, and respond to formal educational information such as articles in the newspaper, flyers, and traditional instructions and rules. Thus, systems need to be designed with that in mind,

emphasizing the degree that simple environmental cues highlight and support desired behaviors, paired with a clear culture of concern. Understanding people's natural, innate biases—which adaptively allow them to make efficient decisions even if they are not always optimal—can be highly beneficial because sometimes small, affordable changes can completely alter how people respond.

For example, this article highlights common, low-level “nudge” and social psychology “norm” techniques are applied to change important and resistant behaviors such as signing up for organ donation, saving for retirement, reducing portion sizes, and saving home energy:

<http://www.psychologicalscience.org/observer/small-nudge-big-impact#.WFfxo7GZNM8>

These examples also highlight how people's desire for short-term benefits like safety and enjoyment do not need to come at a cost to long-term strategic visions or goals. Well designed systems are healthy, enjoyable, sustainable, and forward thinking.

I was concerned about limiting my ability to be an advocate through A2SafeTransport if I were on the commission. But I think that it may serve my goals better if I am able to assist with some decision making at the time it happens, rather than only responding to decisions already made. If I were assigned to the Transportation Commission, I would not give up my advocacy work with A2SafeTransport, but if there were a time when A2SafeTransport as a group disagreed with a decision made (or not made) by the Commission, someone else from our group would speak publicly on that topic.

It is possible that Sarah Cohen, another member of our group, will also apply to the Commission. If we can both be on it, she can be the advocate for the safety of students to schools and I can be the professor with expertise on human factors and with an interest in research on vehicles and sustainability. That would also allow for at least one of us to always be there when there are scheduling conflicts.

In addition, I fully support the application of Bradley Parsons to represent WBWC. He is a committed, thoughtful, engaged citizen with a long history of advocating for biking and walking.

Thank you for your time and consideration.

Please do not hesitate to contact me with additional questions or concerns.

Regards,  
Stephanie D. Preston



Willing to Disclose Disability No

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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## CURRICULUM VITAE

### STEPHANIE DELPHINE PRESTON

University of Michigan  
Department of Psychology  
3040 East Hall  
530 Church Street  
Ann Arbor, MI 48109-1043  
(734) 764-5264 voice  
(734) 763-7480 fax

### Education

Postdoctoral Fellowship: Neurology Clinic, 2001–2005, The University of Iowa College of Medicine, Iowa City, IA, supervised by Antoine Bechara, Antonio Damasio, Hanna Damasio.  
Ph.D.: Behavioral Neuroscience, 2001, University of California, Berkeley  
M.A.: Biological Psychology, 1998, University of California, Berkeley  
B.A.: Cognitive Science, 1994, University of Virginia, Charlottesville

### Current position

Summer 2012-present: Associate Professor, Department of Psychology, University of Michigan, Cognition and Cognitive Neuroscience Area.  
2013-present: Distinguished Faculty Fellow in Sustainability  
Summer 2012-present: Associate Faculty Member of the University of Michigan Comprehensive Depression Center  
Fall 2005-Summer 2012: Assistant Professor, Department of Psychology, University of Michigan, Cognition and Cognitive Neuroscience Area.

### Research Interests

Biological basis of empathy and altruism; Effects of emotion on consumption and resource allocation, including altruistic giving, hoarding, materialism, acquisitiveness, and proenvironmentalism; Motor behavior

### Media Mentions

*Good Morning America* (appearance), *Washington Post*, Ch. 4, *WDIV-TV* (appearance), *BBC*, *New York Times*, *Los Angeles Times*, *Time Magazine*, *Newsweek* (in Russia), *New York Magazine*, *Discover Magazine*, *Science Magazine*, *New Scientist*, *Dr. Oz Magazine*, *Sydney Morning Herald*, *Elle* (South Africa), *Slate.com*, *Gawker*, *Maclean's*, *Detroit Free Press*, *Cleveland Plain Dealer*

### Honors and Awards

Fellow of the American Psychological Society (2015) for “sustained, outstanding contributions to the science of psychology in the areas of research, teaching, service, and/or application.”

- The Social and Affective Neuroscience Society (SAN) Innovation Award for: Preston, Stephanie D. (2013). *The origins of altruism in offspring care*. *Psychological Bulletin*, 139, 1305-1341.
- Hyundai KIA America Technical Center, Inc. (HATCI), PI on research grant: *Gender Differences in Implicit Versus Explicit Vehicle Perceptions* (\$15,209), 2015
- Hyundai KIA America Technical Center, Inc. (HATCI), PI on research grant: *Understanding Implicit Perceptions of New Vehicles* (\$79,088), 2015
- Environmental Defense Fund (EDF), PI on research grant: *Investigating Conceptions of Natural Resources Across Domains and Populations* (50,000), 2014-2016.
- Hyundai KIA America Technical Center, Inc. (HATCI), PI on research grant: *Revealing Automobile Associations and Preferences through Cognitive and Evolutionary Psychology* (\$77,000), 2014.
- Institute for Women and Gender, Co-I with Michelle Segar, R. Brent Stansfield, Emily Faulk: *Toward Sustainable Health: Leveraging Gender Differences in Explicit and Implicit Motivators to Optimally Promote Physical Activity* (\$6450).
- Templeton Foundation, Positive Neuroscience Grant, Co-PI with Tony W. Buchanan: *When Feeling and Doing Diverge: Neural and Physiological Correlates of the Empathy-Altruism Divide* (\$200,000.00), 2010-2012.
- University of Michigan, Rackham Graduate School, PI on Conference Grant: *Michigan Meeting: The Interdisciplinary Science of Consumption: Mechanisms of Allocating Resources Across Disciplines* (\$50,000.00), 2009-2010.
- National Science Foundation (NSF), Co-PI with Stephanie Brown: *Physiological Effects of Helping Others* (\$447,961.00), 2008-2011.
- University of Michigan, Office of the Vice President for Research, PI on Faculty Grant: *Decision Making about Everyday Objects* (\$15,000.00), 2007-2008.
- Institute for Research on Unlimited Love Research, PI on Grant: *The Physiology of Love: Empathic Responding to Emotional Reactions* (\$78,0000.00), 2003-2005.
- Eli Lilly Research Fellowship, 2003.
- University of Iowa Hospitals and Clinics, Neurology Department: Postdoctoral Fellowship, 2001-2005.
- National Institute of Mental Health (NIMH): Student Travel Award for SBN Conference, 2001.
- University of California, Berkeley: Elected for membership in Phi Beta Kappa, 2001.
- University of California, Berkeley: Vice Chancellor's Research Fellowship, 2000.
- University of California, Berkeley: Graduate Awards Research Fellowship, 2000.
- University of California, Berkeley: University Fellowship, 1999.
- University of California, Berkeley: Recognition of Distinction for Qualifying Exams, 1999.
- National Science Foundation (NSF): Spatial Cognition Training Grant Fellowship, 1997-1999.
- National Science Foundation (NSF): Honorable Mention Fellowship, 1996.

## Books

- Preston, S. D., Kringelbach, M. L., Knutson, B. (2014). *The Interdisciplinary Science of Consumption*. The MIT Press, Cambridge, MA.

Preston, S. D. (in preparation). *The Altruistic Urge*. Princeton University Press.

## Peer-Reviewed Publications (student names underlined)

- Hofelich-Mohr, A., Kross, E., Preston, S. D. (online preprint April, 2016). Devil in the details: Effects of depression on the prosocial response depend on timing and similarity. *Adaptive Human Behavior and Physiology*, 1-17. DOI: 10.1007/s40750-016-0044-x
- Carpenter, S. M., Yates, J. F., Preston, S. D., Chen, L. (2016). Regulating emotions during difficult multiattribute decision making: The role of pre-decisional coherence shifting. *PLoS ONE*, 11(3), 1-21. DOI: 10.1371/journal.pone.0150873
- Vickers, B. D., Preston, S. D., Gonzalez, R., Angott, A. (2016). Hoarders only discount consumables and are more patient for money. *Frontiers in Behavioral Neuroscience*, 10(30), 1-12. DOI: 10.3389/fnbeh.2016.00030
- Festini, S. B., Preston, S. D., Reuter-Lorenz, P. A., Seidler R. D. (2016, Jan 9 eprint). Emotion and reward are dissociable from error during motor learning. *Experimental Brain Research*, 1-10.
- Cheng, P., Preston, S. D., Jonides, J., Hofelich, A., Thummula, K., Casement, M., Hsing, C., Deldin, P. J. (2015). Evidence against mood-congruent attentional bias in Major Depressive Disorder. *Psychiatry Research*, 230(2), 496-505. DOI:10.1016/j.psychres.2015.09.043
- Buchanan, T. W. & Preston, S. D. (2014). Stress leads to prosocial action in immediate need situations. *Frontiers in Behavioral Neuroscience*, 8(5). 1-6. DOI: 10.3389/fnbeh.2014.00005
- <sup>1</sup>Hauser, D. J., Preston, S. D., Stansfield, R. B. (2014). Altruism in the wild: When affiliative motives to help positive people overtake empathic motives to help the distressed. *Journal of Experimental Psychology: General*, 143(3), 1295-1305. DOI: 10.1037/a0035464
- <sup>2</sup>Preston, S. D. (2013). Examining the origins of altruism in offspring care. *Psychological Bulletin*. 139(6), 1305-1341. DOI: 10.1037/a0031755
- <sup>1</sup>Hsing, C. K., Hofelich, A. M., Stansfield, R. B., Preston, S. D. (2013). Alexithymia slows performance but preserves spontaneous semantic decoding of negative expressions in the Emotroop task. *International Journal of Psychology*, 6, 56-67.
- Preston, S. D., Hofelich, A. J., & Stansfield, R. B. (2013). The ethology of empathy: A taxonomy of real-world targets of need and their effect on observers. *Frontiers in Human Neuroscience*, 7(488), 1-13. DOI: 10.3389/fnhum.2013.00488
- <sup>3</sup>Wang, J. M., Seidler, R. D., Hall, J. L., & Preston, S. D. (2012). The neural bases of acquisitiveness: Decisions to acquire and discard everyday goods differ across frames, items, and individuals. *Neuropsychologia*, 50 (5), 939-948. DOI: 10.1016/j.neuropsychologia.2012.01.033
- Preston, S. D. & Hofelich, A.J. (2012). The many faces of empathy: Parsing empathic phenomena through a proximate, dynamic-systems view of representing the other in the self. *Emotion Review*, 4(1), 24-33. DOI: 10.1177/1754073911421378

<sup>1</sup> Winner of the Brickman Award for most outstanding paper by a graduate student.

<sup>2</sup> Winner of the Social Affective Neuroscience (SAN) Innovation award.

<sup>3</sup> Authorship in neuroscientific convention, with PI listed last.

- Preston, S. D. & Hofelich, A.J. (2012). Understanding empathy by modeling rather than organizing its contents (reply to commentaries). *Emotion Review*, 4(1), 38-39. DOI: 10.1177/1754073911421397
- <sup>4</sup>Buchanan, T. W., Bagley, S. L., Stansfield, R. B., & Preston, S. D. (2011). The empathic, physiological resonance of stress. *Social Neuroscience*, 1-11. Available online July 20, doi: 10.1080/17470919.2011.588723.
- Hofelich, A. J. & Preston, S. D. (2011). The meaning in empathy: Distinguishing true empathy from facial mimicry, attention to emotion, and trait empathy. *Cognition & Emotion*. Epub April 14. doi: 10.1080/02699931.2011.559192
- Preston, S. D., Muroff, J. R., & Wengrovitz, S. M. (2009). Investigating the mechanisms of hoarding from an experimental perspective. *Depression and Anxiety*, 26, 425-437.
- Ackerson, K., & Preston, S. D. (2009). A decision theory perspective on why women do or do not decide to have cancer screening: systematic review. *Journal of Advanced Nursing*, 65, 1130-1140.
- Preston, S. D., & Jacobs, L. F. (2009). Mechanisms of cache decision making in fox squirrels (*Sciurus niger*). *Journal of Mammalogy*, 90, 787-795.
- Preston, S. D., & Stansfield, R. B. (2008). The Emostroop effect: Task-irrelevant facial emotions are processed spontaneously, rapidly and at the level of the specific emotion. *Cognitive and Affective Behavioral Neuroscience*, 8, 54-64.
- Preston, S. D., Bechara, A., Damasio, H., Grabowski, T. J., Stansfield, R. B., Mehta, S., & Damasio A. R. (2007). The neural substrates of cognitive empathy. *Social Neuroscience*, 2, 254-275.
- Preston, S. D., Buchanan, T. W., Stansfield, R. B., & Bechara, A. (2007). Effects of anticipatory stress on decision making in a gambling task. *Behavioral Neuroscience*, 121, 257-263.
- Preston, S. D., & Jacobs, L. F. (2005). Cache decision making: The effects of competition on cache decisions in Merriam's kangaroo rat (*Dipodomys merriami*). *Journal of Comparative Psychology*, 119, 187-196.
- Preston, S. D., & de Waal, F. B. M. (2002). Empathy: Its ultimate and proximate bases. *Behavioral and Brain Sciences*, 25, 1-71.
- Preston, S.D., & Jacobs, L.J. (2001). Conspecific pilferage but not presence affects cache strategy in Merriam's kangaroo rats. *Behavioral Ecology*, 12, 517-523.
- Aureli, F., Preston, S. D., & de Waal, F. B. M. (1999). Heart rate responses to social interactions in free-moving rhesus macaques (*Macaca mulatta*): A pilot study. *Journal of Comparative Psychology*, 113, 59-65.
- Insel, T.R., Preston, S., & Winslow, J.T. (1995). Mating in the monogamous vole: Behavioral consequences. *Physiology and Behavior*, 57, 615-627.

## Other Publications

- Preston, S. D. (in press). Neural and physiological mechanisms of altruism and empathy. In Lopez, S., Edwards, L., & Marques, S. (Eds.), *The Oxford Handbook of Positive Psychology*, 3<sup>rd</sup> Edition, New York: Oxford University Press.

<sup>4</sup> Drs. Buchanan and Preston contributed equally to this work.

- Preston, S. D. & Webster, N. J. (in press). Consumption. In M. H. Bornstein, M. E. Arterberry, K. L. Fingerman, J. E. Lansford (Eds.), *The SAGE Encyclopedia of Lifespan Human Development*, Thousand Oaks, California: SAGE Publications.
- Preston, S. D. (in press). The evolution and neurobiology of heroism. In S. T. Allison, G. R. Goethals, & R. M. Kramer (Eds.), *The Handbook of Heroism and Heroic Leadership*. New York: Taylor & Francis/Routledge.
- Buchanan, T. W. & Preston, S. D. (2016). When feeling and doing diverge: Neural and physiological correlates of the empathy-altruism divide. In J. D. Greene, I. Morrison & M. Seligman (Eds.), *Positive Neuroscience*. London: Oxford University Press.
- Preston, S. D., Kringelbach, M. L., & Knutson, B. (2014). Introduction: Toward an interdisciplinary science of consumption. In S. D. Preston, M. Kringelbach, & B. Knutson (Eds.), *The Interdisciplinary Science of Consumption*. Cambridge, MIT Press.
- Preston, S. D. & Vickers, B. D. (2014). The psychology of acquisitiveness. In S. D. Preston, M. Kringelbach, and B. Knutson (Eds.), *The Interdisciplinary Science of Consumption*. Cambridge, MIT Press.
- Gross, D. M. & Preston, S. D. (2014). Emotion science and the heart of a two-cultures problem. In F. Biess, A. Owzar, & D. M. Gross (Eds), *Science and Emotions: Transnational Emotional Cultures in the US and Germany after 1945*. Chicago, Ill. Chicago University Press.
- Preston, S. D. (2013). Empathy and altruism from an interdisciplinary perspective. In S. Hitlin and J. E. Stets (Eds.), *The Science of Morality Workshop: Disciplinary and Interdisciplinary Approaches Now and in the Future*. Washington, DC: American Sociological Association, pp 120-127.
- Vickers, B. D. & Preston, S. D. (2013). The economics of hoarding. In R.O. Frost & G. Steketee (Eds.), *The Oxford Handbook of Hoarding and Acquiring*. London: Oxford University Press.
- Preston, S. D. (2013). Hoarding in animals: The argument for a homology. In R.O. Frost & G. Steketee (Eds.), *The Oxford Handbook of Hoarding and Acquiring*. London: Oxford University Press.
- Hofelich, A. J. & Preston, S. D. (2013). Different strokes: Individual differences in the emotional response of patients and the people who observe them. In M. Kent, M. C. Davis & J. W. Reich (Eds.), *The Resilience Handbook: Approaches to Stress and Trauma*: Routledge Press, pp 247-256.
- Brown, S. L., Brown. R. M., & Preston, S. (2012). A model of human caregiving motivation. In S. L. Brown, R. M. Brown, & L. A. Penner, (Eds), *Moving Beyond Self Interest: Perspectives from Evolutionary Biology, Neuroscience, and the Social Sciences*. New York, NY: Oxford University Press, pp 75-88.
- Preston, S. D. (2011). Towards an interdisciplinary science of consumption. *Annals of the New York Academy of Sciences*. Available online September 1. Vol 1236. doi: 10.1111/j.1749-6632.2011.06163.x
- Preston, S. D. (2011). The empathy gap. Books & Arts review of Simon Baron Cohen's *Zero Degrees of Empathy: A New Theory of Human Cruelty*. *Nature*, 472, 416.
- Preston, S. D., & de Waal, F. B. M (2011). Altruism. In Jean Decety and John Cacioppo, (Eds.), *The Handbook of Social Neuroscience* (pp. 565-585). New York, NY: Oxford University Press.
- Preston, S. D. (2008). Putting the subjective back into intersubjective: The importance of person-specific, distributed, neural representations in perception-action mechanisms; Commentary on

- Hurley, S.: The shared circuits model: How control, mirroring, and simulation can enable imitation, deliberation, and mindreading. *Behavioral and Brain Sciences*, 31, 36-37.
- Preston, S. D. (2007). A perception-action model for empathy. In T.F.D. Farrow & P. Woodruff (Eds.), *Empathy in Mental Illness* (pp. 428-447). Cambridge, MA: Cambridge University Press.
- Preston, S. D. (2006). Averting the tragedy of the commons: An ecological and psychological perspective. *Shift: At the Frontiers of Consciousness*, 13, 24-28.
- Preston, S. D. (2004). Empathy. In Marc Bekoff (Ed.), *Encyclopedia of Animal Behavior*. Hartford, CT: Greenwood Publishing Group.
- Preston, S. D., & de Waal, F. B. M. (2002). The communication of emotions and the possibility of empathy in animals. In S. Post, L. G. Underwood, J. P. Schloss, & W. B. Hurlburt (Eds.), *Altruistic love: Science, philosophy, and religion in dialogue* (pp. 284-308). London: Oxford University Press.
- Preston, S. D. (2001). *Effects of stress on decision making in the Merriam's kangaroo rat (Dipodomys Merriami)*. Dissertation in Psychology, University of California at Berkeley.
- Preston, S. D. (2002). Review of *Breakdown of Will* by George Ainslie. *Human Nature Review*, 2, 183-186.
- Preston, S.D. (1998). *Conspecific pilferage in Merriam's kangaroo rat*. Master's Thesis in Psychology, University of California, Berkeley.

## Prepublication

- de Waal, F. B. M & Preston, S. D. (under review). Manifestations and mechanisms of mammalian empathy. *Nature Reviews Neuroscience* (invited review).
- Preston, S. D., Vickers, B. D., Abelson, J. L., Deldin, P. J. (under review). The affect-object link: Transdiagnostic chronic affect influences material preferences.
- Porter, D. J. & Preston, S. D. (under review). Altruistic rejection: Prosocial motivations for refusing help.
- Preston, S. D., Smith, P., Gelman, S. (in submission). Fun to a point: The positive and negative effects of children's toys in the household
- Preston, S. D., Liu, T., Danienta, N. R. (in submission). Neoteny: The adaptive attraction toward "cuteness" across ages and domains.
- Vickers, B. D. & Preston, S. D. (in submission). Affective influences on the drive to acquire: Uncertain emotions increase consumption.
- Vickers, B. R., Seidler, R., Stansfield, R. B., Weissman, D. H., Preston, S. D. (in submission). Motor System Engagement in Charitable Giving: The Offspring Care Effect.
- Preston, S. D. & Chester, D. S. (invited resubmission). Packrats for the planet: Hoarding predicts proenvironmental behavior. *Journal of Environmental Psychology*.

## Invited Talks

- Empathy* (February, 2016). Presentation at the iThrive Corporate Retreat, Chicago, Ill.
- The Altruistic Urge: The Evolution, Psychology, and Neuroscience of Prosocial Behavior* (April, 2016). Psychology Colloquium, University of Pittsburgh, PA.

- A Cognitive Science Perspective on Emotion* (April, 2016). Cross-Disciplinary Symposium on Emotion, University of Pittsburgh, PA.
- The Ultimate and Proximate Bases of Prosocial Behavior* (September, 2015). Invited talk at the Inaugural Symposium for the Center for Affective and Social Neuroscience, Linköping, Sweden.
- How Our Brains Evolved for Heroism* (September, 2015). Invited talk at The Hero Roundtable, Brighton, MI.
- The Psychology of Acquisitiveness* (June, 2015). Invited talk at The Psychology of Wellbeing and its Ecological Implications meeting, Pomona, CA.
- Rethinking Human Behavior: Evolutionary Neuroscience and the Interface between Emotion and Decision Making* (June, 2015). Invited talk at the Amplify Festival, Sydney Australia.
- The Paradox of Plenty: How Adaptive Mechanisms Go Awry in a World Full of Stuff* (May, 2015). Invited Symposium Talk at the Association for Psychological Science meeting, New York, NY.
- The Psychology and Neuroscience of Acquisitiveness* (November, 2014). The Erb Institute Colloquium, University of Michigan, Ann Arbor, MI.
- A "Good Natured" *Biological and Historical Evolution of Empathy* (September, 2014). A Festschrift Symposium honoring Prof. Frans B. M. de Waal, Emory, GA.
- The Origins of Altruism in Offspring Care* (February, 2014). Moral Attitudes and Decisions Group, Duke University, Durham, NC.
- The Altruistic Urge: The Evolution, Psychology, and Neuroscience of Prosocial Behavior* (February, 2014). Social Psychology Colloquium, UNC Chapel Hill, NC.
- Heroic Altruism: Its Evolutionary, Psychological, and Neural Bases* (November, 2013). The Hero Roundtable Conference, Flint, MI.
- Invited Panelist for *The Social Science Perspective on Heroes with Phil Zimbardo* (November, 2013). The Hero Roundtable Conference, Flint, MI.
- The Psychology and Neuroscience of Acquisitiveness* (November 2013). Graham Institute Post-Doctoral Fellows Dinner.
- When feeling and doing diverge: Neural and physiological correlates of the empathy-altruism divide* (June, 2013). Positive Neuroscience meeting, Wilmington, DE.
- Neuroscience and Positive Psychology: Opportunities, Challenges, and Opportunities* (June 2013). Third World Congress on Positive Psychology; panel with Julian Thayer and Martin Seligman.
- The Psychology of Consumption* (March, 2013). University of Michigan Retirees Association, Ann Arbor, MI.
- Invited Panelist for *An Interdisciplinary Approach to Neuroscience and Emotion* (August, 2013). International Society for Research on Emotion meeting, Berkeley CA.
- The Ultimate and Proximate Bases of Empathy and Altruism* (November, 2012). Plenary lecture at the Swiss Laboratory Animal Science Association (SGV) 2012 meeting, Technopark, Zürich Switzerland.
- The Neural and Affective Roots of Consumption* (October, 2012). Sustainable Consumption Colloquium, University of Wyoming.
- The Neural and Psychological Bases of Consumption* (October, 2012). Michigan State University.



- When Feeling and Doing Diverge: Neural and Physiological Correlates of the Empathy-Altruism Divide* (August, 2011). Templeton Foundation Meeting on Positive Neuroscience at the University of Pennsylvania.
- An Interdisciplinary Approach to Empathy and Altruism* (May, 2012). Distinguished Speakers in Behavioral and Brain Sciences" Series at Cornell University.
- The Neurophysiology of Emotion: A Dynamic Systems View* (February, 2011). Science and the Emotions: Transnational Emotional Cultures in the United States and Western Europe after 1945, University of California at San Diego.
- The Ultimate and Proximate Bases of Prosocial Behavior* (June, 2010). John Merck Fund Summer Institute on the Biology of Developmental Disabilities, Cornell University.
- When feeling and doing diverge, neural and physiological correlates of the empathy-altruism divide* (June, 2010). Presentation for the Positive Neuroscience Project, Templeton Foundation, Pennsylvania, PA. Co-authored with Tony W. Buchanan.
- Differentiating emotion recognition, mimicry, and true empathic understanding from a neural, information-processing perspective* (February, 2010). Muskegon Community College.
- Boon or Buzzword? The Realities of Interdisciplinary Research* (February, 2010). Eastern Michigan University.
- Differentiating emotion recognition, mimicry, and true empathic understanding from a neural, information-processing perspective* (January, 2010). Society for Personality and Social Psychology, Preconference on Emotion, Las Vegas, Nevada. Co-authored: Preston, S. D., Hofelich, A. J. & Stansfield, R. B.
- The neural mechanisms of empathy: Distributed, task-specific, and highly dependent on the participant's "point of view* (April, 2009). Hanse-Wissenschaftskolleg - Institute for Advanced Study, Trans-Cultural Universals IV: EMPATHY, Delmenhorst, Germany.
- Morality from an interdisciplinary perspective* (June, 2009). National Science Foundation (NSF) - Sociology Division, Workshop on Morality, Arlington, VA.
- New directions in the field of emotion and decision making* (April, 2007). American Education and Research Association; Division C Session, New Directions in the Field of Learning and Instruction, Chicago, Ill.
- The neuroscience of reason and emotion* (April, 2006). American Education and Research Association; Division C Session, Research Findings in the Neuroscience of Decision Making, San Francisco, CA.
- Breaking down boxes: The effects of cognition, emotion, and personality on how people decide what to do with stuff* (February, 2006). Department of Psychology, Michigan State University.
- The psychophysiological and neural correlates of empathy* (November, 2003). Department of Psychology, The University of Kansas.
- The biological bases of empathy* (October, 2003). The Promise of Empathy: An Interdisciplinary Conference, The Project On Rhetoric Of Inquiry, University of Iowa.
- The primacy of emotion in intersubjectivity* (September, 2003). Other Minds: An Interdisciplinary Conference, Institute of Cognitive and Decision Sciences, University of Oregon.
- Empathy for Mother Earth: From the brain to bipartisan politics* (July, 2003). 50th Annual Star Island Conference: Ecomorality, The Institute on Religion in an Age of Science.

- Empathy: Proximate and ultimate mechanisms* (May, 2001). Division of Child and Adolescent Psychiatry, Department of Psychiatry and Behavioral Sciences, Stanford University.
- Stress as a proximate mechanism of food-storing behavior in kangaroo rats* (May, 2001). Center for Behavioral Neuroscience, Georgia State University.
- Empathy: Proximate and ultimate mechanisms* (April, 2001). Neurology Clinic Colloquium, Department of Neurology, University of Iowa Hospitals and Clinics.
- Comparative empathy: Proximate and ultimate mechanisms* (April, 2001). International Conference of Social Cognitive Neuroscience, University of California, Los Angeles.
- Proximate and ultimate mechanisms in psychology* (March, 2001). The Neurosciences Institute, San Diego, CA.
- Empathy: Proximate and Ultimate Mechanisms* (February, 2001). Animal Behaviour Seminar Series, Integrative Biology Department, University of California, Berkeley.
- Proximate Mechanisms of Food Storage in Merriam's Kangaroo Rat* (January, 2001). Environmental Endocrinology Group, Department of Zoology, University of Washington.
- The Proximate and Ultimate Bases of Empathy* (February, 2000). UCSF Memory and Aging Consortium, University of California, San Francisco.
- Social Cognition in Food-Storing Animals* (September, 1998). Behavioral Neuroscience Colloquium, Department of Psychology, University of California, Berkeley.

## Conference Presentations and Published Abstracts

- Vickers, B. D., Preston, S. D., Seifert, C. (2016—session organizers). *Effects of Varying Earth Concepts on Proenvironmentalism*. Talk presented at the Association for Psychological Science meeting, Chicago, Ill.
- Preston, S. D. (2015). *The altruistic urge: Neural, psychological, and evolutionary roots of human aid in social and parental processes*. Talk at the International Conference for Psychological Science meeting, Amsterdam, Netherlands.
- Preston, S. D. (2015). *Embodiment as a perception-action phenomenon embedded in neural representations*. Talk at the Association for Psychological Science meeting, New York, NY.
- Vickers, B.D., & Preston, S.D. (2015—session organizers). *Neural correlates of charitable giving depend on the decision phase and framing*. Talk at the Association for Psychological Science meeting, New York, NY.
- Porter, D. J., & Preston S. D. (2015—session organizer). *Don't trouble yourself: The prosociality of help rejection*. Talk at the Association for Psychological Science meeting, New York, NY.
- Porter, D. J., & Preston, S. D. (2014). *Don't trouble yourself: Help refusal can be an altruistic act*. Poster presented at the Society for Personality and Social Psychology, Austin, TX.
- Hsing, C., Mohr, A.H., Stansfield, R.B., & Preston, S. (2014). *Alexithymia slows performance but preserves spontaneous semantic decoding of negative expressions in the Emostroop task*. Emotion Pre-conference, Society for Personality and Social Psychology, Austin, TX.
- Cannon, C. R. & Preston, S. D. (2013). *Conspicuous consumption and sexual orientation: Are homosexuals "experts"?* Poster presented at the International Society for Human Evolution Summer Institute, Ann Arbor, MI.

- Carpenter, S. M., Yates, J. F., Preston, S. D., & Chen, L. (2013). *Shifting value in the face of discomfort: The role of emotion regulation in pre-decisional coherence shifting*. Competitive paper at the International Society for Research on Emotion Biennial Conference, Berkeley, CA.
- Preston, S. D. (2013—**session organizer**). *The physiology of altruism*. Talk at the Association for Psychological Science meeting, Washington, DC.
- Porter, D. J., & Preston, S. D. (2013). *Helping you by not helping me: Altruistic motivations for refusing help*. Poster session at Society for Personality and Social Psychology, New Orleans, LA.
- Stansfield, R. B., Rubin, L., & Preston, S. D. (2013). *What Is Health? Individual differences in the perception of health behaviors*. Poster presented at the University of Michigan Medical Education Day.
- Festini, S. B., Preston, S. D., Reuter-Lorenz, P. A., Seidler, R. D. (2012). *Emotion is dissociable from error during motor learning*. Poster presented at the Society for Neuroscience meeting in New Orleans, LA.
- Buchanan, T.W., White, C.N., Kralemann, M., & Preston, S.D. (2012). *The contagion of physiological stress: Causes and consequences*. Presented at the Annual Meeting of the International Society for Psychoneuroendocrinology.
- Carpenter, S. M., Yates, J. F., Preston, S. D., Chen, L. (2012). *Shifting away from discomfort: Managing decision difficulty through emotion regulation*. Spoken presentation by first author at the Association for Consumer Research, Vancouver, BC.
- Hofelich, A. J. & Preston, S. D. (2012—**session organizer**). *Empathy and altruism through the eyes of the observer: Implicit emotion associations and depression history predict differences in the response to need*. Talk presented at the Society for Personality and Social Psychology meeting, San Diego, CA.
- Vickers, B.D., Gonzalez, R., Angott, A.M., & Preston, S.D. (2012). *Show me the money, or show me the yummy? Population and domain interactions in temporal discounting*. Poster presented at the Judgment and Decision Making Preconference at the annual meeting of the Society for Personality and Social Psychology, San Diego, CA.
- Preston, S. D. & Vickers, B. R. (2011). *Motor-motivational effects on altruism*. Poster presented at the Society for Neuroscience meeting in Washington, D. C.
- Carpenter, S. M., Yates, J. F., Preston, S. D., & Chen, L. (2011). *Shifting away from discomfort: Managing decision difficulty through coherence shifting*. Presentation by S. Carpenter at the Society for Judgment and Decision Making meeting, Seattle, WA.
- Carpenter, S. M., Yates, J. F., Preston, S. D., & Chen, L. (2011). *Shifting away from discomfort: Managing difficult decisions through reconstruals*. Poster presented at the Association for Consumer Research, St. Louis, MO.
- Hofelich, A. J. & Preston, S. D. & (2011). *The role of distributed representations in trait and situational empathy*. Talk presented at the Virtuous Empathy: Scientific and Humanistic Investigations meeting, Indiana University, Bloomington, IN.
- Carpenter, S. M., Yates, J. F., Preston, S. D., & Chen, L. (2011). *Letting go of discomfort: Managing decision difficulty through pre-decisional shifting*. Presentation by S. Carpenter at the Subjective Probability, Utility, and Decision Making meeting for the European Association of Decision Making, London, UK.

- Preston, S. D. (2011—**session organizer**). *One man's trash is another man's treasure: The role of distributed neural systems in human material acquisitiveness*. Talk presented at the Cognitive Neurosciences Society meeting, San Francisco, CA.
- Blaskowski, L. J., Arslanian, K. J., Chester, D. S., Vickers, B. D., Preston, S. D. (2011). *Coping via consumption: The effects of social exclusion on object decision-making*. Poster presented at the Chicago Area Undergraduate Research Symposium (CAURS), Chicago, IL.
- Carpenter, S. M., Yates, J. F., Preston, S. D., Chen, L. (2011). *Discomfort over difficult decisions and pre-decisional coherence shifting*. Presentation by S. Carpenter at the Society for Consumer Psychology Conference, Atlanta, GA.
- Preston, S. D., Wang, J. M., Seidler, R. A. & Hall, J. L. (2010). *Want v should: Neural and behavioral effects of affect and cognition on decisions about material goods*. Poster presented at the Society for Neuroscience Annual Meeting, San Diego, CA.
- Preston, S. D. (2010). *The Drive to Consume is Social and Emotional but Decisions to Consume Need Not Be: Convergent Lessons from Neuroimaging and Behavior*. Talk at the Social Affective Neuroscience Meeting, Chicago, IL.
- Hofelich, A. J. & Preston, S.D. (2010). *Need is in the eye of the observer: Responses to targets of need depend on observer-specific associations between gender and affect*. Poster presented at annual meeting of Social and Affective Neuroscience, Chicago, IL.
- Vickers, B. D. & Preston, S. D. (2010). *I want it now: The effects of emotion and time horizon on the quantity and quality of consumption decisions*. Poster presented at annual meeting of Social and Affective Neuroscience, Chicago, IL.
- Wang, J. M., Seidler, R. A., Hall, J. L. & Preston, S. D. (2010). *An addiction to stuff?* Poster presented at the Society for Neuroeconomics: Decision Making and the Brain, Evanston, IL.
- Preston, S. D. (2010). *The comparative neurobiology of decisions about resources*, Talk at the APS Conference, Boston, MA.
- Preston, S. D. (2010—**conference organizer**). *The proximate mechanisms of resource hoarding: From squirrels to shoppers*. Talk at the Interdisciplinary Science of Consumption Meeting, Ann Arbor, MI.
- Martinez, J. H., Timpano, Kiara R., Preston, S. D., Muroff, J., & Schmidt, N. B. (2010). *General stressors and compulsive hoarding: The role of social anxiety symptoms*. Poster presented at the Anxiety Disorders Association of America, Baltimore, MD.
- Buchanan, T. W., Bagley, S., & Preston, S. D. (2010). *Trait empathic concern predicts sympathetic nervous system response to another person's stress*. Poster presentation at the American Psychosomatic Society Annual Meeting, Portland, OR.
- Hofelich, A. J., & Preston, S. D. (2009). *How do you know what I feel? Distinguishing between emotional resonance, attention, and empathic understanding*. Poster presented at the Society for Neuroscience Annual Meeting, Chicago, IL.
- Preston, S. D. (2009). *The proximate mechanisms of hoarding*. Talk at the XXXI International Ethological Conference, Rennes, France.
- Bagley, S., Preston, S. D., & Buchanan, T. W. (2009). *You're stressing me out!: Males show sympathetic nervous system response to female stress*. Annual convention of the Association for Psychological Sciences, San Francisco, CA.

- Preston, S. D., Hofelich, A. J., & Stansfield, R. B. (2009). *Empathic Concern and Personal Distress: What more do you need to know?* Talk at the Society for Personality and Social Psychology, Tampa, FL.
- Preston, S. D. (2009—**session organizer**). *Why do I even have that? Interdisciplinary Perspectives on the Relationship Between People and their Stuff*. Talk at the Society for Personality and Social Psychology, Tampa, FL.
- Hofelich, A. J., & Preston, S. D. (2009). That's one angry eyebrow: Semantic processing of emotional facial expressions in empathy. *Journal of Cognitive Neuroscience, April Supplement*.
- Newman, L. I., Polk, T. A., & Preston, S. D. (2008). *Revealing Individual Differences in the Iowa Gambling Task*. Cognitive Science Society Conference, Washington, D.C.
- Hofelich, A. J., & Preston, S. D. (2008). *Familiarity breeds helping: Physiological correlates of empathy and altruism*. Poster presented at the Social & Affective Neuroscience Conference, Boston, MA.
- Wang, J. M., Hall, J. L., & Preston, S. D. (2008). Neuroanatomy of Decision Making about Everyday Objects. *Journal of Cognitive Neuroscience, April Supplement*.
- Hall, J. L., Berman, M. G., Magnotta, V. A., Damasio, H., Polk, T. A., D., & Preston, S. D. (2008). Behavioral and Neural Correlates of Empathy in Depression. *Journal of Cognitive Neuroscience, April Supplement*.
- Preston, S. D. (2008). "I totally know what you mean." Similar past experience mediates the behavioral, psychophysiological and neural processes of empathy and helping. Talk at the Social & Affective Neuroscience Conference, Boston, MA.
- Preston, S. D., & Chiang, S. (2007). *But it's still good! Effects of Personality and Psychopathology on Decisions to Acquire and Retain Objects*. Poster presented at the Society for Judgement and Decision Making Conference, Long Beach, CA.
- Preston, S. D. (2007). *The Neural Mechanisms of Empathy: Distributed, Task-specific, and Highly Dependent on the Participant's Point of View*. Talk at the Society of Experimental Social Psychology Conference, Chicago, IL.
- Preston, S. D., & Stansfield, R. B. (2007). *The Emostroop effect: Task-irrelevant facial emotions are processed spontaneously, rapidly and at the level of the specific emotion*. Poster presented at the Neural Systems of Social Behavior Conference, Austin, TX.
- Preston, S. D. (2007). *Mechanisms of prosocial behavior from an interdisciplinary perspective*. Talk at the Society for Personality and Social Psychology Conference; Memphis, TN.
- Preston, S. D., & Stansfield, R. B. (2006). Automatic processing of emotion in facial expressions: A true Emotional Stroop effect. *Journal of Cognitive Neuroscience, April Supplement*.
- Neo, W.S., Grabowski, T.J., Magnotta, V.A., Damasio, A. R., Damasio, H., Polk, T. A., Stansfield, R. B., Preston, S. D. (2006). The neural correlates of empathy and helping: Responses to patient accounts of serious illness. *Journal of Cognitive Neuroscience, April Supplement*.
- Preston, S. D. (2006). *How Do People Decide to Help? Basic Mechanisms and Individual Differences*. Talk at the May Conference for the Decision Consortium, University of Michigan.
- Preston, S. D., Bechara, A., Damasio, H., & Damasio, A. R. (2003). The substrates of empathy: Behavioral and psychophysiological responses to emotional social interactions. *Journal of Cognitive Neuroscience, April Supplement*.

- Preston, S. D., Buchanan, T. W., & Bechara, A. (2003). The dark side of stress in decision-making: Effects of a public speaking stressor on the Iowa Gambling Task. *Neuroscience 2003, the Society for Neuroscience 33rd Annual Meeting*.
- Preston, S. D., Bechara, A., Grabowski, T. J., Damasio, H., & Damasio A. R. (2002). Functional anatomy of emotional imagery: Positron Emission Tomography of personal and hypothetical experiences. *Journal of Cognitive Neuroscience, April Supplement*: 126.
- Preston, S. D., Wynne-Edwards, K. E., Raber, J., & Jacobs, L. F. (2002). Glucocorticoid systems in Merriam's kangaroo rats (*Dipodomys merriami*). *Hormones and Behavior, Society for Behavioral Neuroendocrinology Annual Meeting Abstracts*, 41(4): 485.
- Preston, S. D., Raber, J., & Jacobs, L. F. (2001). A stress-based mechanism for food-storing decisions in Merriam's kangaroo rats. *Hormones and Behavior, Society for Behavioral Neuroendocrinology Annual Meeting Abstracts*, 39(4), 345.
- Preston, S. D., & Jacobs, L. F. (1998). *Experimental Analysis of the Cache Decision in Fox Squirrels*. Poster presented at the Foraging Conference, University of California at Santa Cruz.
- Preston, S. D., & Jacobs, L. F. (1998). *Social Selection and Caching in the Kangaroo Rat*. Talk at the annual meeting of the International Society for Behavioral Ecology, Monterey, CA.
- Preston, S. D., Aureli, F., & de Waal, F. B. M. (1996). *Heart Rate Telemetry in Freely-Moving Rhesus Macaques*. Poster presented at the International Primatological Society/American Society of Primatologists Joint Congress, University of Wisconsin.
- Preston, S. D., & Foley, T. (1994). *Inhibition by Ouabain in the Na<sup>+</sup>/K<sup>+</sup> pump*. Poster presented at the NIH Summer Research Fellows Program, Bethesda, MD.
- Preston, S.D., & Insel, T. R. (1993). *Mating in the Monogamous Vole*. Poster presented at the NIH Summer Research Fellows Program, Bethesda, MD.

## Professional Memberships

- 2001- Member, Cognitive Neuroscience Society
- 2003- Member, Society for Neuroscience
- 2006- Member, Society for Judgment and Decision Making
- 2007- Member, Society for Personality and Social Psychology
- 2009- Member, Association for Psychological Science

## Local Service

- 2016-2018 Advisory Board—University of Michigan Planet Blue Ambassador Program
- 2015-2016 University of Michigan Waste Bin Standardization Committee
- 2015-present: Consultant for University of Michigan Hospitals and Clinics, HR Department
- 2015-2016 University of Michigan Provost's Committee: New School for Environment & Sustainability
- 2014-2016 Department of Psychology Executive Committee
- 2015, 2016 Recruitment Committee—Cognition and Cognitive Neuroscience Area
- 2014 Department of Psychology Diversity Recruiter

2014-present Graham Sustainability Institute Executive Committee  
2015 Co-Chair, President Schlissel's Committee for the Culture of Sustainability at UM  
2013-present: Distinguished Faculty Fellow for the Graham Sustainability Institute  
2013-present: EHAP steering committee  
2013: Recruitment Committee—Cognition and Cognitive Neuroscience Area  
2013: CCN Social Committee Chair  
2011-2012: EHAP co-organizer for series in Winter 2012  
Fall 2010-present: Third Tier Concentration Advisor  
2010-2011: Recruitment Committee—Cognition and Cognitive Neuroscience Area  
May 2010: Provost's Seminar on Teaching: Sustainability  
2010: Cluster hire committee on Behavior and Sustainability (Chair: Carl Simon)  
2010-present: ad hoc committee member; Integrating Sustainability across the Curriculum  
2010-present: member of the 2030 Consortium  
2009-2010: Human Subject Pool Committee  
2009-present: Committee for Energy Strategic Planning at CARSS  
2008-2009: Admissions Committee—Cognition and Cognitive Neuroscience Area  
2007-2008: Executive Committee—Department of Psychology at the University of Michigan  
2009: Augmented Executive Committee—Department of Psychology at the University of Michigan  
2007-present: Social Chair—Cognition and Cognitive Neuroscience Area  
2006-2007: Admissions Committee—Cognition and Cognitive Neuroscience Area  
2006: Augmented Executive Committee—Department of Psychology at the University of Michigan  
2006-present: Decision Consortium co-director with Frank Yates

## National Service

**Editorial Boards:** *Emotion, Journal of Experimental Psychology: General, Behavioral and Brain Sciences, Adaptive Human Behavior and Physiology, Heroism Science*

NSF Merit Reviewer; Templeton Foundation grant reviewer

**Review Editor:** *Frontiers in Human Neuroscience*

**Invited Workshop:** National Cancer Institute (NCI) on *Emotion and Decision Science in Palliative Care*, May 2015, Washington, DC.

**Symposium Organizer** at the 2016 Association for Psychological Science meeting, Chicago, Ill. *Sustainability Science: Addressing Climate Change from the Human Side of the Equation*

**Conference Organizer** on *The Interdisciplinary Science of Consumption*, April 2015, Ann Arbor, MI.

**Symposium Co-Organizer** (with Brian Vickers) at 2015 Association for Psychological Science meeting, New York, NY. *Prosocial Behavior: Common and Unique Mechanisms Across Species and Types of Aid.*

**Symposium Organizer** at 2013 Association for Psychological Science meeting, Washington, DC. *Emotional Altruism: The Giving-Feeling Link.*

**Conference Organizer** of 2nd *Interdisciplinary Science of Consumption* meeting, Spring, 2012 at the University of Michigan (assisted by the Department of Psychology).

**Symposium Co-organizer** with Katerie McRae at the 2012 Society for Personality and Social Psychology meeting, San Diego, CA, *Interpersonal Emotion Across Boundaries: Bridging Neural, Cultural, Clinical, and Personality Approaches*.

**Organizer** of symposium at 2011 Cognitive Neurosciences Society meeting, San Francisco, CA, *The Integrative Neurobiology of Consumption*.

**Conference Organizer** on *The Interdisciplinary Science of Consumption*, May 2010, Ann Arbor, MI.

**Symposium Organizer** at 2009 Society for Personality and Social Psychology meeting, Tampa, FL, *Why do I even have that?? – Interdisciplinary Perspectives on the Relationship Between People and their Stuff*.

Member of the Hoarding Task Force of Washtenaw County, MI.

Ad hoc reviewing for: *Nature*, *Science*, *Psychological Science*, *Perspectives in Psychological Science*, *Current Biology*, *JEP: HPP*, *Attention*, *Perception*, & *Psychophysics*, *Emotion Review*, *Journal of Cognitive Neuroscience*, *Annals of the New York Academy of Sciences*, *Attention, Perception, and Psychophysics*, *Behavioral Ecology*, *European Journal of Neuroscience*, *Journal of Clinical and Experimental Neuropsychology*, *Neurocase*, *Neuropsychologia*, *Psychological Review*. *Basic and Applied Social Psychology*, *Journal of Behavioral Decision Making*, *Philosophical Psychology*, *Psychological Medicine*, *Emotion*, *Cerebral Cortex*, *JEP: Applied*, *Cognitive and Affective Behavioral Neuroscience*, *Cognition*, *Biological Psychology*, *National Science Foundation*, *Biological Psychiatry*, *Neuropsychologia*, *Journal of Comparative Psychology*, *Philosophical Transactions of the Royal Society – B*, *Journal of Social, Evolutionary, and Cultural Psychology*, *Evolutionary Psychology*.

## Professional Experience

**Graduate Student Researcher** Spatial Cognition Laboratory (Spring and Summer 2000), supervised by Lucia F. Jacobs. Responsible for all phases of a neuropsychological examination of spatial cognition in dementia through the Memory and Aging Clinic at UCSF.



**Research Assistant** Yerkes Primate Center, Lawrenceville, GA (Winter-Summer 1995-1996), supervised by Frans B. M. de Waal and Filippo Aureli. Responsible for testing in an investigation of heart-rate telemetry during social behavior in Rhesus macaques.

**Summer Fellowship Student** National Institute of Health, NIAAA (Summer 1994), supervised by Timothy Foley. Primary research assistant in a study investigating the biochemical effects of alcohol and ouabagenin on the sodium-potassium pump.

**Summer Fellowship Student** National Institute of Mental Health, NIMH (Summer 1993), supervised by Thomas Insel. Primary research assistant in neurophysiological investigations into foster parental behavior and neurotransmitter and benzodiazepine effects on pair bonding in monogamous voles.



# Boards and Commissions Application - Thomas

First Name	Thomas
Last Name	Delapa
Address	250 Briarcrest Dr. Unit 130
Address 2	
City	Ann Arbor
State	MI
ZIP	48104
Registered Voter	Yes
Ward	4
Years a Resident	2
Phone Number	
Phone Type	Home
Email	
Occupation	Teacher and journalist
Employer Name	U. of Michigan
Employer Address	Screen Arts & Cultures, North Quad Building A2, MI 48109
Board Interested in 1	Transportation Commission (formerly Taxicab Board)
Board Interested in 2	
Board Interested in 3	
Board Interested in 4	
Reason for Seeking	<p>I have a strong interest in urban transportation issues, and am especially keen on adding my voice and experience to the new Transportation Commission. Before I became a full-time film instructor and journalist, I gained an M.A. in social sciences from the University of Chicago, with a concentration in urban studies. Thereafter, for three years I was a transportation liaison/planner for the City of Chicago (1984-87), working on capital improvements to the downtown "Loop" elevated stations and structures. More recently, in Denver CO, during the late 1990s and early 2000s, I was a volunteer working for several NGOs to advocate for the planning and construction of a</p>

metropolitan-wide light rail system, including the successful passage of a regional sales-tax increase to fund operations and construction. In less than 20 years, Denver has gone from zero commuter rail miles to a region that now has over 50 miles and 7 lines, including this year's opening of a heavy-rail line from downtown Denver to the DIA airport. Since moving to beautiful Ann Arbor two years ago, I've been a regular bus rider as well as rail passenger on the A2 to Chicago Amtrak route. While I am impressed with the local bus service for the most part, I believe much more can and should be done to promote mass-transit ridership as well other sustainable commuter strategies, including bicycling. I especially would like to see the "ReImagine Washtenaw" plan implemented as soon as possible. Surprisingly in such a legendarily progressive city, I've noticed that bus ridership is spotty, while single-car occupancy seems unfortunately to be the norm, particularly for workers driving in from outside the city. This latter development has led to tremendous traffic (and traffic tie-ups) on major city arterials, especially Washtenaw Ave. during rush hours. I am sure there are many transit-minded plans and ideas I could contribute to, including more efficient ways to move U-M staff and students around the downtown and campus areas.

Thank you. Please contact me if you need other information about my background and interests.  
-Thomas Delapa

Willing to Disclose Disability

Conflict Organization 1

Title or Affiliation 1

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

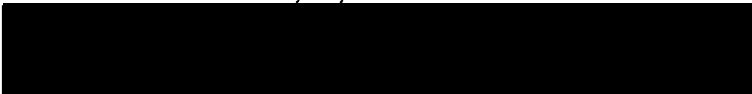
Conflict Organization 4

Title or Affiliation 4

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 Last modified at 12/2/2016 8:44 PM by  [System Account](#)

Close

**Thomas R. Delapa**  
250 Briarcrest Dr. #130  
Ann Arbor, MI, USA 48104



## CAREER EXPERTISE

College and university teaching positions in film and media studies; film and arts criticism; film programming

## EDUCATION

**New York University, Tisch School of the Arts/Graduate School of Arts and Sciences**

M.A., Cinema Studies, 1992

Concentrations: U.S. and European film history, Hollywood studio history, silent cinema, cultural studies, film criticism, screen technologies

Thesis: "Textual and Historical Transformations in Arthur Penn's *The Chase*"

**University of Chicago**

M.A., Social Sciences Divisional Program, 1985

Concentrations: urban studies, U.S. cultural history

**University of Colorado, Boulder and Denver, B.A., Liberal Arts, with Distinction**

## EXPERIENCE

### Teaching and Curatorial

- Since 1995 to present as adjunct faculty member, have successfully developed curricula and taught undergraduate classes (both classroom and online) on film history, theory, and aesthetics at the **University of Michigan-Ann Arbor, University of Colorado-Boulder, University of Denver, Regis University** (Denver), **Nevada State College, Chapman University** (Denver), the **Colorado Film School**, and **Mott Community College** (Michigan). Ranging from lecture sections of 200-plus students to senior seminars of 15 or less, courses have included *Introduction to Film Studies, Film Criticism, Film History I & II, Women and Film, Contemporary Film and Culture, European Film History, Film Noir, The French New Wave, Development of Film Expression, Classical Film Theory*, and *Film Theory* (senior-level seminar). Faculty duties have included mentoring, advising students, holding office hours, developing library bibliographical holdings in film, and judging student film shows. In addition, from 1997 to 2008 developed and taught accredited adult-education courses on film, art, and television history at the **Denver Art Museum**.
- From 1998 to 2008, was Film Series Curator at the **Denver Art Museum**, researching, programming, managing, and hosting such popular public 35mm series as *Modernism and the Movies, European Masters, Alfred Hitchcock: Dial S for Suspense, The Mean Streets of Film Noir, Hooray for Hollywood, The Art of Silent Film, Screen Divas: The Hollywood "Women's Film,"* and *East Meets West: The Films of Akira Kurosawa*. The series was named "Top Specialty Film Festival" in Colorado by *The Rocky Mountain News* daily, 2006. In addition to acting as the museum's curatorial authority on film, I was responsible for all administrative and research duties associated with the film program, including brochure notes and communications. From 2011-14, served as Acting Film Curator for Denver's **Historic Elitch Gardens Theatre**, programming and hosting summer series of classic Hollywood films.

- In my capacity as faculty member and journalist, have delivered a variety of lectures on film and art history to prominent Colorado institutions and organizations, including the **University of Denver Sturm College of Law** (2011, 2012, 2013); the **Denver Public Library** (film adaptation, 2005); the **Denver Bar Association** (2011, 2008, 2002); the **Alliance for Contemporary Art** (2004-2008), the **Laboratory of Art and Ideas at Belmar** (Stanley Kubrick, Alfred Hitchcock, the Marx Brothers, 2005-08); **Naropa University** (Jean Cocteau, 2003); the **Denver Psychoanalytic Society** ("Hollywood on the Couch" series, 2001, 2002, 2006); the **Winter Park Film Festival** (Roger Corman retrospective and tribute, 1997); and the **Denver Country Club** ("Can the Movies Survive Hollywood?," 2002).
- From 2001-2003, was guest curator for the ongoing "Reel Love" avant-garde and documentary film series at the **Museum of Contemporary Art-Denver**; in 2002, the series was named "Best Art Films" by *Westword/Village Voice Media* (Denver) newspaper.
- From 1990-91, researched and wrote educational curricula and presented gallery talks for adults and students in a museum devoted to the history of American film, television, and video. **Museum of the Moving Image**, New York City.

### Writing and Film/Arts Criticism

- From 1993 to 2007, was film critic and associate editor for **Boulder Weekly**, a leading arts/alternative newspaper in Boulder, Colorado; from 2003 to 2008, was film critic for **Fort Collins Now** weekly newspaper.
- Since 1986, have regularly contributed feature articles and reviews on film, theater, and TV to such publications as the **Chicago Tribune**, **Pulitzer/Lerner** newspapers (Chicago), and **Westword/ Village Voice Media** (Denver). Since 2014, have been contributing writer to **AlterNet** news/politics/culture website.
- From 1988 to 2007, have been an ongoing film critic for several large **National Public Radio** affiliates, including Denver's KUVU-FM (2003-07) and Chicago's WBEZ-FM (1988).




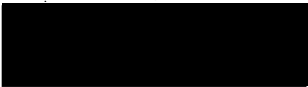
### Other

- Past work in film and television field includes research and organizational positions with the **Public Broadcasting Service** (PBS), New York City, 1989-90, and Charles Fries Productions, **CBS Studio Center**, Los Angeles, 1983 (TV-movie production).
- Extensive experience with software programs **Outlook, Word, Excel, and PowerPoint**, and online learning programs **Canvas, Engage, Desire2Learn, and Blackboard**; working experience with **35mm, 16mm, and digital projection** systems. Partial fluency in French, Italian.

### HONORS

- Regis University (Denver) **Ignatian Faculty Scholar**, 2011-12
- First- and second-place awards for Arts Criticism, **Society of Professional Journalists**, Colorado Chapter of the, 2006
- Best Headline Writing, third place, the **Denver Press Club**, 2005
- Best of Colorado, Excellence in Journalism Award, **Society of Professional Journalists**, 1998
- **Tisch School of the Arts Graduate Assistantship**, New York University, 1989-90
- **Phi Beta Kappa** national honor society, University of Colorado, 1984

**THOMAS DELAPA – PROFESSIONAL REFERENCES (recommendation letters available on request)**

- 1) Prof. James Aubrey  
Dept. of English  
Metropolitan State University of Denver  
P.O. Box 173362 Campus Box 32  
Denver, Colorado 80217-3362  
303/556-4943 (office)  
[aubreyj@msudenver.edu](mailto:aubreyj@msudenver.edu)
  
- 2) Mr. Mark Ajluni, Denver Public Schools media teacher, East High School  
2223 E 21st St. #5  
Denver, CO 80205  

  
- 3) Ms. Lotte Lieb Dula, Board member, capital project financial strategist  
Historic Elitch Gardens Theatre  
3927 W. 32<sup>nd</sup> Ave.  
Denver, CO 80212  
  
[lotte@historichelitchtheatre.org](mailto:lotte@historichelitchtheatre.org) or 
  
- 4) Judge Edwin L. Felter, Jr.  
Senior Administrative Law Judge  
State of Colorado, Office of Administrative Courts  
1525 Sherman Street, 4th Floor  
Denver, CO 80203  
(303) 866-5676 - direct  
[ed.felter@state.co.us](mailto:ed.felter@state.co.us)
  
- 5) Dr. Barry Martin  
Director of Special Programs & Continuing Education  
Colorado School of Mines  
1600 Jackson St.  
Golden, CO 80401  
303/279-9231 (office)  
[bemartin@mines.edu](mailto:bemartin@mines.edu)  
(former dean, School of Humanities & Social Sciences, College for Professional Studies, Regis University)
  
- 6) Joanne Mendes, Denver Art Museum, Modern and Contemporary Art  
7111 S. Locust Place  
Centennial, CO 80112  


# Boards and Commissions Application - Timothy

First Name	Timothy
Last Name	Hull
Address	2475 Lancashire Dr
Address 2	Apt 2B
City	Ann Arbor
State	MI
ZIP	48105
Registered Voter	Yes
Ward	1
Years a Resident	7 total (2006-2012, Nov. 2016-present)
Phone Number	[REDACTED]
Phone Type	Cell
Email	[REDACTED]
Occupation	Programmer, Industrial & Operations Engineering
Employer Name	University of Michigan
Employer Address	1205 Beal Ave Ann Arbor, MI 48109
Board Interested in 1	Transportation Commission
Board Interested in 2	Ann Arbor Area Transportation Authority Board
Board Interested in 3	Cable Communications Commission
Board Interested in 4	Commission on Disability Issues
Reason for Seeking	<p>Transportation is an area of particular interest to me. As someone who doesn't drive, I rely heavily on public transit, as well as other alternative means of transportation (such as cab/Uber/Lyft) as well as walking. As such, I am particularly conscious of the issues involved as I deal with them firsthand on a regular basis. This presents unique challenges - I frequently find myself walking in places that were designed for cars, and have to make transit work for me given its limitations (or it it doesn't, use one of the various services for vehicles-for-hire).</p> <p>To this end, I have been active on transportation-related</p>

issues in both Ann Arbor and San Diego. In Ann Arbor, I spoke on relevant issues at several City Council and Ann Arbor Transportation Authority board meetings, and served on the Taxicab Board from 2011-12. In San Diego, I served on the Mid-Coast Corridor light rail subcommittee of the University Community Planning Group, and participated in several of the open forums on the regional transportation plan put on by the San Diego Association of Governments (SANDAG).

Additionally, my job at the University of Michigan is directly related to transportation. As part of the College of Engineering's department of Industrial Operations and Engineering (IOE), I am working on the Michigan Institute for Data Science's Reinventing Urban Transportation (RITMO) project. The goal of this project is to develop an on-demand shuttle system that can provide efficient on-demand transit service to outlying areas while seamlessly connecting with high capacity transit lines. Ultimately, we plan to test this on the University campus, and ultimately working with cities.

Given my past and current involvement in transportation issues (and interest in these issues), I would like to be considered for the Transportation Commission, as well as the AAATA board when a vacancy should arise there. Given my reliance on public transit and other alternative modes of transportation, I feel I will bring a unique perspective, and am intimately aware of the interactions between the various modes of transportation. Also, my job at U-M directly involves transportation, and will add additional insight on the issues. Also, there are many ways I think transportation could be improved in Ann Arbor - in particular, I think we need to look more at improving off-peak transit (whether that be through normal fixed-route buses or other alternatives), and improving the interaction between modes.

In addition to that, I may be interested in a possible future appointment to the Cable Communications Commission or the Commission on Disability Issues should a spot be open.

As someone who is a heavy Internet user, I have been very interested/concerned regarding issues of network neutrality, as well as with respect to the data caps Comcast has begun imposing. Furthermore, I have watched with interest the development of Over-the-Top (OTT) services on streaming boxes like Apple TV, Fire TV, or Roku, and think it would be beneficial for CTN to offer live and on-demand programming through an app on these types of platforms. Finally, I'm a bit concerned about the lack of competition in Internet services, and would like to see us look at alternatives such as a municipal-run fiber service.

As far as the Commission on Disability Issues, I have dealt with a disability my whole life, having been diagnosed with

high-functions autism/Asperger's syndrome as a young child. This, along with my status as a non-driver, have presented unique challenges, and have made me aware of issues relevant to such disabilities.

Willing to Disclose Disability Yes

Conflict Organization 1 University of Michigan (College of Engineering, IOE)

Title or Affiliation 1 App Programmer/Analyst Inter

Conflict Organization 2

Title or Affiliation 2

Conflict Organization 3

Title or Affiliation 3

Conflict Organization 4

Title or Affiliation 4

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## Timothy M. Hull II

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### Education

#### University of Michigan (School of Information) – Ann Arbor, MI

Master of Science in Information, Human-Computer Interaction, April 2010

#### Academic/Research Projects:

- Developed a treemap-based interface for e-mail applications (independent study project)
- Evaluated the Resources tool in U-M's CTools course-management system from a usability standpoint
- Designed components of a mobile application to share location-based information relevant to walking
- Contributed to recommendations for the School of Dentistry patient-assignment system as part of contextual inquiry project.

#### University of Michigan – Ann Arbor, MI

Bachelor of Science, Computer Science and History, August 2008

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### Employment

#### University of Michigan – App Programmer/Analyst Inter. – Ann Arbor, MI – September 2016-present

Contribute to software development to support an on-demand public transportation system as part of the College of Engineering's department of Industrial Operations & Engineering (IOE). Serve as a developer of mobile and web-based apps to support Michigan Institute of Data Science's Reinventing Urban Transportation and Mobility (RITMO) project.

#### University of California, San Diego – Programmer/Analyst III – La Jolla, CA – August 2012-September 2016

Contributed to tools for analyzing and visualizing biological networks as part of the Ideker Lab at UCSD's School of Medicine. Served as a core developer on the Cytoscape project. Collaborated with other institutions on Cytoscape core development, and worked to integrate Cytoscape with the GenomeSpace bioinformatics framework developed at the Broad Institute.

#### University of Michigan – App Programmer/Analyst Assoc. – Ann Arbor, MI – March 2010-July 2012

Contributed to tools for analyzing gene and metabolic data as part of the U-M Medical School's Department of Computational Medicine & Bioinformatics. Served as a lead developer of the MetScape 2.0 plugin for Cytoscape, and contributed to the development of Michigan Molecular Interactions (MiMI) and the TranSMART Project.

#### U.S. EPA Office of Transportation & Air Quality – Computer Scientist – Ann Arbor, MI – June 2009-Mar. 2010

Contributed to design, development, and testing of MOVES (MOTOR Vehicle Emissions Simulator) project, with a focus on GUI/user interaction issues.

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### Skills

#### Programming and Web Development

- Java (with Swing) and OSGi
- Swift and iOS/UIKit development
- HTML/CSS/JavaScript and JSP development
- SQL (using Microsoft SQL Server) and Hibernate

#### Usability Methods

- Contextual inquiry
- Interface/interaction design
- Usability testing and system evaluation

#### General Computing Skills

- Experience with Windows, Mac OS X, and Linux system administration
  - Experience with Eclipse, Maven, SVN, and Git
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### Misc. Experience

- Served on Mid-Coast Transit Corridor subcommittee of University Community Planning Group (San Diego)
- Served on Ann Arbor Taxicab Board (2011-2012)
- Candidate for Ann Arbor City Council (2011, Ward 2)